



ANNUAL REPORT 2015

VISION

We aim to lead the region in innovative breakthrough solutions for large-scale public infrastructure and property development.

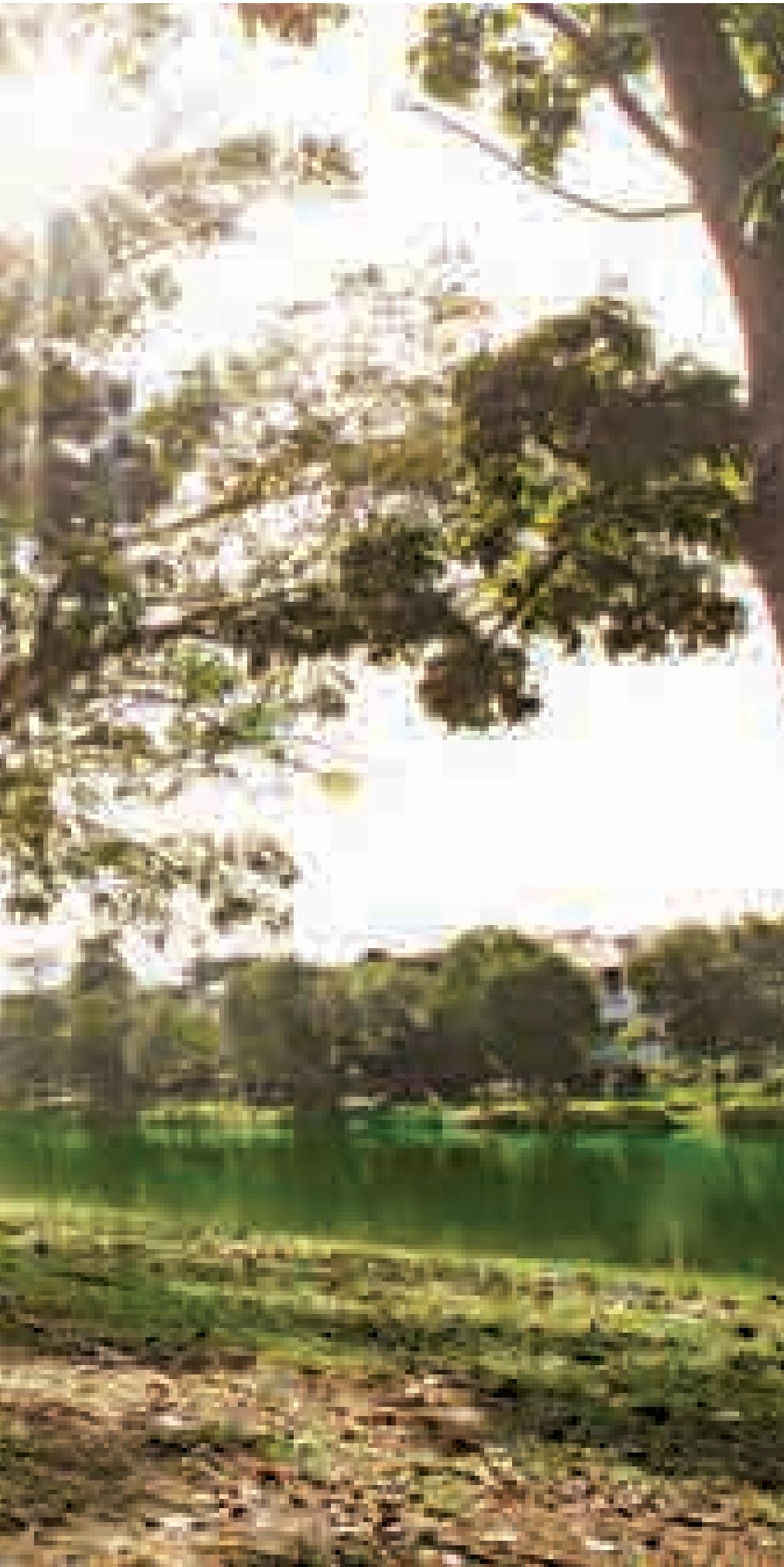




Final tunnelling breakthrough at the Pasar Seni Station in April 2015 for the Klang Valley Mass Rapid Transit, Sungai Buloh-Kajang Line.



Delivering holistic and sustainable community living at our award-winning Kota Kemuning township in Shah Alam, Malaysia.



MISSION

We reliably deliver innovative world-class infrastructure and premier lifestyle properties for our customers through our core businesses in infrastructure development and construction, operation of infrastructure facilities and property development.

VALUES

Take personal ownership:

We must take charge and deliver

Walk the Talk:

We show the right values and be a role model

Adopt Open, Honest Communication:

We implement effective decisions and results

Demonstrate Real Teamwork:

We break silos, and work together across divisions

Develop our People:

We foster mentoring and understudy for all-round skills development





Providing fast and easy commuting experience on our expressways.

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COVER RATIONALE TALENT BUILDING, NATION BUILDING

As Gamuda grew over the years, we never lost our focus, which is to serve the *rakyat*. From infrastructure and homes to the highways and the water we produce, we strive to enrich the communities in which we operate through talent development and moving our industry up the value chain. In doing so, we ensure our talents across the board are guided and supported so they can achieve their full potential and advance their careers. We firmly believe skills and knowledge hold the key to a brighter future.

OUR JOURNEY

**CHALLENGING THE STATUS QUO IN
THE LAST FOUR DECADES**

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Peak hour transit at the Ipoh KTM Station.

CORPORATE PROFILE



MOVING UP THE VALUE CHAIN

GAMUDA GARNERS A MARKET CAPITALISATION OF RM11 BILLION (AS AT END JULY 2015), PLACING US AMONG THE TOP ENGINEERING AND CONSTRUCTION AND PROPERTY DEVELOPMENT COMPANIES IN MALAYSIA.

Established in 1976 as a construction-based enterprise, Gamuda has since grown to become Malaysia's leading infrastructure and property developer.

Leveraging on our three core competencies in engineering and construction, property development, as well as infrastructure concessions, Gamuda has built some of the most iconic award-winning infrastructures in Malaysia, Southeast Asia and the Middle East regions.

Continuously challenging the status quo in the last four decades, we deliver creative engineering solutions while nurturing local expertise in our quest to realise world-class infrastructure delivering on our promise of top-notch design and quality, cost effectiveness and on-time completion.

Through our property development division - Gamuda Land, we are the name behind Malaysia's award-winning townships, creating value for homeowners through creative masterplan and quality execution.

Gamuda Land is among the top property developers in Malaysia with significant and growing interest in Asia and the Oceania. Today, we have sold more than 27,000 homes in our integrated lifestyle townships and boutique developments.

We are also among the largest infrastructure concessionaires in Malaysia, with significant interest in highway and water concessions.

Moving forward, we strive to enrich communities and our employees with leading-edge initiatives that drive innovation, long-term sustainability, talent advancement and nation building.

GROUP AWARDS & ACHIEVEMENTS



- International Achievement Award, Yen So Sewage Treatment Plant, Malaysian Construction Industry Excellence Awards (MCIEA) 2015
- 5-Star SCORE Rating, SCORE Programme 2014, Construction Industry Development Board Malaysia
- Highest Profit Growth Company (Construction), The Edge Billion Ringgit Club Awards 2013 and 2014
- MBAM Honorary Builder - Master Builders Association Malaysia Awards 2014
- Overall Best Managed Company in Malaysia - Mid Cap, Asia Money Awards 2013
- Best Performing Stock (Construction), The Edge Billion Ringgit Club Awards 2013
- Property and Construction Sector, Malaysia's 100 Leading Graduate Employers 2012
- Asia's Best Managed Companies, Euromoney
- Best Under a Billion 200 Companies, Forbes Global
- Best Managed Company and Strongest Commitment to Enhancing Shareholder Value, FinanceAsia
- Kaohsiung MRT, Air Quality Protection Model Award, The Environmental Bureau of Kaohsiung Country Government, Republic of China

GAMUDA LAND

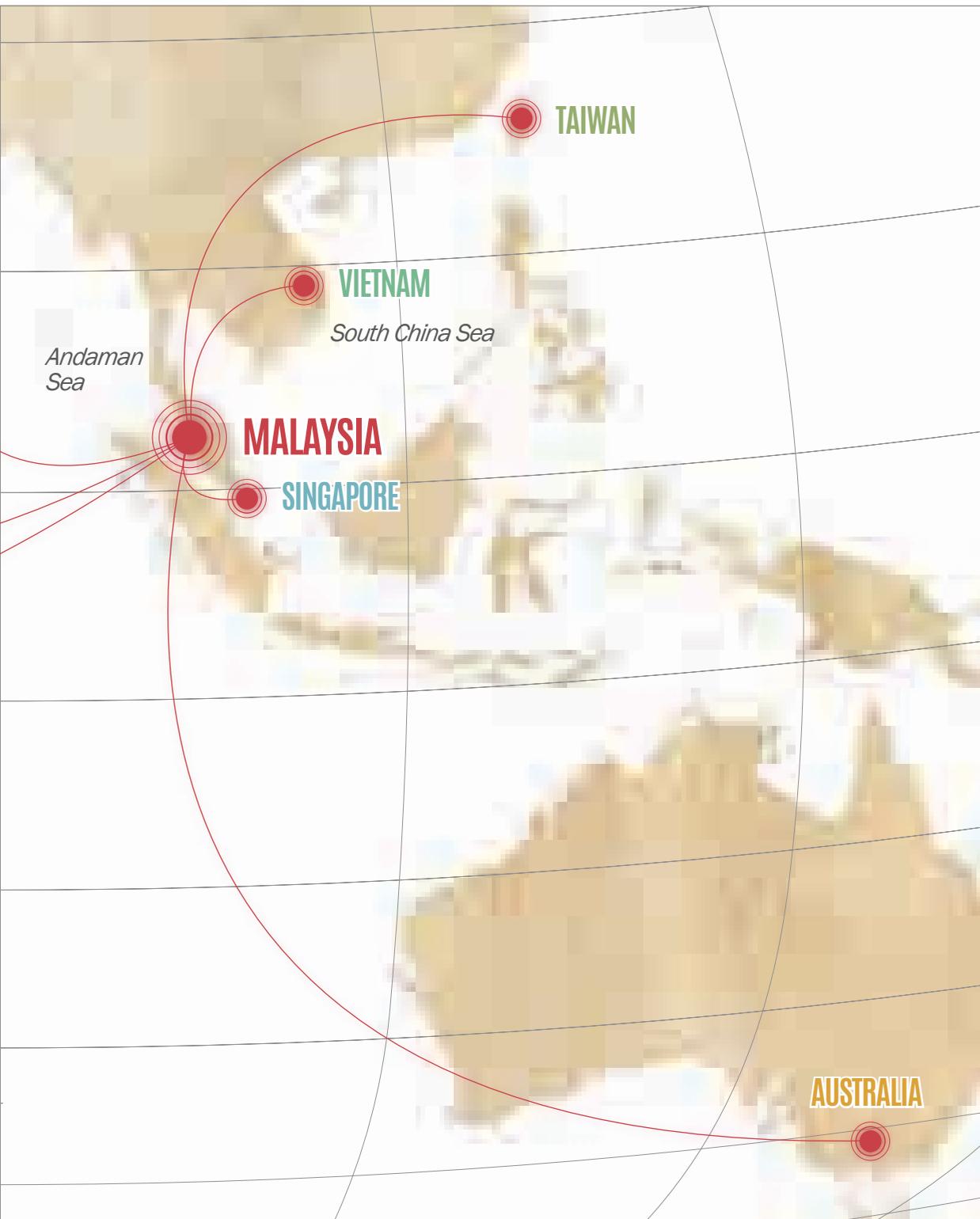
- Gamuda Land, The Edge Malaysia Top Property Developers Awards, The Edge Malaysia Property Excellence Awards (2012-2014)
- Horizon Hills and Bandar Botanic (2014), Bandar Botanic and Kota Kemuning (2013), Kota Kemuning and Horizon Hills (2012), The Edge Malaysia - PEPS Value Creation Excellence Award, The Edge Malaysia Property Excellence Awards
- Horizon Hills, Jade Hills, Valencia and Yen So Park, Property Developer Category for Excellent Landscape Planning and Development, Malaysia Landscape Architecture Awards, Institute of Landscape Architects Malaysia (ILAM)
- Kota Kemuning Hillpark, Landscape Community Park Award, Selangor State Government
- Bandar Botanic, Engineering Awards, Association of Consulting Engineers Malaysia
- Kota Kemuning, Planning, Innovation and Concept Award, Malaysian Institute of Planners
- Bandar Botanic, Best Master Plan, International Real Estate Federation FIABCI Property Award of Distinction
- Kota Kemuning, Best Maintained Township Award, Ministry of Housing and Local Government
- Kota Kemuning Wetlands Park, Urban Re-development, Conservation and Rehabilitation Award, Malaysian Institute of Planners
- Kota Kemuning, Bandar Botanic, Valencia, Horizon Hills, Jade Hills, Top Rated on CONQUAS for Landed Residential and Institutional Buildings, BCA of Singapore
- Horizon Hills, The Edge Top Property Developers Award, The Edge Malaysia Property Excellence Awards 2014
- Bandar Botanic, The Edge-PEPS Value Creation Excellence Award, The Edge Malaysia Property Excellence Awards 2014
- Celadon City, Malaysia Landscape Architecture Awards 2014, Property Developer Category for Excellent Landscape Planning and Development, Institute of Landscape Architects Malaysia
- Kota Permai Golf and Country Club, HAPA Best Golf Excellence-Exhilarating Experience 2015, Hospitality Asia Platinum Awards
- Kota Permai Golf and Country Club, Best Course in Malaysia 2014, Asian Golf Awards
- Kota Permai Golf and Country Club, Malaysia's Best Golf Course 2015, Malaysian Golf Awards
- Kota Permai Golf and Country Club, Best Course in Malaysia 2015, IAGTO Excellence Awards

MMC-GAMUDA JOINT VENTURE

- KVMRT (Sungai Buloh-Kajang Line) - Underground, Winner for Technical Innovation of the Year Category for the Variable Density Tunnel Boring Machine (VD TBM), International Tunnelling and Underground Space Awards 2014
- KVMRT (Sungai Buloh-Kajang Line) - Underground, Winner of the International Safety Award year 2015 (with Distinction) from the British Safety Council
- KVMRT (Sungai Buloh-Kajang Line) - Underground, Honorary Certification for Safety and Health year 2015 during construction at TRX Station by Department of Occupational Safety and Health (DOSH)
- Electrified Double Track Project (EDTP) (Ipoh-Padang Besar), Best Major Infrastructure Project (Special Mention) Malaysian Construction Industry Excellence Awards (MCIEA) 2015
- Electrified Double Track Project (EDTP) (Ipoh-Padang Besar), Construction Category, National Occupational Safety and Health (OSH) Excellence Award 2012
- SMART, United Nations Scroll of Honour Award, World Habitat Day
- SMART, Specialised Project (Purpose Built) Category, Runner Up, FIABCI Prix d'Excellence Awards, International Real Estate Federation (FIABCI)
- SMART, Best International Project, British Construction Industry Award
- SMART, Design and Construction Excellence Award, Institution of Engineers Malaysia
- SMART, Special Award for National Contribution, Malaysia Property Award, International Real Estate Federation (FIABCI), Malaysian Chapter
- SMART, Best Contractor Award, CIDB Malaysian Construction Industry Excellence Award
- SMART, Special Award for Innovation, CIDB Malaysian Construction Industry Excellence Award
- SMART, Special Award for Environment, CIDB Malaysian Construction Industry Excellence Award

ON THE REGIONAL FRONT

<p>BAHRAIN</p> <p>Causeway Bridges</p> <ul style="list-style-type: none"> - Sitra Causeway Bridges 	
<p>QATAR</p> <p>International Airport</p> <ul style="list-style-type: none"> - Hamad International Airport <p>Highway</p> <ul style="list-style-type: none"> - Dukhan Highway 	
<p>INDIA</p> <p>Key Urban Expressway and Highway</p> <ul style="list-style-type: none"> - Panagarh-Palsit Highway - Durgapur Expressway 	
<p>VIETNAM</p> <p>Property Development</p> <ul style="list-style-type: none"> - Gamuda City, Hanoi - Celadon City, Ho Chi Minh City <p>Sewage Treatment Plant</p> <ul style="list-style-type: none"> - Yen So Sewage Treatment Plant, Hanoi 	
<p>TAIWAN</p> <p>Urban Rail Transport</p> <ul style="list-style-type: none"> - Kaohsiung Metropolitan Mass Rapid Transit 	
<p>SINGAPORE</p> <p>Property Development</p> <ul style="list-style-type: none"> - Toa Payoh 	
<p>AUSTRALIA</p> <p>Property Development</p> <ul style="list-style-type: none"> - 661 Chapel St, Melbourne 	



MALAYSIA

Urban Rail Transport in Greater KL

- Klang Valley Mass Rapid Transit (KVMRT)
 - (i) Sungai Buloh-Kajang Line (SBK Line)
 - (ii) Sungai Buloh-Serdang-Putrajaya Line (SSP Line)

Urban Transformation in Penang

- Penang Transport Master Plan

Inter-State Rail Transport

- Electrified Double Track Project (Ipoh-Padang Besar)

World's First Dual Purpose Tunnel

- Stormwater Management and Road Tunnel (SMART)

Key Intra-Urban Expressways and Highways in Greater KL

- Damansara-Puchong Highway (LDP)
- Shah Alam Expressway (SAE)
- Western Kuala Lumpur Traffic Dispersal Scheme (SPRINT)

Water Treatment and Supply for Selangor

- Sungai Selangor Water Supply Scheme Phase 1 and 3 (SSP1 and SSP3)

Dam

- Sungai Selangor Dam

Property Development

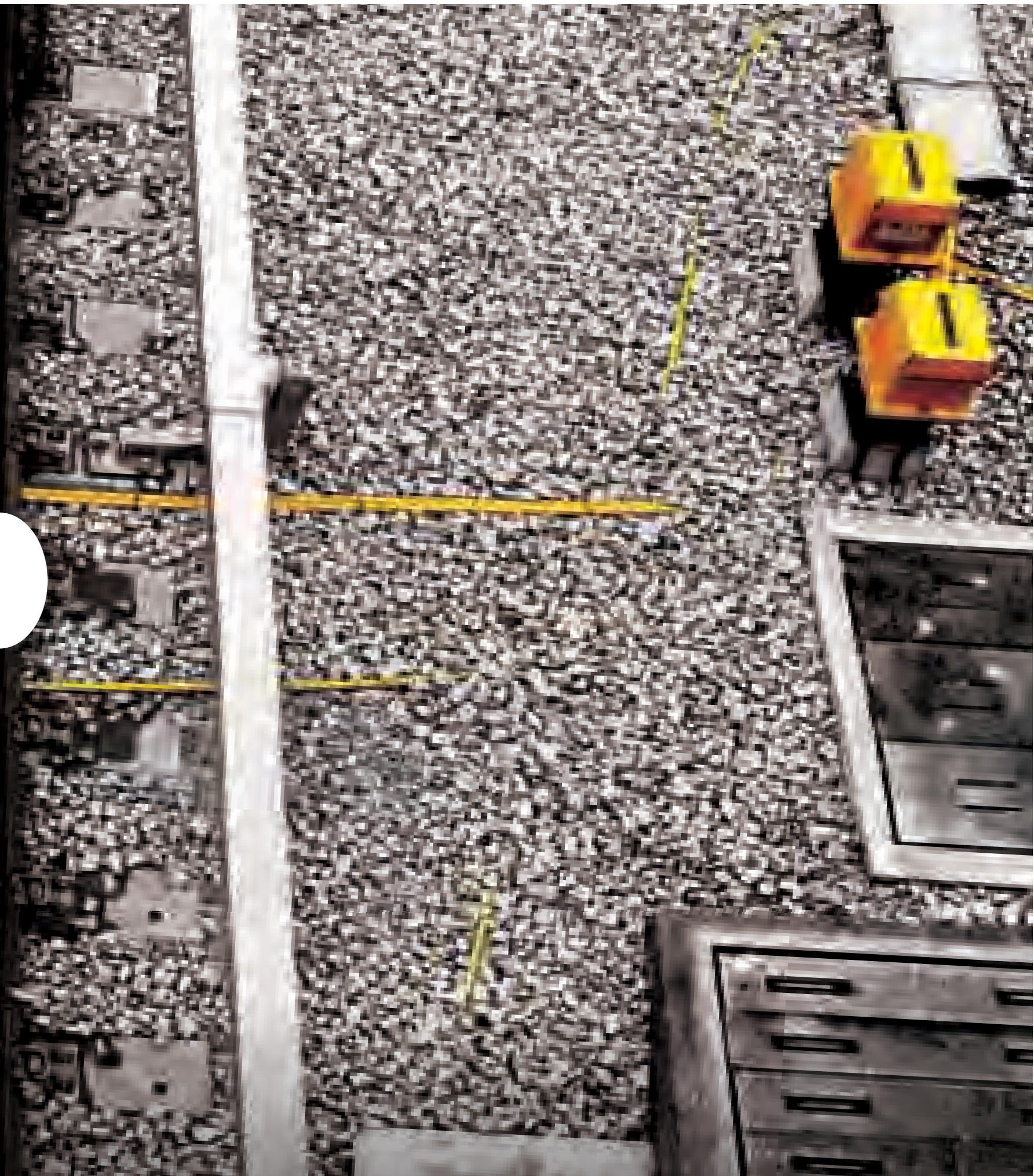
- Kota Kemuning
- Bandar Botanic
- Valencia
- Horizon Hills
- Jade Hills
- Madge Mansions
- The Robertson
- HighPark Suites
- GM Klang
- GM Robertson
- Bandar Serai
- Kundang Estates
- Tg. Dua Belas Development
- Kota Kemuning 257 Development
- Bukit Bantayan



CORPORATE MILESTONES

CONSTANTLY EXPANDING OUR HORIZONS

Newly-laid rail tracks at the Sungai Buloh Depot, which is a part of the Klang Valley Mass Rapid Transit, Sungai Buloh-Kajang Line.



1976

GAMUDA IS BORN

Gamuda is incorporated as a private limited company on 6 October 1976 in Ipoh, Perak.

1992

LISTED ON KLSE

Gamuda is listed on the Main Board of the Kuala Lumpur Stock Exchange (now Bursa Malaysia) on 10 August 1992.

1996

FIRST INTRA-URBAN HIGHWAY IN THE KLANG VALLEY

Construction of the 40km Damansara-Puchong Highway (LDP), one of the busiest intra-urban highways in the Klang Valley, begins. Completed in 1998, the development boasts numerous engineering feats such as the iconic cable-stayed bridge over the Federal Highway Interchange.

1999

FIRST TUNNELLING EXPERIENCE

The 26.5km Western Kuala Lumpur Traffic Dispersal Scheme (SPRINT) is built to relieve congestion in western Kuala Lumpur. Its construction involves cutting through the hard rock and granite of Kiara Hills via the drill and blast method, an engineering feat accomplished with minimal impact to the natural terrain.

2001

FIRST OVERSEAS VENTURE

The Panagarh-Palsit Highway and Durgapur Expressway projects in West Bengal, India, bear testament to Gamuda's strength as a build-operate-transfer contractor in the international arena.

2005

FIRST HIGHWAY PROJECT IN THE MIDDLE EAST

The Dukhan Highway, one of several road modernisation initiatives undertaken in Qatar to gear up for the 2022 FIFA Football World Cup, brings immense travelling convenience to residents and enhanced logistics coordination for trade.



1994

FIRST PRIVATISED PROJECT THROUGH TENDER

The Shah Alam Expressway (SAE) project is the first large-scale privatised infrastructure project to be won by Gamuda through competitive bidding.

FIRST INTEGRATED TOWNSHIP DEVELOPMENT

Gamuda undertakes its first property development - Kota Kemuning in the Klang Valley - one of Malaysia's first integrated townships which sets the benchmark for other sustainable townships to come.

1998

FIRST RESORT INSPIRED DEVELOPMENT WITH A PRIVATE GOLF COURSE

Gamuda undertakes the 280-acre Valencia development in Sungai Buloh, Selangor, Malaysia's first residential development that offers a private residents-only 9-hole golf course. Today, the luxurious lifestyle development is a flourishing gated and guarded community with a large expatriate following.

1999

FIRST "HOME IN THE GARDEN" INTEGRATED TOWNSHIP

The award-winning 1,200-acre Bandar Botanic in the Klang Valley represents Malaysia's first waterfront parkland township.

2000

FORAY INTO WATER TREATMENT AND SUPPLY

The Sungai Selangor Water Supply Scheme Phase 3 (SSP 3) is built to meet a critical need for potable water in Selangor. The project yields an additional combined treatment capacity of 1,050 million litres of water daily to residents and businesses in northern Selangor and the Federal Territory.

2002

WORLD'S FIRST DUAL-PURPOSE TUNNEL

The international award-winning Stormwater Management and Road Tunnel (SMART) is built to manage floods in Kuala Lumpur while relieving traffic congestion in the city centre. Its completion in 2007 establishes Gamuda as a global expert in tunnelling through highly challenging karstic limestone formations.

FIRST MALAYSIAN COMPANY TO BUILD MRT IN TAIWAN

Gamuda becomes the first Malaysian construction group to penetrate Taiwan's urban mass rapid transit construction industry with the Kaohsiung Metropolitan Mass Rapid Transit project. Gamuda was involved in the tunnelling and construction of one of 11 underground stations, with works carried out under live traffic conditions.

2005

FIRST INTERNATIONAL AIRPORT

Gamuda leads a consortium of builders in the Hamad International Airport project in Qatar, which represents its best overseas work of art yet.

2006

FIRST PROPERTY DEVELOPMENT IN ISKANDAR MALAYSIA

Work begins on the gated-and-guarded Horizon Hills residential township in Iskandar, Johor. Comprising expansive residences and an international championship golf course, it is today among the most prestigious property developments in the state.



2006

STRENGTHENING PRESENCE IN THE MIDDLE EAST

Gamuda takes on the challenge of replacing the more than 30-years-old bridges and causeway in the capital of Bahrain with two major marine bridges.

2010

SECOND DEVELOPMENT FOOTPRINT IN VIETNAM

The 203-acre Celadon City is the first self-sustainable township development in Ho Chi Minh City and features the largest green sanctuary in the city. It incorporates a 40-acre Central Park which interweaves landscaped parklands with beautiful foliage and water bodies.

2012

WORLD'S FIRST VARIABLE DENSITY TUNNEL BORING MACHINE

Partnering the world's largest tunnel boring machine manufacturer, Herrenknecht AG, Gamuda creates the world's first Variable Density Tunnel Boring Machine (VD TBM) to tackle the highly challenging tropical karstic limestone geology for the underground works of the KVMRT SBK Line.

2015

PROJECT DELIVERY PARTNER (PDP) FOR KVMRT SSP LINE

MMC-Gamuda JV is chosen as the PDP for the KVMRT Sungai Buloh-Serdang-Putrajaya (SSP Line). The 52.2km line will serve a corridor of two million people, cutting through high-density urban areas such as Bandar Sri Damansara, KLCC, Jalan Tun Razak, Seri Kembangan and Putrajaya.



2007

FIRST INTERNATIONAL PROPERTY DEVELOPMENT FORAY

Gamuda commences a 10-year project to build the 426-acre flagship Gamuda City, a major urban redevelopment project in Hanoi, Vietnam.

2011

FIRST PROJECT DELIVERY PARTNER IN MALAYSIA

The Klang Valley Mass Rapid Transit, Sungai Buloh-Kajang Line (KVMRT SBK Line) project in the Greater Kuala Lumpur is the largest public infrastructure development in Malaysia to date, and the first to be built under the Project Delivery Partner model. Expected to serve an estimated 1.2 million residents, the KVMRT SBK Line will be completed in year 2017.

2013

PM LAUNCHES THE WORLD'S FIRST VD TBM

Prime Minister Dato' Sri Mohd Najib bin Tun Abdul Razak launches the fully-assembled VD TBM at the Cochrane Launch Shaft, heralding the start of tunnelling works for the KVMRT SBK Line.

2015

LEADS JV AS PDP FOR PENANG TRANSPORT MASTER PLAN

SRS Consortium Sdn Bhd, a 60:20:20 joint venture between Gamuda Bhd, Loh Phoy Yen Holdings Sdn Bhd and Ideal Property Development Sdn Bhd, is announced as the PDP for the Penang Transport Master Plan (PTMP), which combines air, water, rail and road infrastructure to mitigate traffic congestion and improve Penang Island's liveability. The first PTMP project is expected to be rolled out by 2017.

2008

EXPANDING MALAYSIA'S INTER-STATE RAIL NETWORK

The national rail company appoints Gamuda and its partner, MMC Corporation, to build a 329km Electrified Double Track from Ipoh to Padang Besar. The brown field project to provide faster and more efficient inter-city travel and logistics solutions is one of the country's largest rail infrastructure undertakings.

WORLD'S FIRST TUNNELLING TRAINING ACADEMY

The world's first Tunnelling Training Academy (TTA) is established in Kota Kemuning, Malaysia, to nurture specialists, technicians and skilled labour for the roll-out of the KVMRT SBK Line and future tunnelling projects.

2014

COMPLETION OF MALAYSIA'S NORTHERN INTER-STATE RAIL NETWORK

The Electrified Double Track Project is completed. The section from Padang Besar to Ipoh (Spine Line) was handed over ahead of schedule, while the remaining section from Bukit Mertajam to Butterworth (Spur Line) was completed in November 2014.

MAIDEN PROJECT IN MELBOURNE

Gamuda Land enters the Australian property market with 661 Chapel St, a boutique 30-storey apartment just 4km from Melbourne's Central Business District. With a GDV of A\$138 million, this 169-unit residential project in the nation's fashion and style capital will appeal to both foreign and local buyers.

CONSORTIUM WINS TENDER FOR SINGAPORE LAND

A bid by Gamuda's joint venture with Evia Real Estate (7) Pte Ltd and Maxdin Pte Ltd to acquire 12,154.6 sq m of land in Toa Payoh was chosen as the winning bid by the Housing Development Board of Singapore. The JV is looking to develop a high-rise residential property to be launched towards the end of 2016.



CHAIRMAN'S PERSPECTIVE

Gamuda is the leading infrastructure and property developer in Malaysia, with significant interest in emerging Asia and the Middle East.

TALENT BUILDING, NATION BUILDING

It has been a busy and colourful year at Gamuda. The theme of this year's Annual Report - *Talent Building, Nation Building* - represents two fundamental aspects of our organisation which contribute to who we are, and that sets us apart.

A valued partner in the Government's agenda to develop the nation, our participation in the country's largest public infrastructure project - the Klang Valley Mass Rapid Transit (KVMRT) - has allowed us to take our contributions in this regard to a new level.

Via this project, we have helped empower the construction industry's local Small and Medium Enterprise (SME) segment; created a highly-skilled and knowledgeable workforce; significantly raised competency and delivery standards; and moved the construction industry up the value chain.

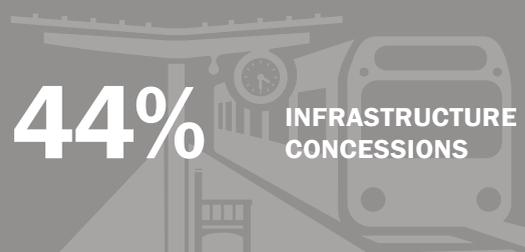
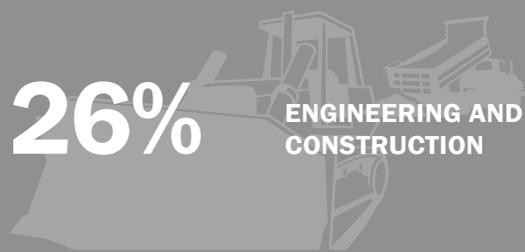
Just the underground works of the KVMRT Sungai Buloh-Kajang Line (SBK Line) alone has created almost 5,000 niche jobs including those requiring highly skilled operators, mechanics and welders. Some 95% of all the works were/are being carried out by locals, while 60% of management and professional staff involved are Bumiputera.



**Y BHG DATO'
MOHAMMED
HUSSEIN**

Building on our fundamentals - of technological innovation, sound business management, developing human capital, workers' welfare and environmental conservation - we have pulled together a very encouraging operational and financial scorecard, which I have great pleasure in presenting to you.

2015 PROFIT BEFORE TAXATION (PBT) CONTRIBUTION BY DIVISION



As the SBK Line underground works contractor, we have awarded contracts worth RM4.3 billion to no less than 480 local SMEs hiring a total of 22,000 employees for their products and services.

In terms of upskilling the workforce, we have helped to develop local self-sufficiency in high-demand mass rapid transit construction - for both elevated and underground works - through dedicated skills development platforms. These include our KVMRT Training Centre, Tunnelling Training Academy and the newly set up Tunnelling Boring Machine (TBM) Refurbishment Plant.

LEADING INNOVATION

We have proudly placed Malaysia on the world map for our engineering capabilities with cutting-edge tunnelling technologies such as the Variable Density Tunnel Boring Machine (VD TBM), which was acknowledged by London-based New Civil Engineer and the Switzerland-based International Tunnelling and Underground Space Association with the Technical Innovation of the Year Award 2015.

The VD TBM allowed the team to safely and effectively overcome major tunnelling challenges posed by the unpredictable karstic limestone formation in Kuala Lumpur, a feat that is considered the first in the world.

In property construction, a new area we are moving into is Industrialised Building Systems (IBS), which leverages on greater automation and robotisation to increase efficiencies, improve quality, reduce wastage and costs. Through this system, we would be enhancing the level of innovation in the country while reducing the nation's dependence on foreign labour.

MOVING UP THE VALUE CHAIN

Via the KVMRT project, we have developed the entire construction industry supply chain to cater

for high-value rail infrastructure. As a result of the experience gained, our local SMEs now stand to benefit from taking their underground works related products and services overseas.

Also, as a result of the job creation and skills training, the level of professionalism and expertise of the entire industry is being enhanced. In terms of delivery, all works carried out by works Package Contractors are monitored and tracked, in line with standards set under the Contractors Performance Assessment System (CONPAS).

Workers are being equipped with internationally-benchmarked safety knowledge and skills such as the Construction Skills Certification Scheme (CSCS). In this manner, we are cultivating the local construction safety standards to be on par with international benchmarks.

Within Gamuda itself, we are making a conscious effort to develop the capabilities of our people to support the Group's strategic ambitions. In order to keep enhancing their knowledge and skills, we have an extensive and comprehensive training and development programme that starts even before some of our employees join us - under Gamuda Scholarship - and which continues via a series of on-the-job training, mentoring and formal training.

To ensure a robust succession pipeline, we established the Management Development Centre this year, to identify and intensely groom high-potential individuals.

Another new avenue to train talents in basic construction skills was set-up, called the Construction Training Unit (CTU). Our in-house learning arm, Gamuda Learning Centre (GLC), and plant machinery training unit, Gamuda Plant Operator School (GPOS), continue to do well in imparting knowledge to both Gamudians and the larger Malaysian public.

CHAIRMAN'S PERSPECTIVE

PRIORITISING WORKERS' SAFETY AND WELFARE

The SME ecosystem that we have helped to develop includes a significant number of contractors who provide us with workers for our infrastructure projects.

These workers are critical to meeting project deadlines and satisfying the quality standards set. In recognition of their value, Gamuda has constantly placed workers' safety and well-being above all else in our operations.

In 2014, we embarked on a Zero Tolerance Programme at KVMRT worksites seeking to achieve zero fatalities. Despite the programme, there is still room for improvement. Hence, we have further intensified all safety procedures and processes involving contractors' workers and implemented tighter supervision, streamlining checks and approval procedures.

Among the actions taken, 60 experienced PDP Safety Superintendents have been deployed across the elevated KVMRT Line 1 alignment, focusing on locations where high-risk activities are being carried out.

Our safety culture and adherence to high safety standards have not gone unnoticed. It gives me great pleasure to share that during the financial year we received a number of international and local awards.

Key among these were an International Safety Award 2015 from UK-based British Safety Council; and Five Star Rating for Safety and Health Best Practices 2015 from the Department of Safety and Health Malaysia (DOSH) for our Tun Razak Exchange underground station.

As part of our workers' welfare initiatives, we have invested no less than RM100 million in building four Centralised Labour Quarters (CLQ) for the KVMRT project. These quarters not only offer comfortable



Developing a diverse and inclusive workforce, with high technical skills, is among our top agenda.

accommodation but also provide full-range amenities - such as laundry, health and sporting facilities, as well as mini-markets, cafeterias and kitchens - to ensure the workers' needs are tended to.

The CLQ is the first accommodation programme of its kind for construction workers in Malaysia and has proven to be such a success that the Construction Industry Development Board (CIDB) is developing industry guidelines for workers' living quarters modelled on it.

SUSTAINABLE INFRASTRUCTURE DEVELOPMENTS

If there was one word that encapsulates our future direction, it is 'sustainability'. In light of global challenges such as climate change and our rising population, we believe organisations have a responsibility towards ensuring their operations have a minimal impact on the environment. For our part, Gamuda is moving towards greener processes, procedures, engineering technology and practices that preserve the natural environment and safeguard a sustainable future.

The 'greening' of Gamuda is already evident in a number of our property developments. In Gamuda City, Hanoi, we have transformed what was previously sewer wastewater-plagued land into an award-winning 250-acre Yen So Park by building a new sewage plant which treats 50% of the city's total sewerage discharge and rejuvenating the surroundings into a green space encompassing five natural lakes surrounded by six themed gardens, a cultural park, commercial centre, five-star international hotels, shops office towers and residential zones.

We are also actively adopting the Green Building Index (GBI) guidelines in our new and upcoming projects. The Robertson, a mixed development in the heart of Kuala Lumpur, and HighPark Suites, a residential project in Kelana Jaya, have both been awarded provisional GBI Gold Rating in recognition of features such as rainwater harvesting, maximised natural lighting and ventilation as well as the provision of facilities for recycling. In future, we aim to attain GBI certification for all our developments,

We have awarded contracts worth RM4.3 billion to no less than 480 local SMEs hiring a total of



22,000
employees
for their products and services.

incorporating eco-friendly elements into the design and masterplanning of their blueprints.

For greater efficiency in the use of materials and resources, as well as to reduce the labour intensity of construction projects, we are adopting the IBS system which has the potential to reduce material wastage by up to 10%.

Meanwhile, the VD TBM which was co-developed with the world's largest TBM manufacturer, Herrenknecht AG, has pushed the envelope of sustainable construction on the global scale by enabling the development of underground spaces to increase business and commercial activities within the city centre - despite highly challenging ground conditions imposed by the tropical karstic limestone formation typical to Kuala Lumpur, and other parts of the world.

The flexible tunnelling modes of the VD TBM give it the flexibility to function in various ground conditions

with minimal effort. It, moreover, is a proven and effective green technology that has minimal impact on the environment - and is now being explored for a vast array of tunnelling applications in equally challenging geological conditions in many parts of the world.

AN INCLUSIVE WORKFORCE

As a responsible employer, we also have a policy of nurturing diversity in our workforce. This entails creating a healthy mix of the different races and balancing our gender ratio. More than this, Gamuda also provides equal and sustainable employment opportunities to those who are differently-abled (DA).

We started our Project DA in 2013, when we trained two employees to provide special needs support, making us one of the first companies in the world to have an internal support team for DAs. In 2014, we took in our first batch of employees with autism.

Today, we have 16 such employees and hope to increase this number to 30 by 2017. We believe diversity enriches the workplace with fresh perspectives, and our DA employees are equally appreciated in this regard.

RISING AMIDST CHALLENGES

The financial year 2015 was challenging for Malaysian corporations in general, especially from the tail end of 2014 when the price of oil began its downward spiral and the Ringgit followed suit, depreciating in value against foreign currencies, most notably the US Dollar.

Coupled with lower commodity prices, which affected export earnings, the Government in January 2015 reduced its gross domestic product (GDP) prediction for the year from 5.0%-6.0% to 4.5%-5.5%. More recently, the Ministry of Finance has indicated an expected GDP in the lower half of this revised figure, namely between 4.5%-5.0%.

In line with the unexpected softening of the economy, the Government also re-visited its Budget 2015 in January to reduce its public expenditure.

Fortunately for construction and engineering companies such as Gamuda Berhad (Gamuda or the Group), this did not impact large-scale infrastructure projects with high multiplier benefits that are in the pipeline such as the Klang Valley Mass Rapid Transit Sungai Buloh-Serdang-Putrajaya Line (SSP Line), Kuala Lumpur-Singapore High-Speed Rail, Klang Valley Light Rail Transit Line 3 (LRT3), and the Pan Borneo Highway. This has ensured continued strength in our construction order book that stands at RM1 billion as at end-FY2015, with major infrastructure projects in the pipeline.

The main impact of the bearish financial landscape on the Group was a dampened property market, as a result of cooling measures implemented by Bank Negara Malaysia (BNM) in 2014. Still, we were able to identify opportunities and capitalise on these to the benefit of the Group and our stakeholders such as our continued accumulation of critical landbanks in the Klang Valley and the region to pave the way for future developments.

Notwithstanding the external challenging environment, the Group worked hard to perform well overall, driven by our three core businesses of Engineering and Construction, Property Development, and Infrastructure Concessions. Building on our fundamentals - of technological innovation, sound business management, developing human capital, workers' welfare and environmental conservation - we have pulled together a very encouraging operational and financial scorecard, which I have great pleasure in presenting to you.

CHAIRMAN'S PERSPECTIVE

FINANCIAL PERFORMANCE

For the financial year ended 31 July 2015 (FY2015), the Group recorded a core revenue of RM2.40 billion, marking a 7.6% increase over FY2014. With the share of revenue of our joint venture companies included, our total revenue would have been twice as high at RM4.76 billion, an increase of 2.7% from the corresponding figure in FY2014.

Strong performance by our business units, especially the Property Development and Infrastructure Concessions divisions, helped to sustain the Group's profit before tax (PBT) of RM858 million, compared with FY2014's RM852 million.

Based on this healthy showing, we were able to pay our valued shareholders a dividend of 12 sen per share, as we had in the last few years. This amounts to a total dividend payout of RM285 million. I am additionally pleased to note that, with positive market expectation regarding our strong performance - especially from our significant interest in high-impact and transformational rail projects which attracted international recognition - our share price has been well supported during the year.

Revenue of our Engineering and Construction division remained stable at RM1.16 billion, just marginally lower than RM1.18 billion in the previous financial year. With the share of revenue of our joint venture companies included, contribution from our Engineering and Construction division would have been more than twice as high at RM3.17 billion. Revenue from Property and Development saw a slight reduction from RM895 million to RM842 million. Infrastructure Concessions helped buoy our revenue with a jump from RM154 million to RM401 million due to increased contributions from the Group's additional equity stake in Kesas Sdn Bhd.

In terms of profit, with the completion of the Electrified Double Track Project (EDTP) from Ipoh to Padang Besar, the Engineering and Construction's PBT decreased from RM260 million to RM222 million. This drop was buffered by PBT increases seen in both Property Development as well as Infrastructure



In the coming years, we will continue to build on Gamuda Land's trusted brand by delivering world-class properties with sustainable value.



We look forward to continue to play a role in the nation's infrastructure development agenda, particularly in mass rail transit.

MALAYSIA'S LEADING PUBLIC INFRASTRUCTURE AND PROPERTY DEVELOPER

Let us continue to work
together to build local
talent, and further
develop the nation.

Concessions. Greater property sales in Vietnam led to an increase in the division's PBT from RM225 million to RM258 million, while steadily increased toll collection on our highways contributed to Infrastructure Concessions' improved PBT, from RM367 million to RM378 million.

CORPORATE GOVERNANCE AND RISK MANAGEMENT

Whilst the effective implementation of visionary business strategies is key to our financial performance, we are committed to maintaining the highest standards of corporate governance to ensure all our operations and actions are ethical and do not compromise the long-term sustainability of the Group. Towards this end, we are guided by the Malaysian Code on Corporate Governance 2012, which serves to safeguard the interests of all stakeholders; and a Risk Management framework that allows us to identify all risks to the Group and to operate within acceptable parameters to strengthen Gamuda's underlying robustness.

Employees are apprised of Gamuda's Code of Practice, and any action that is not in line with it is reported to the head of Internal Audit via a Whistleblowing procedure that protects the integrity of the Group, and the security of the whistleblower.

To further inculcate a culture of ethical behaviour, employees are constantly reminded of our Core Values, which consist of taking personal ownership of their key functions; walking the talk; communicating openly and honestly; demonstrating real teamwork; and continuously developing all-round skills through mentoring and understudy.

PROSPECTS

Although the economy looks set to be challenging in the coming financial year (FY2016) Gamuda enjoys a relatively stable position because of the nature of our business activities as well as our well-thought-out strategies. Beginning in FY2016, each business unit in the Group will be embarking on a new five-year plan, which seeks to further diversify our business in order to achieve our growth targets.

In October 2014, Gamuda received the Letter of Award appointing us as the Project Delivery Partner (PDP) in the KVMRT SSP Line. In July 2015, PDP Agreement was executed. Soon after, in August 2015 a consortium where Gamuda holds 60% stake was named the PDP for the implementation of the Penang Transport Master Plan (PTMP).

Meanwhile, we still have our eyes set on other projects for which we could leverage on our expertise in rail construction such as the Kuala Lumpur-Singapore High-Speed Rail, the Electrified Double Track Project (Gemas-Johor Bahru) and LRT3. We therefore expect future earnings to be very much driven by rail-related infrastructure projects.

At the same time, having already accelerated regional diversification in our property portfolio with the acquisition of land and development projects in Melbourne, Australia and Singapore in FY2015, we will be launching residential products in these

markets in FY2016, increasing our non-Ringggit earnings while also reducing the geographical risk of our property development division.

At the same time, strategic development plans for the PTMP will facilitate long-term economic and social growth for the Penang state.

Further, we continue to be cautiously optimistic on launching new innovative products strategically located in our newly-developed townships in the Klang Valley.

In terms of concessions, the four highways that we manage will continue to provide us with a steadily increasing source of income as car ownership rises, leading to growth in toll collection.

While our core businesses continue to expand, we will further strengthen our relationships with key stakeholders at the Group level - our business partners, customers and employees - by ensuring all our dealings are ethical, that we maintain the highest priority on workers' safety and product quality, and that we continue to grow and nurture our talent.

These are critical to our value as a brand, and to the value we create for our stakeholders in the long term.

I would like to take this opportunity to thank all our employees and management for their continued dedication to the Group, without which we would not have achieved all the successes we have to date. My appreciation also goes to my colleagues in the Board of Directors for your counsel and guidance, which continue to be invaluable to the sustained growth of the Group.

Finally, I would like to thank all our business partners, contractors, clients, shareholders and other stakeholders for your trust in Gamuda and your various contributions, all of which have played a role in making us what we are today - a leading infrastructure and property developer.



Locomotive trains are used for rail tracks installation at the Sungai Buloh Depot of the Klang Valley Mass Rapid Transit, Sungai Buloh-Kajang Line.



PERFORMANCE REVIEW

DELIVERING VALUE TO ALL OUR STAKEHOLDERS

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GROUP FINANCIAL HIGHLIGHTS

TOTAL REVENUE ^{N1}

RM' Million

2015 **RM4,760** MILLION

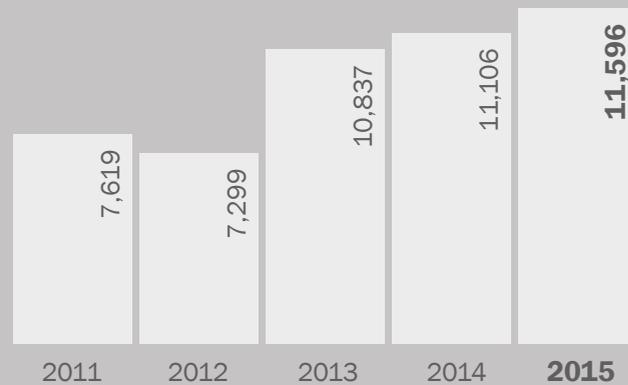
N1 includes share of joint ventures' revenue



MARKET CAPITALISATION

RM' Million

2015 **RM11,596** MILLION



PROFIT BEFORE TAXATION

RM' Million

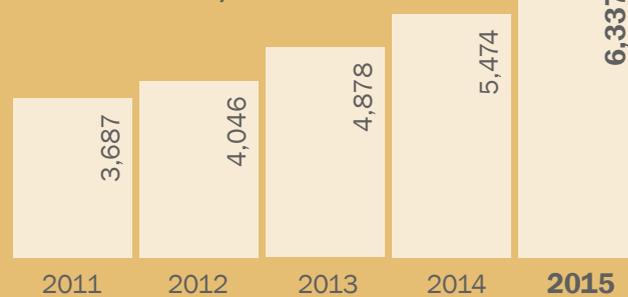
2015 **RM858** MILLION



OWNERS' EQUITY

RM' Million

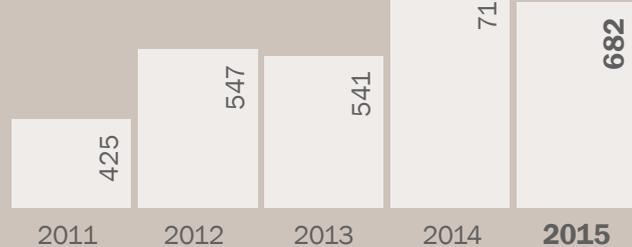
2015 **RM6,337** MILLION



PROFIT ATTRIBUTABLE TO EQUITY HOLDERS

RM' Million

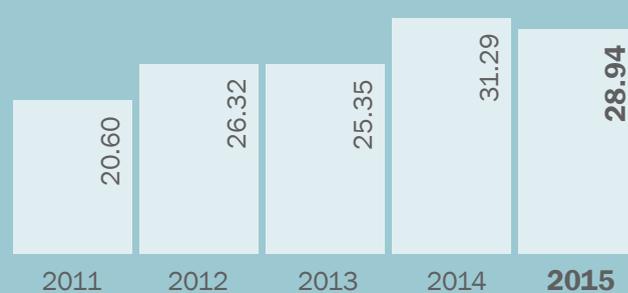
2015 **RM682** MILLION



BASIC EARNINGS PER SHARE

SEN

2015 **28.94** SEN



FIVE-YEAR FINANCIAL HIGHLIGHTS

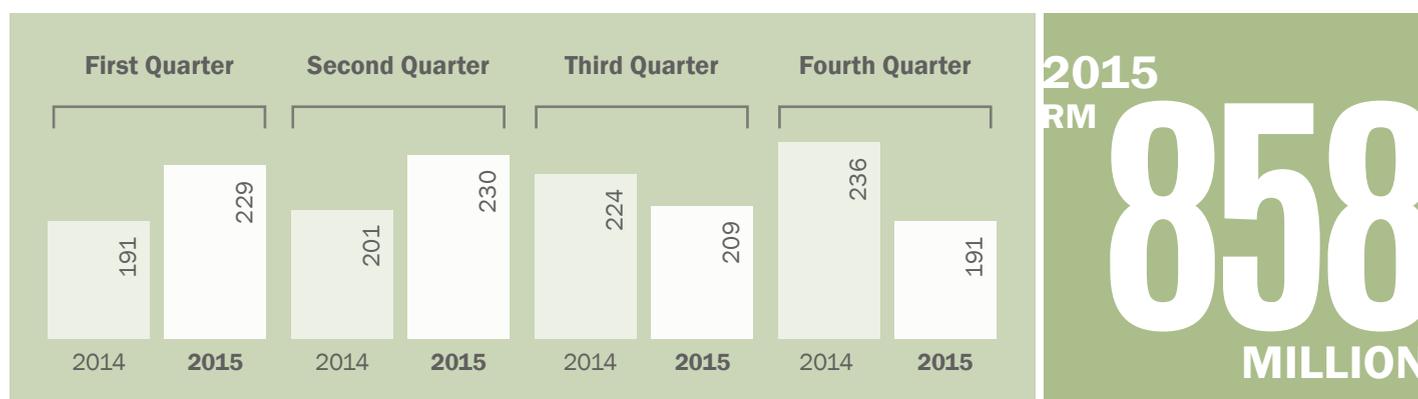
	FOR THE YEAR ENDED 31 JULY				
	2011	2012	2013	2014	2015
FINANCIAL RESULTS (RM' MILLION)					
Revenue as reported	2,413	2,303	2,235	2,230	2,400
Share of joint ventures' revenue (N1)	260	784	1,648	2,406	2,360
Total revenue	2,673	3,087	3,883	4,636	4,760
Profit before taxation	526	711	656	852	858
Profit after taxation	433	566	550	735	725
Profit attributable to equity holders	425	547	541	719	682
FINANCIAL POSITION (RM' MILLION)					
Total cash & bank balances and investment securities	993	1,005	1,306	920	1,438
Total assets	6,374	7,428	8,436	10,353	13,326
Total borrowings	1,654	1,895	1,973	2,531	4,135
Total net assets	3,887	4,267	5,104	6,162	6,693
Share capital	2,065	2,079	2,277	2,323	2,406
Owners' equity	3,687	4,046	4,878	5,474	6,337
FINANCIAL RATIOS					
Basic earnings per share (sen)	20.60	26.32	25.35	31.29	28.94
Return on equity (%)	12	14	11	13	11
Return on total assets (%)	7	8	7	7	5
Share price at year end (RM)	3.69	3.51	4.76	4.78	4.82
Price earnings ratio (times)	18	13	19	15	17
Dividend per share (sen)	11	12	12	12	12
Dividend yield (%)	3	3	3	3	3
Net assets per share attributable to equity holders (RM)	1.79	1.95	2.14	2.36	2.63
Net gearing ratio (times)	0.17	0.21	0.13	0.26	0.40
Market capitalisation (RM' Million)	7,619	7,299	10,837	11,106	11,596

N1: Pursuant to the New Financial Reporting Standard (FRS) 11 Joint Arrangements, the revenue of joint venture companies is excluded from Group's revenue in the audited financial statements.

GROUP QUARTERLY FINANCIAL PERFORMANCE

2015						
RM' Million		First Quarter	Second Quarter	Third Quarter	Fourth Quarter	2015 YTD
For the period ended		Oct-14	Jan-15	Apr-15	Jul-15	
Revenue as reported		570	653	554	623	2,400
Share of joint ventures' revenue		590	536	537	697	2,360
Total revenue		1,160	1,189	1,091	1,320	4,760
Profit before taxation		229	230	209	191	858
Profit after taxation		200	194	177	155	725
Profit attributable to equity holders		186	182	160	154	682
Basic earnings per share	(sen)	8.00	7.78	6.81	6.39	28.94
Dividend per share	(sen)	6.00	-	6.00	-	12
Net assets per share attributable to equity holders	(RM)	2.45	2.54	2.58	2.63	2.63

2014						
RM' Million		First Quarter	Second Quarter	Third Quarter	Fourth Quarter	2014 YTD
For the period ended		Oct-13	Jan-14	Apr-14	Jul-14	
Revenue as reported		486	518	634	592	2,230
Share of joint ventures' revenue		720	816	487	383	2,406
Total revenue		1,206	1,334	1,121	975	4,636
Profit before taxation		191	201	224	236	852
Profit after taxation		166	175	181	213	735
Profit attributable to equity holders		165	170	178	206	719
Basic earnings per share	(sen)	7.25	7.41	7.74	8.89	31.29
Dividend per share	(sen)	6.00	-	6.00	-	12.00
Net assets per share attributable to equity holders	(RM)	2.21	2.25	2.32	2.36	2.36



Profit Before Taxation

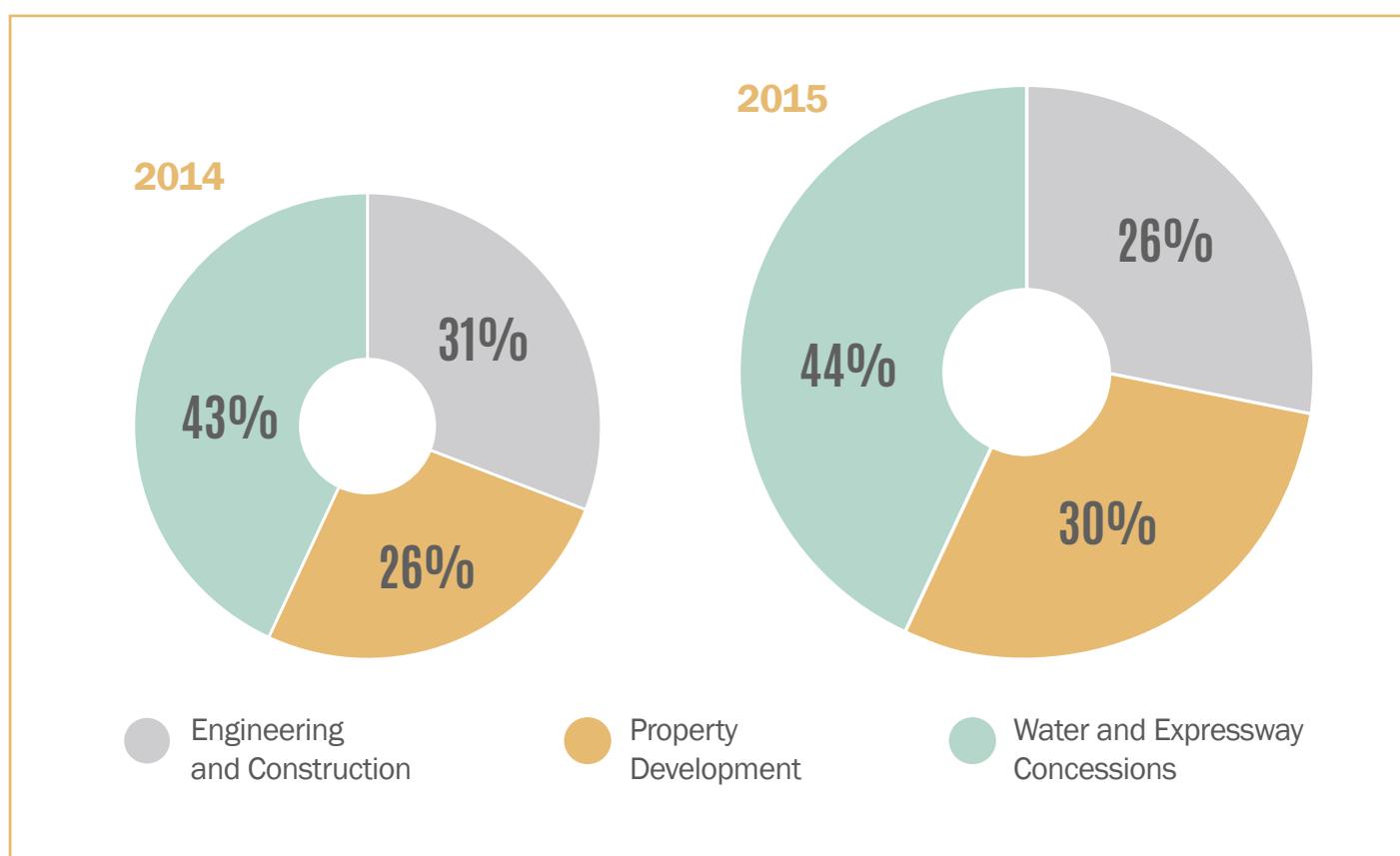
RM' Million

RM852 million

2014

GROUP SEGMENTAL PERFORMANCE

RM' Million					
	2011	2012	2013	2014	2015
OPERATING REVENUE					
Engineering and Construction	1,682	1,272	1,409	1,181	1,157
Property Development	622	930	725	895	842
Water and Expressway Concessions	109	101	101	154	401
	2,413	2,303	2,235	2,230	2,400
Share of joint ventures' revenue	260	784	1,648	2,406	2,360
Total Revenue	2,673	3,087	3,883	4,636	4,760
PROFIT BEFORE TAXATION					
Engineering and Construction	135	225	152	260	222
Property Development	144	266	233	225	258
Water and Expressway Concessions	247	220	271	367	378
Total Profit Before Taxation	526	711	656	852	858



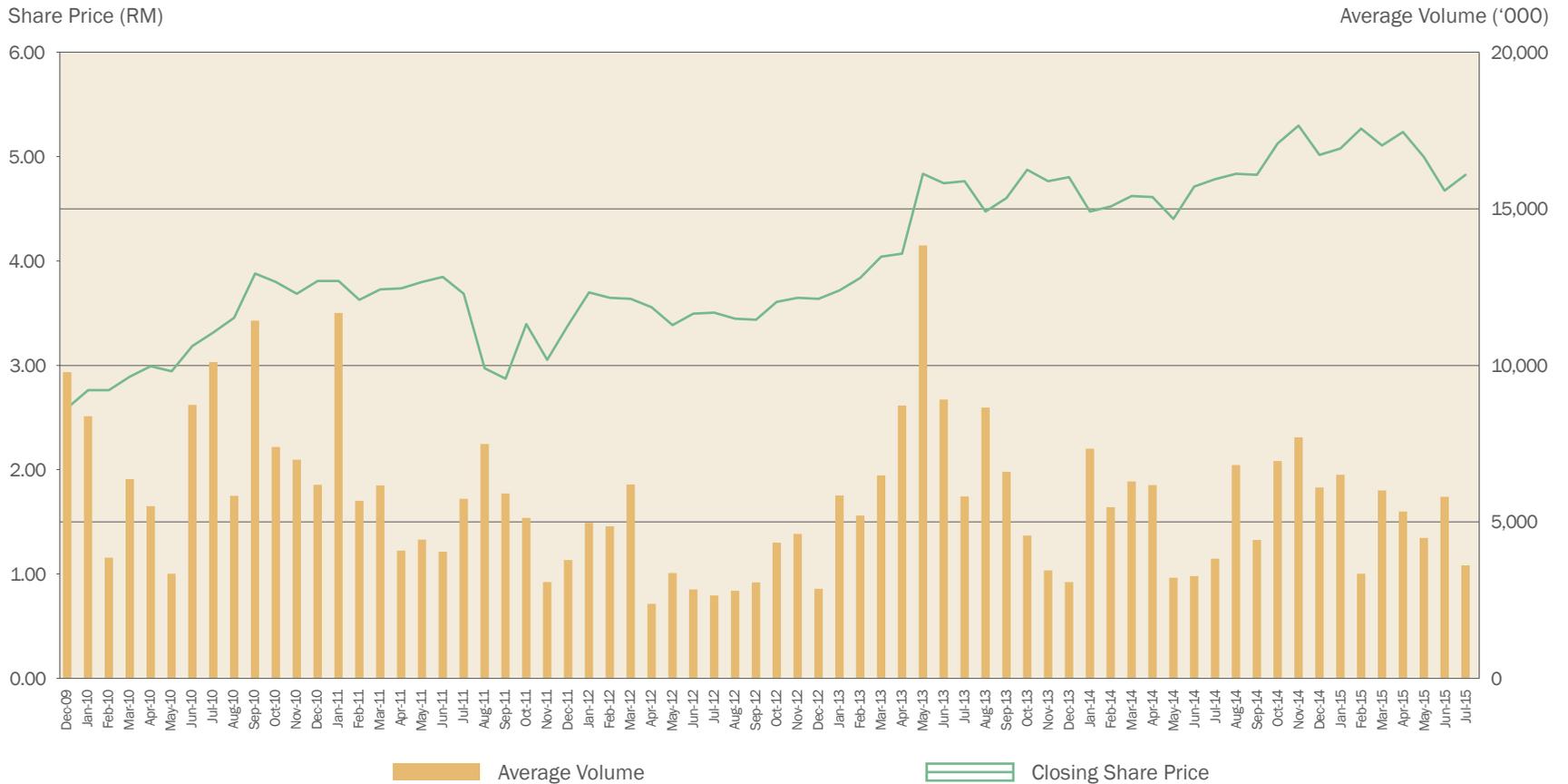
Profit Before Taxation

SHARE PRICE INFORMATION

STOCK EXCHANGE
BURSA MALAYSIA SECURITIES BERHAD

TRADING NAME
GAMUDA

STOCK CODE
5398



Share price (RM)	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15
High	5.00	4.91	5.21	5.34	5.27	5.30	5.36	5.32	5.27	5.28	5.06	4.89
Low	4.72	4.71	4.75	5.07	4.73	4.92	5.05	5.05	5.08	4.93	4.60	4.54
Average Volume (RM'000)	6,805	4,408	6,941	7,692	6,095	6,500	3,328	5,992	5,322	4,476	5,789	3,602

DIVIDENDS

First Interim Dividend of 6.00 sen

Announcement : 16 December 2014
 Entitlement : 14 January 2015
 Payment : 28 January 2015

Second Interim Dividend of 6.00 sen

Announcement : 23 June 2015
 Entitlement : 15 July 2015
 Payment : 29 July 2015

ANNUAL GENERAL MEETING

9 November 2015

Notice of Annual General Meeting

7 December 2015

39th Annual General Meeting

ANNOUNCEMENT OF UNAUDITED CONSOLIDATED RESULTS

1st Quarter

(ended 31 October 2014)
 16 December 2014

2nd Quarter

(ended 31 January 2015)
 26 March 2015

3rd Quarter

(ended 30 April 2015)
 23 June 2015

4th Quarter

(ended 31 July 2015)
 28 September 2015

BOND AND CREDIT RATINGS

Rating : AA3/Stable/P1

Outlook : Stable

Rating : AA2/Stable

Outlook : Stable

Gamuda Berhad

- RM800 million Islamic Medium-Term Notes Programme (2008/2028) and RM100 million Islamic Commercial Papers Programme (2008/2015) with a combined limit of RM800 million.
- RM800 million Islamic Medium-Term Notes Programme (2013/2038) and RM100 million Islamic Commercial Papers Programme (2013/2020) with a combined limit of RM800 million.
- RM5 billion Islamic Medium-Term Notes Programme (2015/2045) and RM2 billion Islamic Commercial Papers Programme (2015/2022) with a combined limit of RM5 billion.

Bandar Serai

Development Sdn Bhd

- (Formerly known as Temasek Eksklusif Sdn Bhd)
- RM1 billion Islamic Medium-Term Notes Programme (2014/2044) and RM500 million Islamic Commercial Papers Programme (2014/2021) with a combined limit of RM1 billion.

Kesas Sdn Bhd

- RM735 million Islamic Medium-Term Notes Facility (“Sukuk Musharakah”) (2014/2023)

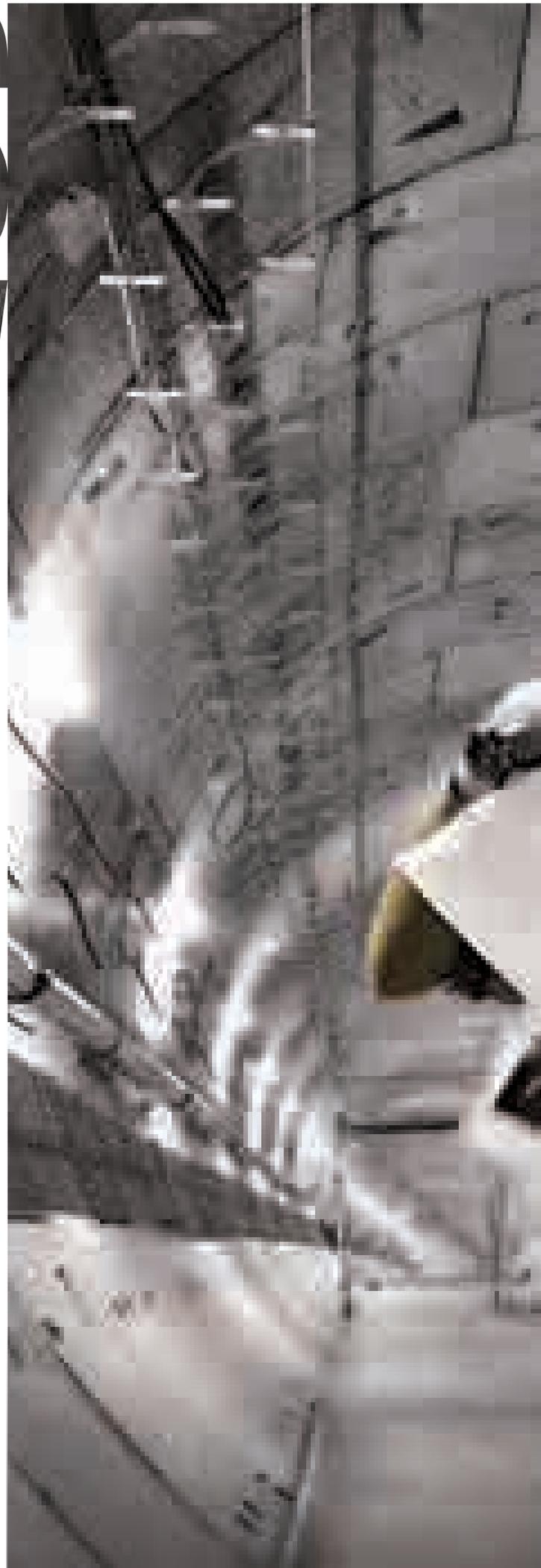
Projek Smart Holdings Sdn Bhd

- RM330 million Islamic Medium-Term Notes Facility (“Sukuk Murabahah”) (2015/2032)

OPERATIONS REVIEW

TAKING THE LEAD IN INNOVATION AND SUSTAINABILITY

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Statement by Gamuda Berhad • Executive Director	





More than 500 tunnel engineers and technicians work in the underground tunnels everyday for the Klang Valley Mass Rapid Transit, Sungai Buloh-Kajang Line.

CORE BUSINESS

SEGMENTAL PERFORMANCE FY2015

Profit Before Taxation

The core business activities of the Group are:

- Engineering and Construction
- Property Development
- Infrastructure Concessions

The Group has enjoyed a year of strong performance where all three business divisions recorded healthy earnings.



26%

ENGINEERING AND CONSTRUCTION



30%
PROPERTY DEVELOPMENT



44%
INFRASTRUCTURE CONCESSIONS



ENGINEERING AND CONSTRUCTION

Aerial view of the Cochrane Launch Shaft just before the launch of the Variable Density Tunnel Boring Machines to tunnel towards the Tun Razak Exchange Station in 2013. The ongoing construction works is transforming the launch shaft into the future Cochrane Station.



WITH BETTER
CONNECTIVITY,
COMES ECONOMIC
PROGRESS AND
**ENHANCED
LIVEABILITY.**

STATEMENT BY GAMUDA ENGINEERING MANAGING DIRECTOR

TRANSFORMING THE NATION

The financial year 2015 (FY2015) has been particularly satisfying for the Engineering and Construction division, especially with regard to smooth and significant progress made on the Klang Valley Mass Rapid Transit Sungai Buloh-Kajang Line (KVMRT SBK Line); completion of the 329km Electrified Double Track Project (EDTP) linking Ipoh with Padang Besar on time and within budget; and being awarded, together with our partner MMC Corporation Bhd, the role of Project Delivery Partner (PDP) of the second KVMRT Line.

More than just completing the tunnelling portion of the underground works of the KVMRT SBK Line, we worked closely with the contractors to ensure compliance with all the safety measures implemented - the most stringent for any project ever undertaken in the country - and also managed to train home-grown talent working on site via various talent development initiatives.

In July 2015, Gamuda's jointly controlled company, MMC Gamuda KVMRT (PDP SSP) Sdn Bhd signed the Project Delivery Partner (PDP) Agreement with Mass Rapid Transit Corporation Sdn Bhd to implement the Klang Valley Mass Rapid Transit, Sungai Buloh-Serdang-Putrajaya Line (SSP Line). As the PDP, we will supervise and manage the construction, completion, testing and commissioning of the entire project. Phase 1 is to be completed by July 2021, while the entire project is scheduled for completion by July 2022.

We are proud that we have achieved complete transparency in obtaining stakeholder approval in this project. A Detailed Environmental Impact Assessment (DEIA) was completed on 19 May and approval from the Department of Environment was received on 9 July 2015. Concurrently, a three-month Public Inspection (PI) was held at



**UBULL
DIN OM**

*Managing Director,
Gamuda Engineering*

The Engineering and Construction division will leverage on the substantial number of infrastructure projects in the pipeline under the 11th Malaysia Plan, and is already making significant headway in this regard.

STATEMENT BY GAMUDA ENGINEERING MANAGING DIRECTOR



Safety compliance and awareness will be enforced across all KVMRT SSP Line worksites via the "Safety Passport" programme.

26 locations ending on 17 August 2015. This attracted 10,530 responses from a total of 45,000 visitors, of which 90% were supportive of the project. Among the main queries or comments from the remaining 10% were related to the location of the stations, route alignment, and future impact of the project. A Public Inspection Feedback Analysis Report has been prepared and included in the Final Railway Scheme Submission to the Land Public Transport Commission (SPAD).

Almost as exciting as our operational wins were the numerous international and local awards and recognitions received during the year, which speak volumes of our technological expertise and innovation, as well as our commitment to safety standards and professionalism reflecting our management experience.

Our capabilities as a construction company were positively recognised by CIDB Holdings which presented us with a 5-star SCORE rating,

based on business performance, financial and technical capabilities, project and procurement management, best practices and management capability in construction. The award in itself is gratifying; but added to that pleasure is the fact that Gamuda was the first construction company in the country to be awarded a five-star rating.

In line with the Government's objective to standardise the measurement of all civil engineering works for public and private projects, we are pleased to update that we signed a Memorandum of Understanding (MoU) with the Construction Industry Development Board to adopt the Malaysian Civil Engineering Standard Method of Measurement (MyCESMM) in August 2015.

With this MoU, we will adopt a single measurement standard for all current and future project procurement and evaluation, deriving greater cost effectiveness and clarity in our project implementation.

Another good news, our cutting-edge tunnelling technology, as represented by the Variable Density Tunnel Boring Machine (VD TBM) we developed jointly with Herrenknecht AG, garnered international recognition with the winning of the Technical Innovation of the Year by the London-based New Civil Engineer and the Switzerland-based International Tunnelling and Underground Space Association.

The VD TBM was responsible for overcoming major MRT tunnelling challenges posed by karstic limestone formation in Kuala Lumpur, and is said to be one of the most significant tunnelling technology breakthroughs in the last 30 years. The award was presented at an annual event in London that pays tribute to excellence in the delivery of the international tunnelling and underground space projects around the world.

Most meaningfully, the efforts we are making to enhance our safety performance were also recognised. MMC-Gamuda won the British Safety

STATEMENT BY GAMUDA ENGINEERING MANAGING DIRECTOR

Council's International Safety Award for our commitment to Safety and Health. This was followed by the Department of Safety and Health (DOSH) Malaysia awarding MMC Gamuda KVMRT (T) Sdn Bhd (MGKT)'s Tun Razak Exchange (TRX) Station a five-star rating through the Ministry of Human Resources for Safety and Health Best Practises.

We are extremely proud of these safety awards because, to us, the safety of our people and contractors' employees is of paramount importance. We have always placed utmost priority on adherence to global best practices in safety, and in early 2014 launched a Zero Tolerance Programme with the express desire to ensure contractors adhere to all our safety rules and regulations.

We recognise that there is room for improvement and we have taken every endeavour to improve safety awareness and compliance, for example, through the appointment of 60 experienced PDP Safety Superintendents, in order to achieve zero accidents at our worksites. This is a task that we are committed to and take very seriously.

Additionally, we have in place preventive measures to detect and avoid possible delay, as well as recovery programmes to make up for any time lost through accelerated works. All of this is undertaken without any compromise on safety.

Given cost and labour pressures, we are constructing a new site in Sepang for an Industrial Building System (IBS) facility to leverage on high production capacity and benefit from higher levels of automation, reduced labour and higher output efficiency. Our IBS plant is expected to commence operations next year.

PROSPECTS

The Engineering and Construction division has embarked on a new five-year plan to significantly grow its revenue by FY2020.

The division has embarked on a new five-year plan to

significantly
grow our revenue
by FY2020.

On 12 August 2015, SRS Consortium in which Gamuda has 60% equity received a Letter of Award from the Penang State Government for the PDP role in the PTMP. The consortium, also comprising Penang-based Loh Phoy Yen Holdings Sdn Bhd and Ideal Property Development Sdn Bhd, each with 20% stake, is currently working closely with the State Government on the masterplan and engineering designs of the project in order to meet the long-term public transport needs of people living and working on the island in a sustainable manner.

Tenders will be issued once all approvals and planning for the various work packages are in place. The first component of PTMP project is expected to roll out by 2017.

While having already been awarded the PDP contract for the KVMRT SSP Line, Gamuda is awaiting the Government's announcement on the calling for open tender for the 13.5km underground section of this project. In addition, the Government is expected to release tenders for the Kuala Lumpur-Singapore High-Speed Rail, Light Rapid Transit Line 3 (LRT3), Pan Borneo Highway and several new Klang Valley highways.

These major projects will require the technical and project management expertise that Gamuda has exhibited in the successful execution of past and ongoing infrastructure works. Hence the division will be bidding for them and we look forward to being able to contribute to their execution.

While focusing on its forte of roads, highways and railway infrastructure, we will also seek to diversify into construction in the property sector, capitalising on opportunities that will materialise from the Group's significant land bank as well as projects undertaken by third parties.

More immediately, the division is preparing to bid for the underground portion of the second line of the KVMRT project, the SSP Line, while as the PDP, we are concurrently working on tenders for the other elevated sections of the project.

For greater public awareness, two MRT SSP Info Centres will be set up along the SSP Line alignment which are expected to be operational in January 2016.

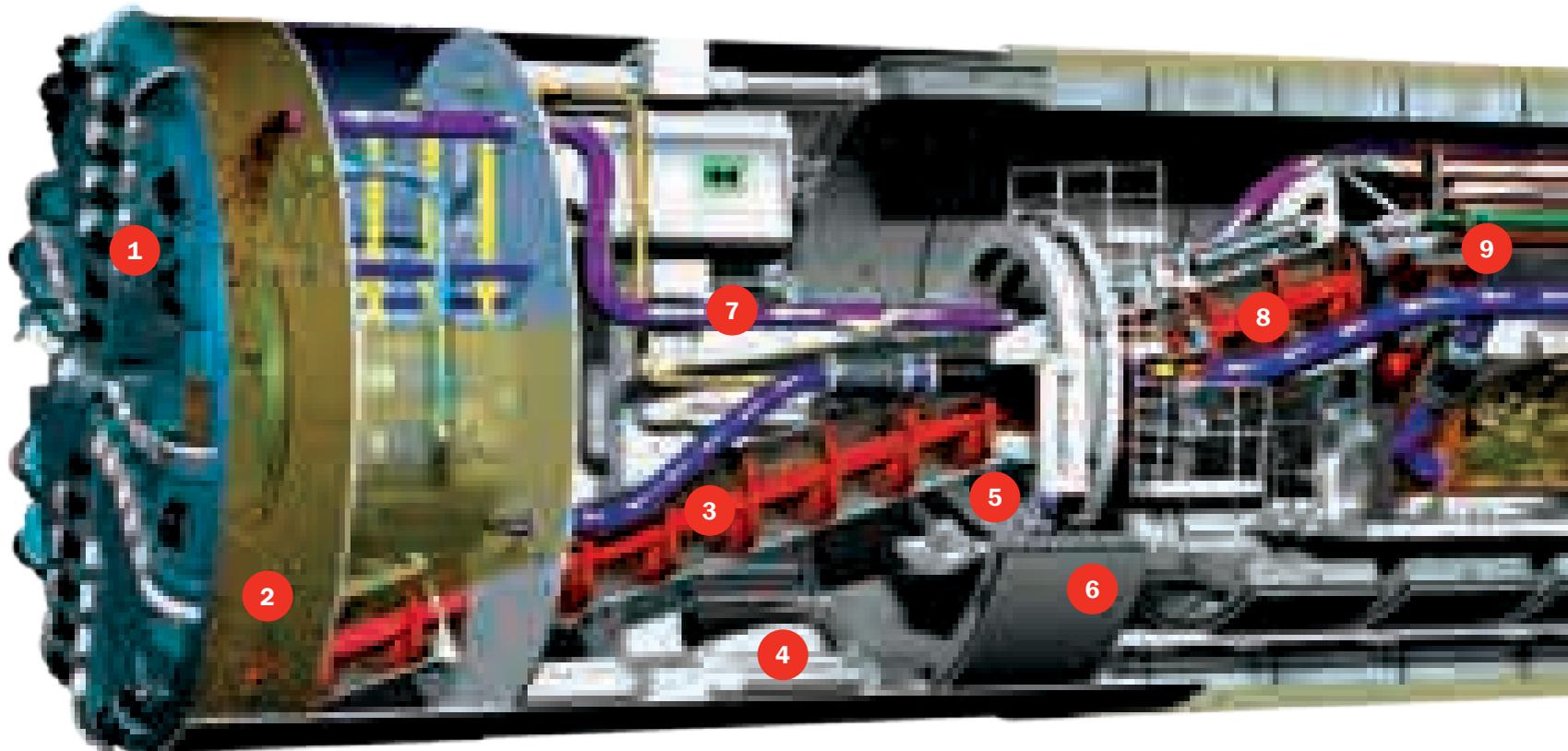


Pasar Seni Station tunnel.

DRIVING CREATIVE ENGINEERING

WORLD'S 1ST VARIABLE DENSITY TUNNEL BORING MACHINE

THE VARIABLE DENSITY TUNNEL BORING MACHINES (VD TBMs) WORK IN PAIRS TO BUILD THE 6.7M-DIAMETER TWIN TUNNELS FOR THE KVMRT SBK LINE.



KVMRT UNDERGROUND TWIN TUNNELS

UNDERGROUND BUILDING FOUNDATION AND UTILITIES

1 CUTTERHEAD

Rotating cutterhead effectively grinds karstic limestone into a soft paste. Tungsten alloy knives, disc cutters make the cutting tools harder than steel and denser than titanium.

2 EXCAVATION CHAMBER

Excavation chamber temporarily holds bored earth from the cutterhead.

3 SCREW CONVEYOR

Screw conveyor systematically moves earth out from the excavation chamber to the slurryfier-box for discharge.

4 THRUST CYLINDERS

Hydraulic thrust cylinders brace themselves on the newly-positioned ring to propel the

boring machine forward. Each cylinder can exert a force of up to 58,000kN. A total of 12 cylinders are needed to lift the machine.

5 ERECTOR

Rotating erector carries pre-cast concrete segments into the excavation chamber with precision to form a tunnel ring.

6 CONCRETE

Pre-cast concrete segments are carried by the erector. They are positioned to form a tunnel ring. The segments are then grouted to form a complete tunnel ring.

7 FEED LINE

Slurry of high-pressure water is fed into the excavation chamber to the excavator.

135m

Length of one VD TBM is equivalent to 11 RapidKL buses parked end-to-end.

1,100 tonnes

Approximate weight of each VD TBM.

10m

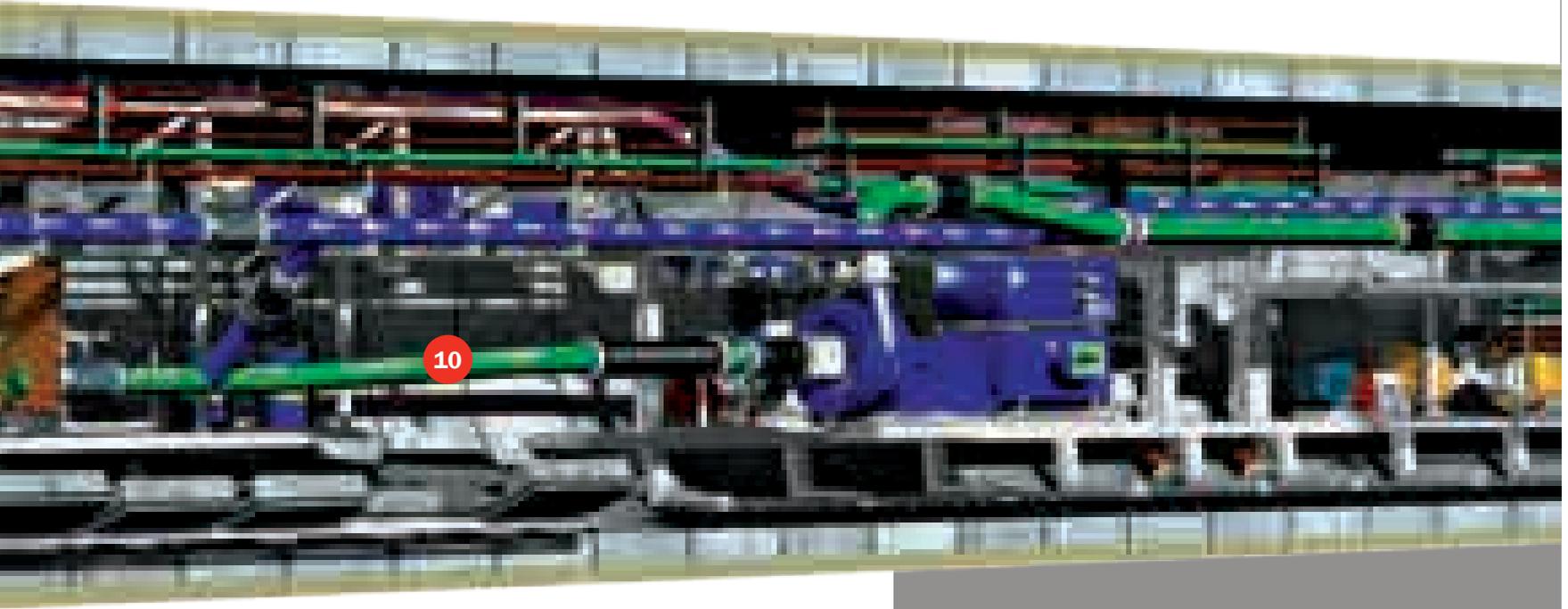
Average tunnel length built per day.

45 tunnellers

Working in each VD TBM on 24/7 rotation shifts.

500 cubic metres

Average excavated materials from tunnelling per machine per day.



...hine forward at a force of up to ... This is equivalent to the force ... ft more than 2,900 taxis.

...arms of the erector places ... concrete segments within millimetres ... form the tunnel ring.

SEGMENTS

...concrete segments are delivered to ... Total of 8 segments are needed to ... el ring. Segments differ in shape to ... olete ring.

THICK SLURRY

...h viscosity and density is supplied ... ation chamber.

8 FEED LINE THIN SLURRY

Low-density slurry is supplied to the working chamber where it would be pumped into the excavation chamber to mix with high density slurry depending on ground conditions.

9 ROTARY CRUSHER

Rotary crusher pulverises excavated earth into small fragments and mix with used slurry to be transported out of the tunnel.

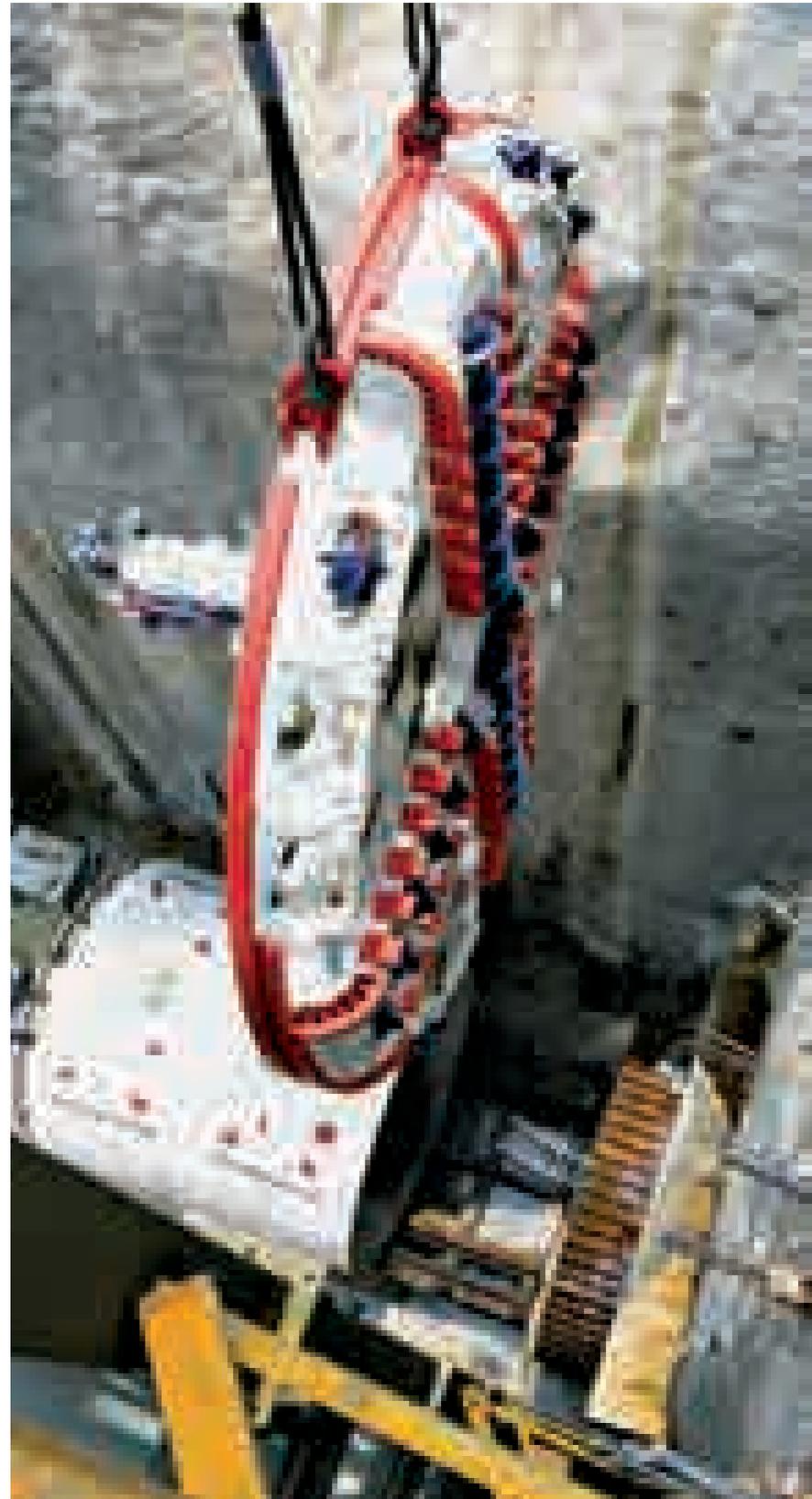
10 DISCHARGE LINE

Discharge line channels used slurry outside the boring machine to the plant separator where it will be recycled for reuse.

TECHNICAL SPECIFICATIONS

Diameter	: 6.7m
Cutterhead power	: 1,280kW
Max thrust force	: 42,751kN (350 bar)
Cutting wheel torque	: 4,239kNm
Cutting tools	: 33 single discs, 4 double discs, 54 cutting knives, 8 buckets
Total weight	: Approximately 1,100 tonnes
Total length	: 135m

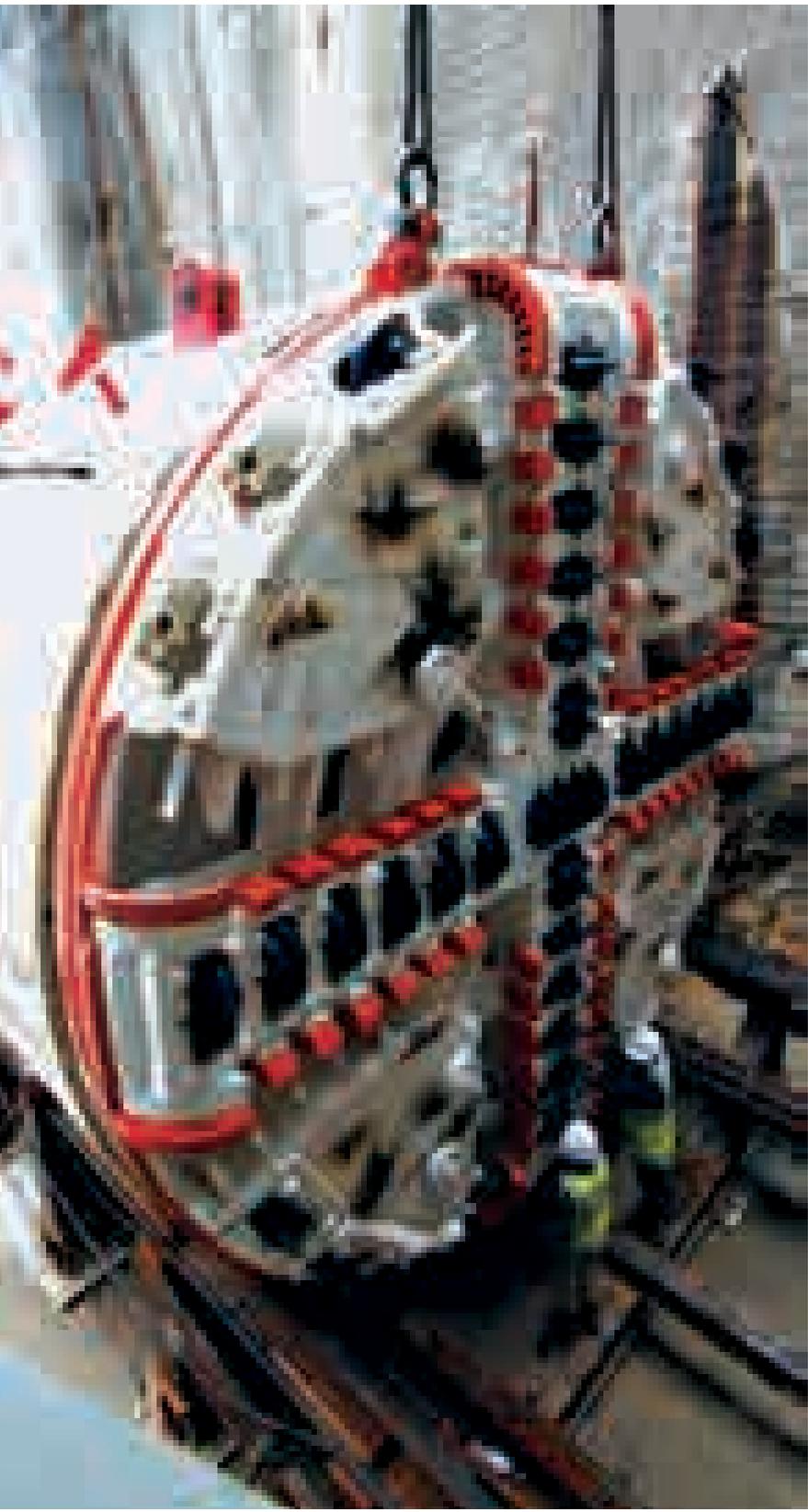
KVMRT SBK LINE'S 1ST VARIABLE DENSITY TUNNEL BORING MACHINE ASSEMBLY AT THE COCHRANE LAUNCH SHAFT



The first VD TBM for the KVMRT SBK Line was assembled at the Cochrane Launch Shaft, located near S.K. (P) Jalan Peel, Kuala Lumpur, as part of preparations for commencement of boring by early May 2013.

All VD TBM components arrived at Port Klang on 30 January 2013 and the assembly for the entire machine took almost three months to complete. Taking into consideration the complexity of the machine and the inter-connected functions of each component, all the parts had to be joined in exact precision to ensure the VD TBM operates in optimal condition at all times.

The three pictures below shows the 6.7m cutterhead being lowered by crane down the 30m-deep launch shaft, roughly the height of an 11-storey building.



KVMRT SBK LINE UNDERGROUND WORKS DELIVERY PROGRAMME

Underground Works	Date / Duration
Commencement	May 2012
Completion Date	End-2016
Construction Period	60 months

KVMRT SBK LINE UNDERGROUND TUNNELLING WORKS TUNNELLING PROGRAMME

Project Length	9.5 km
TBM Mining Length	16 km
Tunnel Excavation Diameter	6.7 m
Total Tunnelling Period	May 2013 - April 2015

PROJECT UPDATES



Roof truss installation, track laying, architectural, mechanical and electrical (M&E) works currently in progress at the Pusat Bandar Damansara Station.



KVMRT SBK LINE - ELEVATED SECTIONS

Much progress was achieved on the elevated portions of the KVMRT SBK Line, of which MGKT also serves as the PDP. All the viaducts are 100% completed, with the last segmental box girder (SBG) being lifted on 19 August 2015 at Package V4 (Jalan Duta). As at end August 2015, 98.9% of the viaducts had been handed over to Mitsubishi Heavy Industries, Ltd. (MHI) for track laying.

By end 2015, the installation of noise barriers on viaducts is expected to be completed, as also will the Sungai Buloh Depot; ancillary works at the Elevated Package V3's (from Dataran Sunway to TTDI) Surian MRT Station underpass; two Multi Storey Park N' Ride (MSPR) stations; and three power substations at Phileo Damansara, Sri Raya and Kajang - to complete the alignment's seven power substations.

Remaining works include the North and South sections' elevated stations; Kajang Depot; four MSPRs; minor ancillary works such as painting, drainage, reinstating roads and slope protection; and track-related insulation programme.

PROJECT UPDATES



SUNGAI BULOH DEPOT

Depot buildings and facilities are at 98% completion. Ongoing works include finishing works for ancillary buildings. Upon completion, the depot will serve the Sungai Buloh-Kajang Line, as well as the future Sungai Buloh-Serdang-Putrajaya Line.



PROJECT UPDATES



Viaduct and piers linking the Sungai Buloh MRT Station (left) and the Kampung Selamat MRT Station (right) are completed. Architectural works are underway to construct the Sungai Buloh MRT Station's integrated common concourse with the Sungai Buloh KTM Station.



PROJECT UPDATES



The completed 129m span across the busy Jalan Kuala Selangor, leading towards the Kampung Selamat Station.



1. Track works in progress. Track works are underway following the completion of sound barrier installation.
2. MRT workers are transporting bricks used for viaduct track laying.
3. Structural, architectural and roofing works at the Sungai Buloh Park N' Ride Station.

PROJECT UPDATES



ELEVATED PACKAGE V2

Locomotive trains are used in transporting heavy materials and equipment to and from various worksites to install rail tracks along the alignment.



PROJECT UPDATES



Completed track works as the alignment traverses past Kota Damansara.



1. Roof truss, architectural, and M&E works at the Kota Damansara Station.
2. Aerial view of the Kota Damansara Station.

PROJECT UPDATES



ELEVATED PACKAGE V3

Surian Station, the sixth MRT station along the alignment is on track for completion in end-2016.



PROJECT UPDATES



Viaduct noise barrier installation in progress along Persiaran Surian, next to Pelangi Damansara condominium.



1



2

1. Ongoing final works for the viaduct in front of IPC Shopping Centre, heading towards 1 Utama Shopping Centre.
2. Station works in progress at the Bandar Utama Station.

PROJECT UPDATES



ELEVATED PACKAGE V4

Rail track and drainage works are being carried out near Kelab Golf Perkhidmatan Awam, adjacent to SPRINT Expressway.



PROJECT UPDATES



Station works in progress at the Pusat Bandar Damansara Station. The station is among the most challenging in terms of construction, as it straddles the busy Ma'arof Interchange of SPRINT Expressway. Work schedule and Traffic Management Plan are carefully interweaved to minimise inconvenience to motorists.



1. Track works on viaduct along SPRINT Expressway, leading towards the Phileo Damansara Station. Seen in the photo is a locomotive train used to transport construction materials for track installation.
2. Substantial track and noise barrier works on viaduct along SPRINT Expressway, passing Bangsar.

PROJECT UPDATES



ELEVATED PACKAGE V5

Structural work for the Taman Pertama Station is near completion. This is the first elevated station located in the southern section of the alignment, immediately after the underground Maluri Station.



PROJECT UPDATES



Ongoing track works on viaduct along Jalan Cheras, heading towards the Taman Midah Station.



1. Construction of Taman Midah Station nears completion. It will be among the first elevated stations to be completed along the alignment.
2. Inner view of Taman Midah Station.

PROJECT UPDATES



ELEVATED PACKAGE V6

Elevated package V6 was the second elevated package to be awarded in Q1 2012 to Ahmad Zaki Sdn Bhd. The package includes the construction of viaduct and three elevated stations - Taman Suntext, Sri Raya and Bandar Tun Hussein Onn, along the Cheras-Kajang Highway.



PROJECT UPDATES



Station works in progress at the Taman Suntex Station.



Systems, testing and commissioning, and trial run on the new rail tracks will take place for a period of six months, ahead of commencement of operations by mid-2017.

PROJECT UPDATES



ELEVATED PACKAGE V7

Track laying works are currently being done along the alignment next to the Cheras-Kajang Highway near the Bukit Dukung R&R area. Track works for the KVMRT SBK Line are administered by Mitsubishi Heavy Industries, Ltd. (MHI).



PROJECT UPDATES



1, 2 and 3: Ongoing roof truss installation, architectural and M&E works at the Bukit Dukung Station are near completion.



2



3

PROJECT UPDATES



ELEVATED PACKAGE V8

Platform slab is completed at the Stadium Kajang Station, while column work at the platform level is still ongoing.



PROJECT UPDATES



The Kajang MRT Station is the last station in the SBK Line and integrates with the Kajang KTM Station. Construction of the viaduct, which spans across the existing KTM track, requires seamless coordination between the Work Package Contractor and Keretapi Tanah Melayu Berhad (KTMB) as construction works can only begin after 12am, when KTMB operation has ended.



Roof truss installation, architectural and M&E works are concurrently taking place at the Sungai Jernih Station. This station has two Multi Storey Park N' Ride (MSPR) buildings, with each located at both sides of Jalan Cheras.

PROJECT UPDATES



KAJANG DEPOT

The almost completed 60-acre Kajang Depot is currently undergoing minor architectural and M&E works.



PROJECT UPDATES



KAJANG DEPOT

All major structural works at the stabling area, rolling stock and infrastructure workshop have been completed at the depot.



PROJECT UPDATES

KVMRT SBK LINE - UNDERGROUND SECTION

On 11 April 2015 a VD TBM completed its final drive at the Pasar Seni Station, signifying the end of tunnelling works for the 9.5km underground section of project. The TBM was also the first to be launched for the project, on 30 May 2013, and the one to cover the longest drive - of 4.4km - among all eight TBMs employed in the SBK Line. It broke through at three stations - TRX, Bukit Bintang and Merdeka - before reaching Pasar Seni. The tunnel it excavated will accommodate trains heading north towards Sungai Buloh.

A total of seven breakthroughs were achieved during the financial year, with either a TBM ending its journey or reaching a station to be pulled through to continue its journey from the other end of the station. These breakthroughs were not without challenges. The team encountered a series of minor sinkholes in Jalan Bukit Bintang from unscheduled stoppage of the TBM due to interchange soil conditions, and also had to drive the TBMs through a tangle of ground anchors that had been left following a previous unrelated project. Given the team's diligence, this was accomplished with minimal delay and almost no damage to the cutterhead.

Another challenge presented itself when the TBM boring the lower tunnel from Bukit Bintang towards the Pudu Launch Shaft got delayed due to mechanical failure. In the interest of time and cost, the tunnel team proceeded with mining of the upper tunnel machine, which was already assembled, from the Pudu Launch Shaft towards Merdeka Station. This move was unprecedented, yet with strategic planning and detailed real-time monitoring, the mission was completed successfully.

Currently, fitting out, quality inspection and finishing works are being conducted in the tunnels, following which they will be handed over to the track works contractor. The pace of architectural as well as mechanical and engineering related works has picked up at the seven underground stations, which are between 60% and 74% complete. These are expected to be completed by the third quarter of 2016. Overall, 80% of the Underground Works Package has been completed as at end July 2015, and the entire underground section will be operational by 31 July 2017, as per target.

The TBMs which have finished their respective drives are stored at a specially set-up TBM Refurbishment Plant. The giant machines are being restored and maintained in preparation for future upgrades.



Strutting works at the Merdeka Station.



Upon completion, the seven underground stations along the KVMRT SBK Line alignment will be world-class metro facilities that will not only be functional, but also authentically pleasing. The MRT stations will employ green technology to boost energy efficiency and good access to the physically-challenged.

In addition, each station will serve as information centres for the KVMRT, and will provide information on the various rail transit lines, interchanges and transfer points in the Klang Valley. Interchange stations will clearly mark out the route for transit passengers to enable commuters to change trains seamlessly.

Importantly, each station will also be given a unique Malaysian identity to best reflect the relevant historical legacy or significant activities of the location.

PROJECT UPDATES



1. Aerial view of the station construction on-going at the Muzium Negara Station. The station is located right below Jalan Damansara in front of Muzium Negara. The station connects to the existing KL Sentral Transit Hub via a pedestrian link.
2. Concreting of plant room slab in progress.
3. The completed platform and concourse levels at the Muzium Negara Station.

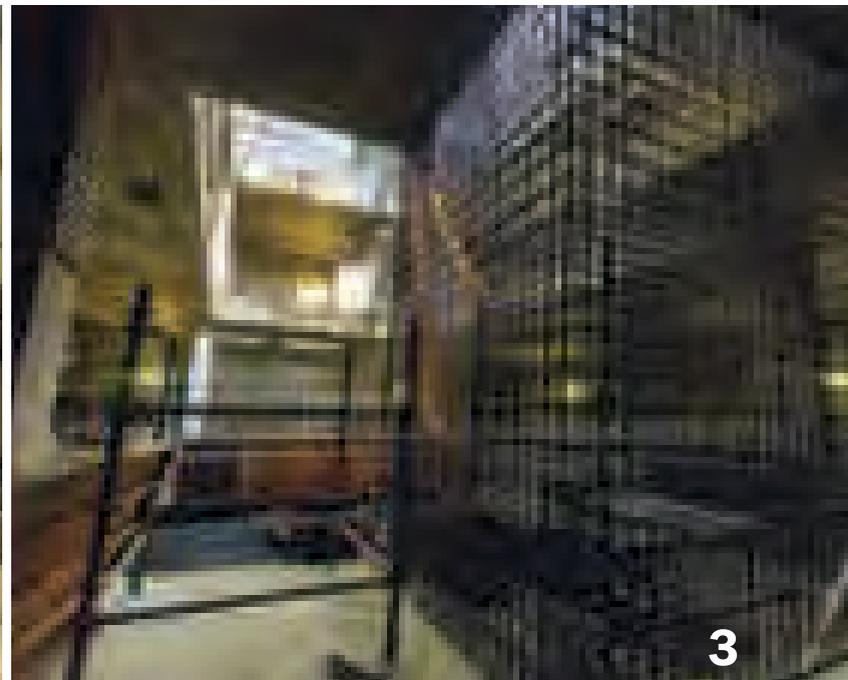


FUTURE STATION

ARTIST IMPRESSIONS

1. The platform level of the Muzium Negara Station. This station carries the identity of “Transition” from Malaysia’s rich heritage to our modern country today.
2. The overall perspective view of the entrances to the Muzium Negara Station.
3. The Entrance B of Muzium Negara Station, located in front of Muzium Negara.

PROJECT UPDATES



1. Aerial view of the Pasar Seni Station site where backfilling works have begun. This station is located where once the old Klang Bus Stand, Uda Ocean and Plaza Warisan stood. The location of this station in Chinatown, a tourist attraction, makes it a highly needed facility for the future growth of Chinatown.
2. The completed concrete casting of the staircase from base slab to concourse level.
3. Lift core wall construction at plant room level.



FUTURE STATION

ARTIST IMPRESSIONS

1. The platform level of Pasar Seni Station. As the station is located at the confluence of Sungai Gombak and Sungai Klang, where the hive of activity in Klang first started. The interior at this station is synonymous with the concept of “Confluence”, symbolising where the two rivers meet.
2. The concourse level at Pasar Seni Station.
3. The entrance C of Pasar Seni Station.

PROJECT UPDATES



1. Aerial view of the Merdeka Station worksite. This station will be connected to the existing Pasar Rakyat LRT Station and is well placed to serve the iconic Tun Razak Exchange development which is fast coming up.
2. Installation of strutting using excavator in progress.
3. Dismantling of third layer strutting.



ARTIST IMPRESSIONS

1. The platform level within the Merdeka Station. True to its name, which translated from Bahasa Malaysia means “Independence”, the station interior expresses sovereignty infused with rich historical references of our country.
2. The upper concourse level of Merdeka Station.
3. The entrance B to Merdeka Station situated on Jalan Hang Jebat.

PROJECT UPDATES



CONSTRUCTION PROGRESS

1. Aerial view of the working area in front of BB Plaza. The Bukit Bintang Station has four levels and is constructed using the top-down method. The station features stacked tunnels to match the split platform configuration.
2. Station box view at upper platform level of the station.
3. Ongoing rebar installation of the staircase core wall.



FUTURE STATION

ARTIST IMPRESSIONS

1. The 'Feature Wall' at the platform level of Bukit Bintang Station. Located at the heart of Kuala Lumpur's Central Business District, the station will be seamlessly connected to the existing Monorail station in Bukit Bintang.
2. The entrance C to Bukit Bintang Station located in front of BB Plaza. There are five entrances to this station making accessibility to the station convenient at this thriving business and tourist hub.

PROJECT UPDATES



1. Aerial view of the Cochrane Station worksite.



ARTIST IMPRESSIONS

1. Aerial view of Cochrane Station. The station is located at an area where commercial and business activities are expected to grow exponentially. The station, which has three levels, is located just 100m away from the newly opened IKEA outlet.
2. The architectural finishes at Entrance A of Cochrane Station. This station comes with two entrances.
3. The lower concourse level of Cochrane Station. This station sports a stylish, vibrant and fun look which is representative of urban development.

PROJECT UPDATES



1. Aerial view of the Maluri Station under construction. This station is connected to the existing LRT station and will serve residential areas, as well as the AEON Maluri Shopping Centre. There will be a Park N' Ride facility made available at the station for easy commuting.
2. Reinforced concrete works for the platform level in progress.
3. The reinforced concrete structure of the ventilation building that is under construction.



ARTIST IMPRESSIONS

1. Aerial view of Maluri Station situated in front of AEON Maluri, Cheras.
2. Concourse level of Maluri Station. The station is located in an area slated for redevelopment. The station's interior is themed to match the concept of rejuvenation evoking a sense of youthful exuberance and vibrancy.

PROJECT UPDATES

ELECTRIFIED DOUBLE TRACK PROJECT (IPOH TO PADANG BESAR)

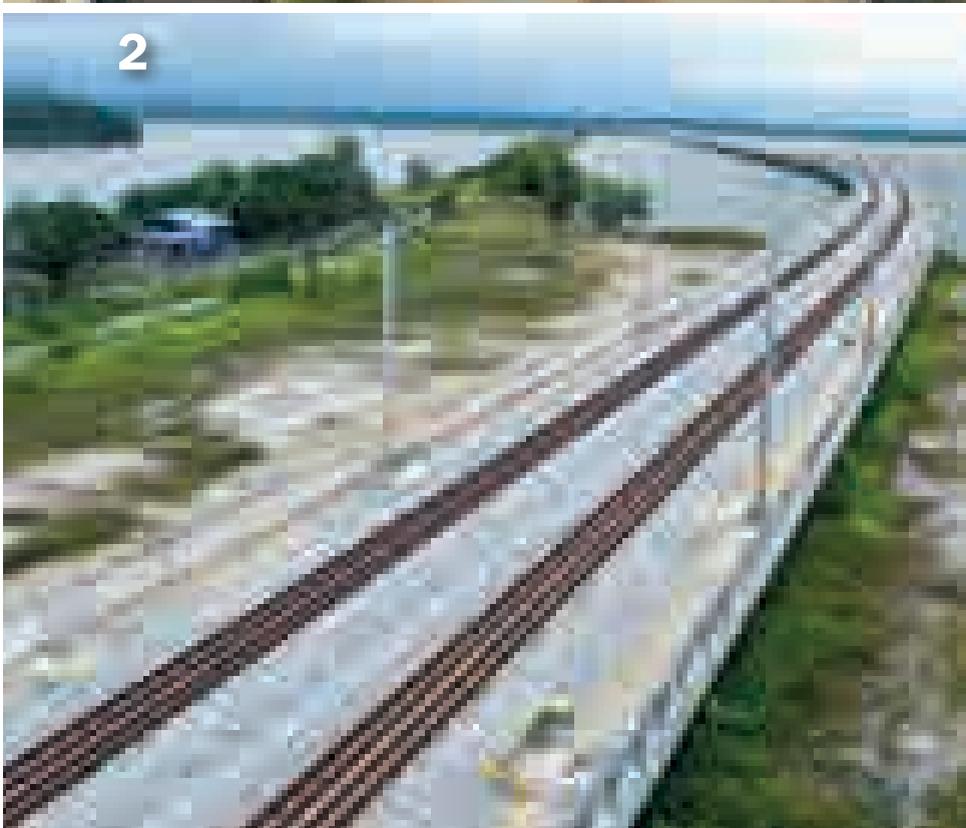
Jointly with MMC Corporation Berhad, our scope of work on this RM12.485 billion project was to design and build two new parallel electrified railway tracks (to replace the existing single track), stations, depots, centralised traffic control buildings, bridges, tunnels, viaducts, as well as modern electrification, signalling and communications systems.

The Spine Line of the EDTP, from Ipoh to Padang Besar, was handed over to the Government on 7 June 2014 and full completion was achieved on 7 November 2014.

The completed project is currently under a Defect Liability Period, which will expire on 7 November 2016.



1. The high-speed electric train service (ETS), launched in September 2015, will form the backbone for future commuter services in the northern peninsular region.
2. With growing concerns on traffic congestion and pollution, train has increasingly become the preferred mode of interstate travel.
3. Commuters can now enjoy a comfortable and hassle-free journey with efficient train services that operate four times a day.



1. Functioning as a dual-purpose bridge, the Prai Swing Bridge serves as an EDTP railway track and contains a rotating mid-span which allows access for marine vessels.
2. The completed 3.5km Bukit Merah marine viaduct with tracks, is currently the longest marine railway bridge in Southeast Asia.
3. The control centre in Bukit Mertajam ensures the scheduled trains run on their paths while maintaining operational safety and passenger comfort.
4. Spanning over 3.3km, the Twin-Bore Berapit Tunnel was successfully constructed under live traffic at the PLUS Highway despite uneven ground conditions.

A photograph of a well-maintained garden. In the foreground, a stone water feature flows over several large, rounded stones, creating small splashes. The water is clear and bright. To the left, a tall, dark green lamp post stands on a grassy area. The background is filled with dense, vibrant green foliage and trees, with a bright, overexposed area suggesting a path or a clearing in the distance. The overall scene is peaceful and verdant.

PROPERTY DEVELOPMENT

Celadon City in Ho Chi Minh City, Vietnam, won the Malaysia Landscape Architecture Awards 2014.

A vibrant, high-angle photograph of a lush green landscape. In the foreground, a large, dark green tree with a thick trunk stands prominently. The ground is covered in various green plants and shrubs. In the background, a bright green field stretches towards a horizon where a faint rainbow is visible. The overall scene is bright and natural, suggesting a well-maintained park or community space.

**CREATING SUSTAINABLE
DEVELOPMENTS,
DELIVERING INNOVATION
AND QUALITY
TO ENRICH THE
COMMUNITIES WE SERVE.**

STATEMENT BY GAMUDA LAND MANAGING DIRECTOR

SPREADING OUR WINGS

The financial year ending July 2015 (FY2015) was, as expected, slower for the property industry in Malaysia as compared to the previous year. A number of factors contributed to this, including a generally bearish economy, prudent measures by Bank Negara Malaysia (BNM) and oversupply in certain market segments. The industry is typically cyclical and developers with experience as well as financial strength will be able to leverage on opportunities during downturns to maximise growth once the industry picks up again.

Despite a soft economy, we believe there will still be demand for quality and value-creating products that Gamuda Land is known for. We continued to develop ongoing projects focusing on the masterplans for two land parcels in the Klang Valley nearing 800 acres in Bandar Serai, Kuang and 89 acres in Kundang Estates, Kundang. We also made a number of new land acquisitions; and launched new phases of our ongoing projects. Although our profit margins were affected by the domestic lull, the division's overall performance was buoyed by our assets in Vietnam, where the market was bullish. This led us to increase our stake in Celadon City, our integrated mixed development township in Ho Chi Minh City to 100% from 60%.

HighPark Suites, our new residential suites in Kelana Jaya, have been strategically designed to leverage on the desire of young professionals to have their own homes. Most significantly, we further diversified our land bank by acquiring land in Melbourne, Australia and Singapore, while expanding our land portfolio within Malaysia itself. Given the division's ambition to significantly increase our contribution to Gamuda Group's growth in five years, land acquisition is a crucial consideration. It has become a strategic imperative to cushion the adverse impact of potential sector down swings in any of the markets in which we have a presence.

In Melbourne, we invested in a 1,435 square metre (sq m) plot on 661 Chapel St, in the South Yarra suburb in December 2014. As there is an existing development order on the land, located 4km from Melbourne's central business district (CBD), we were able to proceed with its development very quickly. We have unveiled plans for a 30-storey tower comprising 169 apartments with built-up areas of between 41 sq m and 266 sq m generating a total gross development value (GDV) of A\$138 million.

We are targeting to launch this property in Melbourne in October 2015.

In Singapore, together with Evia Real Estate (7) Pte Ltd and Maxdin Pte Ltd, we successfully bid for three acres of 99-year leasehold land in Toa Payoh, to be developed into a 578-unit high-rise condominium with a GDV of about S\$650 million (approximately RM2.0 billion). This represents a preferred address in Singapore due to its close proximity to three MRT Lines, namely the North-South Line, North-East Line and Circle Line, for quick commute within the city state. The tender was conducted by the Housing & Development Board of Singapore. Gamuda has a 50% stake in the condominium which we are targeting to launch from end 2016 onwards, at about S\$15,000 per sq m.



**IR CHOW
CHEE WAH**

*Managing Director,
Gamuda Land*

We believe that even in a soft economy, there will still be demand for quality and value-creating products that Gamuda Land is known for.

STATEMENT BY GAMUDA LAND MANAGING DIRECTOR



New road infrastructure built at Gamuda City, Hanoi, Vietnam.

In Malaysia itself, we made three significant land acquisitions during the year:

- We made our maiden foray into East Malaysia with the purchase of 19 acres of land in Inanam, overlooking Kota Kinabalu's city centre and its seafront. The plan is to develop 1,500 apartments with an estimated GDV of RM823 million. Bukit Bantayan, the residential development, will be the first to boast seismic allowed building technology in Kota Kinabalu.
- In July 2014, we acquired the entire equity interest in Salak Land Development Sdn Bhd for RM784 million. Salak Land owns 1,530 acres in Tanjung 12, Mukim Kuala Langat, next to the Expressway Lingkaran Tengah (Elite). It is accessible via Jalan Klang-Banting, Jalan B18, the Shah Alam Expressway (Keses) and the Elite highway. We intend to develop this into a satellite city over a period of 21 years, and are looking at a GDV of RM19 billion.
- We also acquired 257 acres of land adjacent to Kota Kemuning, Shah Alam, from Bukit Melati Sdn Bhd for RM392 million, which we plan to transform over the next eight years into a boutique waterfront lifestyle development with integrated residential and business park offerings. This extension of our highly acclaimed Kota Kemuning township has an expected GDV of RM2.6 billion.

As a result of these acquisitions, the division has a total undeveloped land bank of 3,903 acres, representing a total GDV of RM57 billion.

We believe our expanded land bank and other steps taken in FY2015 will place us in a good position to overcome the current challenges in the industry.

I am pleased to report that Gamuda Land received several awards during the year, reflecting the quality of our masterplanning, design and project execution.

Celadon City in Ho Chi Minh City won the Malaysia Landscape Architecture Awards 2014 in the Property Developer Category for Excellent Landscape Planning and Development.

We also made a sweep at The Edge Malaysia Property Excellence Awards 2014, going home with three wins: The Edge Top Property Developers, and The Edge-PEPS Value Creation Excellence Award in the Residential Category for both Horizon Hills (The Golf East) and Bandar Botanic (Caspia and Nouvo in Ambang Botanic).

Gamuda Land Clubs continue to clinch its share of industry awards. Kota Permai Golf and Country Club was awarded the HAPA Best Golf Excellence - Exhilarating Experience 2015 by Hospitality Asia Platinum Awards; Best Course in Malaysia 2014 by Asian Golf Awards; Malaysia's Best Golf Course 2014 by World Golf Awards; Malaysia's Best Golf Course 2015 by Malaysian Golf Awards; and the Best Course in Malaysia 2015 by IAGTO Excellence Awards. Meanwhile, Horizon Hills Golf and Country Club was named the Second Runner-up for Best Course in Malaysia 2014 by Asian Golf Awards.

A further testament of our uncompromising quality and workmanship, Gamuda Land was further acknowledged with the highest CONQUAS scores in

Southeast Asia (outside Singapore) for both landed and high-rise developments as of to date. Landed property in Bandar Botanic scored 91.4% while Madge Mansions, a high-rise property development, scored 82.5%. CONQUAS is awarded by the independent Singapore's Building and Construction Authority (BCA).

These awards are extremely meaningful to us as they reflect the constant emphasis we place on bringing to the market, quality and innovative products that meet current lifestyle needs and demands.

PROSPECTS

FY2016 looks promising for the division, given the number of planned launches as well as the allocation of RM500 million for the acquisition of more land to further diversify and strengthen the Group's land bank. Having already made inroads in Singapore and Australia in FY2015, the division is looking to deepen its footprint and establish the brand more visibly within these markets.

In Malaysia, too, there are plans to further diversify our land bank in the Klang Valley and Johor, to include urban centres undergoing rapid and concentrated development, such as Penang.

In terms of launches, the Group is targeting to introduce the first of five towers in its condominium project in Bukit Bantayan, Kota Kinabalu in FY2016, as well as townships in Rawang: Bandar Serai and Kundang Estates. The former is an 800-acre project with a GDV of RM7.0 billion, while the latter encompasses 89 acres and has a GDV of RM600 million.

PROJECT UPDATES

661 Chapel St, Melbourne, Australia



661 Chapel St is a boutique 1,435 sq m residential development in South Yarra, one of Melbourne's most affluent inner city suburbs just 4km away from the CBD and overlooking the Yarra River. Though predominantly a residential area, it is reputed as Melbourne's fashion and style capital with trendy restaurants, art galleries and street cafes. The development is designed by award-winning architect Bird de la Coeur which promises six-star hotel quality in ambience, space and amenities. Among its outstanding features are a porte-cochere for covered drop off, and an art-filled sculptured walk leading off from the lobby to a high-ceilinged library overlooking the Melbourne High School gardens.



PROJECT UPDATES



HighPark Suites is a new 4.86-acre residential-focused development in Kelana Jaya catering to young professionals and entrepreneurs. The development, with a GDV of RM633 million, features two towers with two conjoined sections and three tiers of landscaped greenery - at the Podium Park, Sky Court and rooftop Sky Terrace. Together with other environment-friendly features, the development has been awarded a provisional Gold certification by the Green Building Index. The South Tower, with 512 units, is to be launched in October 2015. There are four unit types, ranging in size from 452-840 sq ft. Dual-key and duplex units are available. HighPark Suites has excellent common facilities including a swimming pool, aqua gym, WiFi-equipped Sky Lounge, and a roof top garden. It also has the distinction of being the first residential-focused development in Petaling Jaya to feature expansive elevated park with a 1km jogging track. For residents' convenience, there will be a shuttle service to and from the HighPark Suites to the nearest LRT station.



Horizon Hills, Johor, Malaysia

At **Horizon Hills**, a 1,200-acre integrated freehold development with over 951 units of landed properties from The Hills, The Greens and The Canal Garden were handed over to homeowners during the financial year. This contributed to an occupancy rate increase of 20% from the previous financial year. As more growth catalyst in Nusajaya come on board - such as Pinewood Iskandar Malaysia Studios; and tertiary learning cluster in Educity including Multimedia University, the University of Southampton and Netherland Maritime Institute of Technology - residential developments such as Horizon Hills are gaining more traction. As of today, the community comprises residents from about 41 nationalities including Americans, Europeans, South Koreans, Indonesians, Indians, Sri Lankans and Australians, among others. Horizon Hills received The Edge-PEPS Value Creation Excellence Awards 2014 under the Residential Category, for the highest capital appreciation of up to 117% and 230% within three to five years. This is the second time it has been conferred the award, after its first win in 2012. The development has a remaining GDV of RM4.1 billion.

PROJECT UPDATES

The Robertson, Kuala Lumpur, Malaysia

The Robertson, the Group's first in the high-rise mixed-use development, is strategically located in Kuala Lumpur city centre and conveniently connected via MRT, LRT and Monorail access. Boasting rainwater-harvesting systems, recycling facilities, and an eco-friendly garbage disposal system, the project has been awarded a Provisional Gold Certification from Green Building Index (GBI). Within two weeks of its launch, the North Tower was sold out. Following on its heels, the South Tower was launched in the last quarter of 2014. The Robertson has a remaining GDV of RM459 million.



Jade Hills, Selangor, Malaysia

A 338-acre first-of-its-kind thematic township in Kajang, **Jade Hills** that was launched nine years ago, features an abundance of greenery and eco-friendly amenities such as roof gardens and the use of recycled materials. In FY2015, more tenants were attracted to its commercial centre, the Commerce Village, which caters to the needs of local residents with a mixture of F&B outlets, convenience stores and an international school, among others. In May 2015, a ground breaking and registration ceremony was held for Rumah SelangorKu, making Jade Hills the first Gamuda project to offer affordable housing. The event was officiated by Chief Minister of Selangor YB Mohamed Azmin Ali and attended by over 2,000 visitors. The affordable housing development comprises 714 units of apartments. Jade Hills has a remaining GDV of RM1.3 billion.

PROJECT UPDATES



The luxurious **Madge Mansions** offers an exclusive and exquisite lifestyle along the embassy row at the heart of the city with 52 spacious suites and a GDV of RM272 million. Madge Mansions, our very first high-rise premium residential development was rated the highest CONQUAS score in Southeast Asia outside of Singapore. The development holds a remaining GDV of RM91 million.



Gamuda City, Hanoi, Vietnam

Gamuda City is a 426-acre development located in the centre of Greater Hanoi, just 6km from the old Central Business District. It consists of bustling business districts and commercial hubs, self-contained lifestyle townships and a world-class urban recreation park. Poised to be the next prime destination in Hanoi, Gamuda City showcases the best of living, education, entertainment, medical, hospitality and business experience. The integrated Gamuda Gardens township, one of four main components of Gamuda City, has been in operation with full amenities and facilities, including Hanoi's largest recreation park - Yen So Park at its centre. In December 2014, Gamuda Gardens Club was opened, followed by the Singapore International School @ Gamuda Gardens in August 2015. Gamuda Gardens won the prestigious Best Residential Development at the Vietnam Property Awards 2015. Another key component, the Festive Retails Mall, will be opened by December 2015. Gamuda City has a remaining GDV of RM10.4 billion.

PROJECT UPDATES



Celadon City, Ho Chi Minh City, Vietnam

Sales at the 203-acre **Celadon City** development continued to improve. Homeowners have moved into two completed blocks of apartments, and enjoying various amenities including the Aeon retail mall. Following Gamuda's take-over of the management of Celadon City in July 2015, the latest launch of apartment in August saw an immediate take-up rate of 20%. Meanwhile, there is much excitement over upcoming developments, such as the Sports Centre, which will be ready in 2016; and a reputable private school, for which construction will begin soon. The city is also about to welcome one of the world's most famous fast food chains.



Bandar Botanic, Selangor, Malaysia

Launched in 2001, **Bandar Botanic** is a 1,200-acre wholly-owned integrated township featuring a central and landscaped parks. It has a total GDV of RM4.4 billion. FY2015 saw the launch of 171 units of double-storey link houses which were fully sold within a week, demonstrating the popularity of the development which enjoys good connectivity via the Shah Alam Expressway. It has been awarded The Edge-PEPS Value Creation Excellence Awards for two consecutive years - in 2013 under the Commercial Category; and 2014 under the Residential Category. The last phase of the residential component, comprising three-storey townhouses, is to be launched in the fourth quarter of 2015. Bandar Botanic has a remaining GDV of RM105 million.

PROJECT UPDATES

Kota Kemuning, Selangor, Malaysia

The 1,800-acre township of **Kota Kemuning** was launched in 1995 under a joint venture, earning the distinction of being the first gated and guarded property development in Malaysia. It comprises 8,676 units of bungalows, semi-detached and link homes, condominiums, townhouses and apartments as well as 1,367 units of commercial lots, semi-detached industrial and terraced factories. In December 2014, the community lifestyle retail centre Gamuda Walk was opened, fulfilling the needs of residents with a comprehensive range of retail offerings and anchored by AEON MaxValu. The remaining GDV of this development is RM98 million.



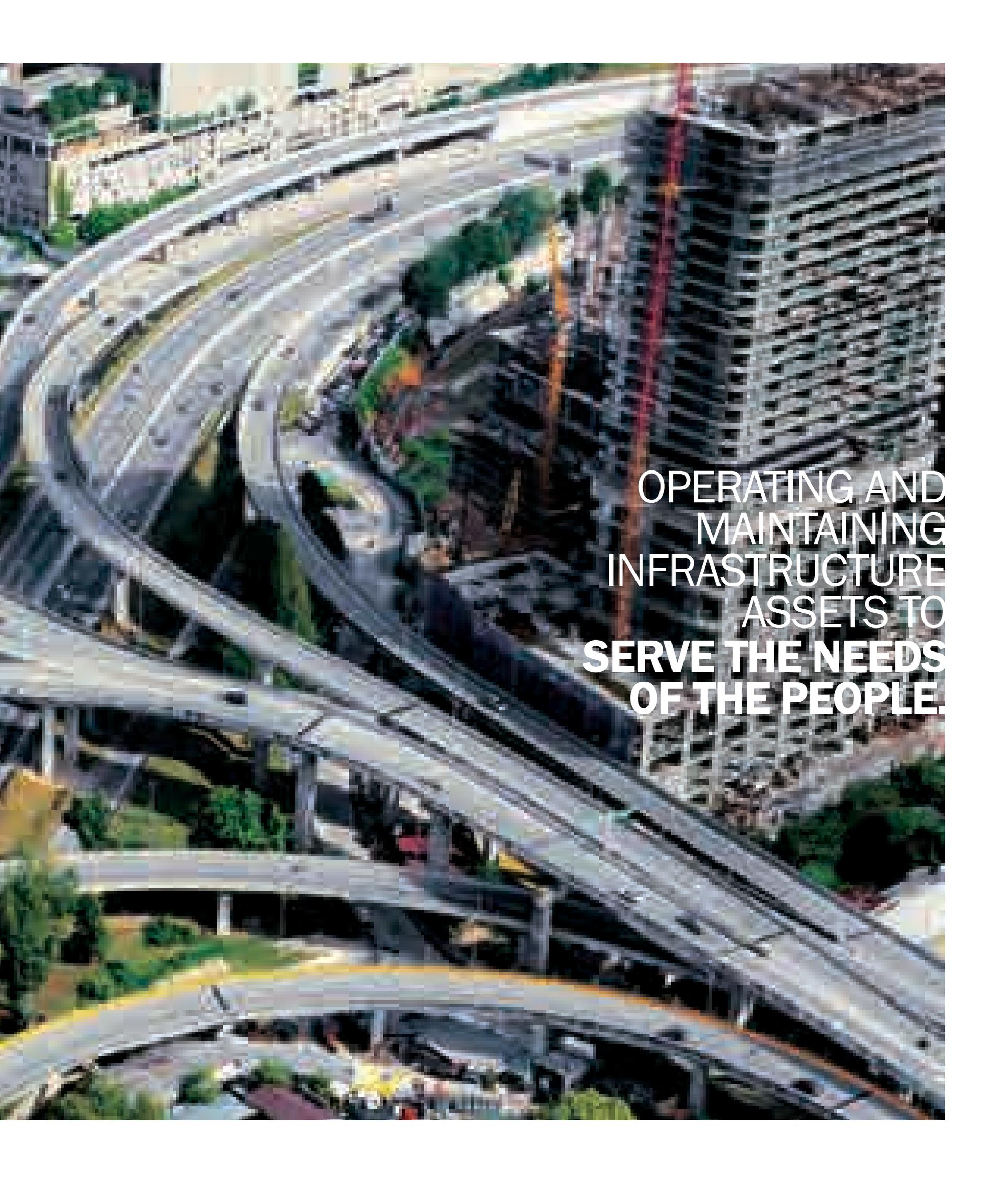
Valencia, Selangor, Malaysia

Valencia is the first gated-and-guarded development in the Klang Valley to weave homes into golf fairways. Located at Sungai Buloh and neighbouring the Forest Reserved Institute of Malaysia, this 280-acre freehold gated and exclusive residential development is the country's only residential development that offers a private residents-only golf course and clubhouse in a luxurious resort-style setting. Valencia is CONQUAS rated.



INFRASTRUCTURE CONCESSIONS

The Penchala Interchange that connects the SPRINT Expressway and the Damansara-Puchong Highway.



**OPERATING AND
MAINTAINING
INFRASTRUCTURE
ASSETS TO
SERVE THE NEEDS
OF THE PEOPLE.**

STATEMENT BY GAMUDA BERHAD

EXECUTIVE DIRECTOR

EXPRESSWAYS

Growing Steadily

As the biggest intra-urban highway concessionaire in the country, Gamuda benefits from the stable growth the concessions sector yields year after year. Although this growth is more pronounced when the economy is robust, traffic on highways continues to increase steadily even during softer economic climate due to continued uptrend in vehicle ownership in key urban centres, particularly in the Klang Valley.

The fact that Malaysia has become a car manufacturer in its own right is a major factor that has seen the number of vehicles on its roads and highways rising annually. From having 3.2 million cars recorded in the Klang Valley in 2011, the number is expected to increase to 7 million by 2020. On average, 55,000 new vehicles are added to Malaysian roads every month*.

During the financial year 2015 (FY2015), tollable traffic on highways managed by Gamuda's subsidiaries and associates increased by a total average of 3% from the previous financial year. This, together with toll revision, led to an average 10.4% increase in annual revenue collected from tolls.

For the Damansara-Puchong Highway (LDP), a total of RM382.8 million was collected, marking a 2.2% increase from RM374.4 million collected a year previously. Revenue from the Lebuhraya Shah Alam (KESAS) increased 7.8% from RM240.4 million in FY2014 to RM259.1 million in FY2015.



**DATO' HAJI
AZMI BIN
MAT NOR**

*Executive Director,
Gamuda Berhad*

The biggest challenge facing the division is to manage traffic congestion, which is inevitable from the increase in the number of cars on our highways.

* Total Industry Volume (sales of new motor vehicles) in the year 2014 was 666,465 units. (Source: Malaysian Automotive Association)

STATEMENT BY GAMUDA BERHAD EXECUTIVE DIRECTOR

The largest quantum increase year-on-year of 29.3%, was seen in the SPRINT Expressway where revenue grew from RM183.3 million in FY2014 to RM237 million.

The biggest challenge facing the division is to manage traffic congestion, which is inevitable from the increase in the number of vehicles on our highways. This has been a constant priority with us, necessitating considerable sums to continuously widen the lanes on our highways, maintain the road surface and build new interchanges.

Most recently, beginning in March 2014, Lingkaran Trans Kota Sdn Bhd (LITRAK) invested RM36 million to rehabilitate and resurface sections of the LDP and SPRINT highways that had been closed due to MRT works. As the MRT works are nearing completion and these sections are to be re-opened, LITRAK is ensuring that all necessary repairation is completed before the highway segments are reopened.



Aerial view of smooth-flowing traffic along the SMART Highway.

STATEMENT BY GAMUDA BERHAD EXECUTIVE DIRECTOR

WATER SUPPLY

Continued Negotiations

As stated in our quarterly announcements, the Selangor State Government intends to take over the water assets and operations of our water concession holder, Syarikat Pengeluar Air Selangor Holdings Berhad (Splash Holdings). This forms part of efforts to consolidate the treatment, supply and distribution of water in the state of Selangor. The takeover of Splash Holdings, which holds the concession for the Sungai Selangor Water Supply Scheme Phases 1 and 3, is outstanding.

While we are supportive of the Government's efforts to consolidate the water industry in Selangor, we did not accept the Selangor State Government's latest offer of RM250.6 million for 100% equity in Splash Holdings in FY2014. This was because the offer represented only 10% of the net asset value (NAV) of Splash Holdings, which stood at RM2.54 billion (as at end December 2013).

Negotiations with the State Government for the consolidation of Splash Holdings are still ongoing.



With significant interest in one of the largest privatised water treatment plants in Selangor, Gamuda provides essential water resource for more than two million residents and industries in the Klang Valley.



Samples of the treated water is regularly tested to ensure compliance with strict water quality standards prescribed by the authorities.

STATEMENT BY GAMUDA BERHAD EXECUTIVE DIRECTOR

PROSPECTS

Complementing the division's efforts to sustain high ridership quality and efficiency on its highways, the Government has plans to remove all cash lanes at tolls, relying purely on electronic payment systems such as Touch n Go and Smart Tag by 2017.

This transformation will be implemented in phases, beginning with the SMART Tunnel by 9 September 2015, and followed by LDP, SPRINT and KESAS by mid-2016. The idea is, eventually, to implement a multilane free flow system without toll booths altogether. Tolls charges will be automatically deducted using sensors.



The LDP provides convenient access to key resident and commercial hubs in Selangor, including Kepong, Damansara, Puchong and Sunway.



The SMART Ronda team manages traffic in the SMART motorway tunnel 24 hours a day.



Regular traffic maintenance is carried out at all expressways to ensure a smooth journey for all road users.



Fully-assembled KVMRT trains are tested at the Sungai Buloh Depot.

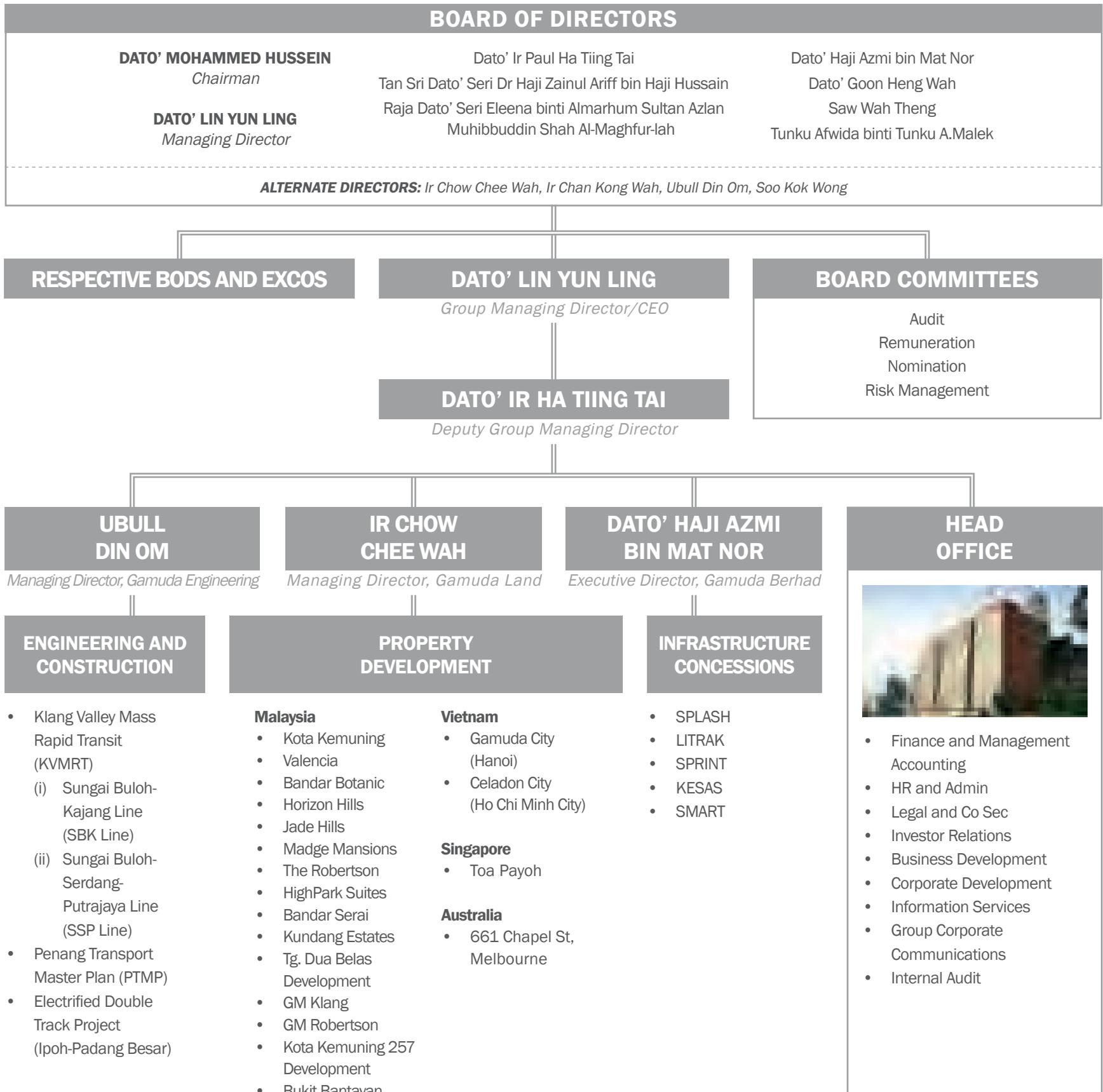


CORPORATE INFORMATION

**CAPABLY MANAGED BY INDUSTRY STALWARTS
AND PROFESSIONALS**

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GROUP ORGANISATION STRUCTURE





DATO' MOHAMMED HUSSEIN

*Non-Executive Chairman
(Independent)*

BOARD COMMITTEE MEMBERSHIP

- Chairman of the Audit Committee
- Chairman of the Remuneration Committee
- Member of the Nomination Committee

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

- Bank of America Malaysia Berhad
- Hap Seng Consolidated Berhad
- Danajamin Nasional Berhad
- CapitaCommercial Trust Management Limited

Dato' Mohammed Hussein has been on the Board as Chairman since 12 December 2013.

Previously, he was with the Malayan Banking Berhad ("Maybank") Group for 31 years, during which time he held various senior management positions including Head of Corporate Banking, Head of Commercial Banking, Head of Malaysian Operations, Managing Director of Aseambankers Malaysia Berhad and Executive Director (Business Group). Prior to his retirement from the Maybank Group in January 2008, he was the Deputy President/Executive Director/Chief Financial Officer. Presently, he is also the Non-executive Chairman of Danajamin Nasional Berhad and a member of the Corporate Debt Restructuring Committee sponsored by Bank Negara Malaysia to facilitate the resolution and restructuring of major corporate debts.

Having worked in predominantly banking and financial roles, Dato' Mohammed Hussein's experiences enable him to bring highly valued advice to the Board and make him ideally suited to chair the Board as well as the Audit and Remuneration Committees.

He holds a Bachelor of Commerce (Accounting) degree from the University of Newcastle, Australia and attended the Harvard Business School Advanced Management Programme in Boston, USA. Age 65.

DIRECTORS' PROFILE

Dato' Lin has been on the Board as Managing Director since 10 February 1981.

A civil engineer, he joined Gamuda in 1978 as a senior project manager. He brings to the Group more than 37 years of experience in civil engineering and construction. Over the years under his leadership, Gamuda expanded its business focus from construction into infrastructure and property development, all sectors in which the Group has dominant positions, both locally and internationally.

As a key pioneer founder of the Group, Dato' Lin has a deep understanding of the strengths and capabilities of the Group. Consequently his differentiated vision and strategies have led to the Group's successful track record of growth and financial strength. Dato' Lin is instrumental in leading the executive team in formulating and implementing the Group's strategies. His leadership and entrepreneurial vision have been and will continue to be crucial in leading the Group into the future.

Dato' Lin holds a Bachelor of Science (Honours) degree in Civil Engineering from King's College, University of London, UK. Age 60.



DATO' LIN YUN LING

Group Managing Director

BOARD COMMITTEE MEMBERSHIP

- Member of the Remuneration Committee

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

- None

DATO' IR HA TIING TAI

Deputy Group Managing Director

BOARD COMMITTEE MEMBERSHIP

None •

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

Danau Permai Resort Berhad •
Lingkaran Trans Kota Holdings Berhad •

Dato' Ir Ha has been on the Board since 1 February 1990. He was promoted to Deputy Group Managing Director on 1 June 2012.

A civil engineer, he has 37 years of experience in the engineering and construction sectors. Dato' Ir Ha has extensive experience in large-scale design-and-build (D&B) projects, build-operate-transfer (BOT) projects and project delivery partner implementation concept from project inception to project financing and implementation, both in Malaysia and overseas.

As Deputy Group Managing Director, Dato' Ir Ha assists the Group Managing Director in managing the Group's local and international engineering and construction, property development and infrastructure concession business divisions. Currently, through the Company's role as Project Delivery Partner (PDP), and Underground Works contractor, he also directs, oversees and manages the implementation of the massive Klang Valley MRT Project.

Dato' Ir Ha's expertise and extensive experience particularly in large and complex projects enable him to contribute significantly to the Group's business and to the Board. He was also appointed Vice President of the China Economic & Trade Promotion Agency in September 2010 on a five-year term.

Dato' Ir Ha holds a Bachelor of Engineering (Honours) degree from University of Malaya. He is a Professional Engineer registered with the Board of Engineers, Malaysia; a Chartered Structural Engineer and a Chartered Engineer registered with the Engineering Councils, UK; a Fellow of the Institution of Engineers Malaysia; a Fellow of The Institution of Civil Engineers, UK; a Fellow of the Institution of Structural Engineers, UK and a Fellow of the Institution of Highways And Transportation, UK. Age 61.



DIRECTORS' PROFILE

Tan Sri Dato' Seri Dr Haji Zainul Ariff has been on the Board since 1 December 2004.

Tan Sri Dato' Seri Dr Haji Zainul Ariff spent his early career in Government service where he held senior positions including Secretary in the Department of Higher Education of the Ministry of Education, Director-General of the Social Economic Research Unit in the Prime Minister's Department, Deputy Secretary-General of the Prime Minister's Department and Secretary-General of the Ministry of National Unity and Social Development.

His last position with the Government was as Director-General of the Implementation Coordination Unit in the Prime Minister's Department. He is a Distinguished Fellow of the Institute of Strategic and International Studies Malaysia. Tan Sri Dato' Seri Dr Haji Zainul Ariff is a former member of the Board of Malaysian Industry-Government Group For High Technology, past Chairman of Bank Pembangunan Malaysia Berhad, former Director of MISC Berhad and Global Maritime Ventures Berhad, and former Chairman of the Boards of Universiti Putra Malaysia and Universiti Malaysia Perlis. He is currently the Chairman of the Board of Governors of Cyberjaya University College of Medical Sciences.

Tan Sri Dato' Seri Dr Haji Zainul Ariff's extensive experience in the public sector and commercial experience in the later years enable him to provide a different perspective and independent view to the Board. He is also the current Senior Independent Director for communication between the shareholders and the Board.

He holds a Ph.D. in Public Policy from University of Southern California, USA; a Master's in Business Administration from Ohio University, USA; a Bachelor of Arts (Honours) degree from University of Malaya; a Diploma in Public Administration from University of Malaya; a Certificate in Management Services (Excellent Grade) from Royal Institute of Public Administration, UK and a Certificate of Anatomy of Ship Finance from Cambridge Academy of Transport, Cambridge, UK. He did a short course on factoring at Catholic Leuven University, Belgium. He has also been awarded Honorary Doctorate of Public Administration by Universiti Putra Malaysia and Honorary Doctorate of Public Management by Universiti Malaysia Perlis. Age 69.



TAN SRI DATO' SERI DR HAJI ZAINUL ARIFF BIN HAJI HUSSAIN

Senior Independent Non-executive Director

BOARD COMMITTEE MEMBERSHIP

- Chairman of the Nomination Committee
- Member of the Audit Committee
- Member of the Remuneration Committee

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

- FSBM Holdings Berhad (Chairman)

RAJA DATO' SERI ELEENA BINTI ALMARHUM SULTAN AZLAN MUHIBBUDDIN SHAH AL-MAGHFUR-LAH

Non-executive Director (non-independent)

BOARD COMMITTEE MEMBERSHIP

None •

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

KAF-Seagroatt and Campbell Berhad •

An advocate and solicitor, Raja Dato' Seri Eleena has been on the Board since 1 June 1992.

She was called to the English Bar in 1985. Upon returning to Malaysia, she worked with an international firm in Kuala Lumpur and was called to the Malaysian Bar in 1986. She set up her own legal practice Messrs Raja Eleena, Siew, Ang & Associates in 1987 of which she is presently a senior partner.

Raja Dato' Seri Eleena's extensive experience in legal practice enables her to contribute significantly to the Board. She is a major shareholder of Gamuda through her interest in Generasi Setia (M) Sdn Bhd.

Raja Dato' Seri Eleena is a Barrister-at-Law from Lincoln's Inn, London, UK. Age 55.



DIRECTORS' PROFILE

Dato' Haji Azmi has been on the Board since 24 September 2001. Before that, he was Alternate Director to Mr Heng Teng Kuang from 22 December 2000 to 1 August 2001 (Mr Heng Teng Kuang retired from the Board and Company on 1 August 2001).

A civil engineer, he has worked as Resident Engineer at the Public Works Department (JKR), of Pahang and Selangor. His last position with the Public Works Department (JKR) was as Assistant Director of the Central Zone Design Unit of JKR Kuala Lumpur (Road Branch).

Dato' Haji Azmi has extensive knowledge of developing and managing the implementation of complex infrastructure concession projects in Malaysia. He is heavily involved in the Company's role as Project Delivery Partner in the implementation of the Klang Valley MRT Project. His other significant contribution is in overseeing the operations of the Group's infrastructure concessions, ranging from expressways to water-related and others.

Dato' Haji Azmi holds a Bachelor of Science degree in Civil Engineering and a Master's of Science degree in Highway Engineering, both from University of Strathclyde, Glasgow, Scotland, UK. Age 57.



DATO' HAJI AZMI BIN MAT NOR

Executive Director

BOARD COMMITTEE MEMBERSHIP

- None

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

- Lingkaran Trans Kota Holdings Berhad
- Syarikat Pengeluar Air Selangor Holdings Berhad
- Kesas Holdings Berhad

DATO' GOON HENG WAH

Executive Director

BOARD COMMITTEE MEMBERSHIP

None •

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

Danau Permai Resort Berhad •

Dato' Goon has been on the Board since 1 June 1992. He was previously a member of the Board from 11 November 1986 to 30 October 1988.

A civil engineer, Dato' Goon has many years of working experience in the fields of engineering, construction and infrastructure works and possesses a strong project implementation background. He held several senior management positions since joining Gamuda in 1978 with responsibilities of the overall oversight, including the management and supervision of major projects, amongst which is the ongoing Klang Valley MRT Project.

Dato' Goon also has substantial regional responsibilities for the Group's engineering and construction activities from India to the Middle East. Dato' Goon's contribution is in his vast engineering expertise, in-depth knowledge and extensive experience in the construction industry, in particular large-scale infrastructure project mobilisation and implementation.

He holds a Bachelor of Engineering (Honours) degree from South Bank University, UK. Age 59.



DIRECTORS' PROFILE

A chartered accountant, Mr Saw has been on the Board since 1 February 1998.

As head of the finance function, Mr Saw is responsible for the Group's budgetary control, treasury, tax and corporate finance including mergers and corporate restructuring exercises. He has extensive working experience in accounting, finance and corporate finance gained while he was attached to accounting and auditing firms in the United Kingdom and Malaysia, and as the Group Financial Controller of Hong Leong Industries Berhad, prior to joining the Gamuda Group.

Mr Saw was admitted as an Associate of the Institute of Chartered Accountants (England and Wales) in 1985 and he is a member of the Malaysian Institute of Accountants. Age 58.



SAW WAH THENG

Executive Director

BOARD COMMITTEE MEMBERSHIP

- None

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

- Lingkaran Trans Kota Holdings Berhad
- Kesas Holdings Berhad
- Danau Permai Resort Berhad
- Horizon Hills Resort Berhad
- Syarikat Pengeluar Air Selangor Holdings Berhad

TUNKU AFWIDA BINTI TUNKU A.MALEK

Non-executive Director (independent)

BOARD COMMITTEE MEMBERSHIP

- Member of the Audit Committee
- Member of the Nomination Committee

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

- Export-Import Bank of Malaysia Berhad
- PUC Founder (MSC) Berhad

A chartered accountant, Tunku Afwida joined the Board on 1 June 2012.

Tunku Afwida has had held senior roles in investment banks. From 2006 until 2008, she was Chief Executive Officer (“CEO”) and Executive Director (“ED”) of Kenanga Investment Bank Berhad. Prior to that, from 2003 to 2006, she was CEO and ED of MIMB Investment Bank Berhad and from 1995 to 2003, she was ED/Chief Investment Officer of Commerce Asset Fund Managers Sdn Bhd. Tunku Afwida is currently a Director and shareholder of Asia Equity Research Sdn Bhd, a licensed boutique corporate finance advisory and research house.

She has vast financial, analytical and risk management experience, enabling her to provide invaluable input to the Board and Audit Committee.

Tunku Afwida holds a Bachelor of Science (Honours) degree in Economics and Accountancy from City University London, UK; qualified as a Chartered Accountant from the Institute of Chartered Accountants in England and Wales and is a member of the Malaysian Institute of Accountants. Age 50.



DIRECTORS' PROFILE

Ir Chow has been on the Board as Alternate Director to Dato' Lin Yun Ling since 24 September 2001. Before that, he was Alternate Director to Mr Chan Kuan Nam @ Chan Yong Foo from 22 December 2000 to 1 August 2001.

A civil engineer, he has more than 33 years of working experience in the design of roads, expressways, buildings and large scale property development. He joined Gamuda as a project coordinator after working with a leading engineering consultancy as Associate Director. In Gamuda, he held increasingly senior positions within the Group and he assumed the property development portfolio in 1996 in line with the Group's business diversification. Ir Chow heads the property development division as its Managing Director.

His engineering expertise and considerable number of years of experience working within the Group, particularly on the design and technical aspects of the construction side of the business and in later years, on property development, enable him to contribute significantly to the Group's business and to the Board.

Ir Chow holds a Bachelor of Science (Honours) degree in Civil Engineering from University of London, UK. He is a member of the Institute of Engineers, Malaysia and a Professional Engineer registered with the Board of Engineers, Malaysia. Age 57.



IR CHOW CHEE WAH

Alternate Director to Dato' Lin Yun Ling

BOARD COMMITTEE MEMBERSHIP

- None

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

- Horizon Hills Resort Berhad

UBULL DIN OM

Alternate Director to Dato' Ir Ha Tiing Tai

BOARD COMMITTEE MEMBERSHIP

None •

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

None •

Mr Ubull joined the Board as Alternate Director to Dato' Ir Ha Tiing Tai on 2 January 2015.

Mr Ubull joined Gamuda in 1988 and for the next 26 years, advanced rapidly through various business and operations roles within the Group. He is currently the Managing Director of Gamuda Engineering Sdn Bhd. Previously, he has held positions such as Site Engineer, Section Head, Construction Manager, Project Manager, Senior General Manager and Project Director. Among the many notable projects he was involved in are Klang Valley MRT Project for Tunnelling and Underground works package, Electrified Double Track Project (Ipoh-Padang Besar), Sungai Selangor Water Supply Scheme Phase 3, Shah Alam Expressway Package and Damansara-Puchong Expressway and SPRINT Highway.

He holds a Bachelor Degree in Housing, Building and Planning from Universiti Sains Malaysia. He is a Council Member of the Master Builders Association Malaysia. Age 53.



DIRECTORS' PROFILE

A civil engineer, Ir Chan joined the Board as Alternate Director to Dato' Goon Heng Wah on 8 March 2013.

He has 37 years of experience in civil engineering works. He was Head of Facility, Engineering Division of Pengurusan LRT, Kuala Lumpur prior to joining the Company in 1995. He is highly experienced in managing the construction of highways, airports and water supply schemes in Malaysia, the United Kingdom, Middle East and India. He is also involved in the Electrified Double-tracking Railway Project from Ipoh to Padang Besar and the Klang Valley MRT Project in Malaysia.

Ir Chan holds a Bachelor of Science (Engineering) degree from University of London, King's College, UK. He is a Professional Engineer registered with the Board of Engineers, Malaysia; a member of the Institution of Engineers Malaysia and a Chartered Engineer of the Institution of Civil Engineers, UK. Age 59.



IR CHAN KONG WAH

Alternate Director to Dato' Goon Heng Wah

BOARD COMMITTEE MEMBERSHIP

- None

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

- None

SOO KOK WONG

Alternate Director to Saw Wah Theng

BOARD COMMITTEE MEMBERSHIP

None •

OTHER DIRECTORSHIPS OF PUBLIC COMPANIES

None •

A chartered accountant, Mr Soo joined the Board as Alternate Director to Saw Wah Theng on 8 March 2013.

He was attached to a major accounting firm in Malaysia prior to joining the Company in 1996. He has vast experience in accounting, tax, audit, finance, treasury and budgetary control and presently heads the Company's Financial Management and Accounting Department.

Mr Soo is a Fellow member of the Association of Chartered Certified Accountants (ACCA), UK and a member of the Malaysian Institute of Accountants. Age 45.

Notes:

1 All the Directors -

- are Malaysians;
- do not have any conflict of interest with the Company; and
- maintain a clean record with regard to convictions for offences within the past 10 years other than traffic offences, if any.

2 None of the Directors has any family relationship with any Director and/or major shareholder of the Company.

CORPORATE DATA

BOARD OF DIRECTORS

- Y Bhg Dato' Mohammed Hussein
(Chairman)
- Y Bhg Dato' Lin Yun Ling
(Group Managing Director)
- Y Bhg Dato' Ir Ha Tiing Tai
(Deputy Group Managing Director)
- Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain
- Y T M Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah
- Y Bhg Dato' Haji Azmi bin Mat Nor
- Y Bhg Dato' Goon Heng Wah
- Mr Saw Wah Theng
- Y M Tunku Afwida binti Tunku A.Malek
- Ir Chow Chee Wah
(Alternate to Y Bhg Dato' Lin Yun Ling)
- Mr Ubull Din Om
(Alternate to Y Bhg Dato' Ir Ha Tiing Tai)
- Ir Chan Kong Wah
(Alternate to Y Bhg Dato' Goon Heng Wah)
- Mr Soo Kok Wong
(Alternate to Mr Saw Wah Theng)

AUDIT COMMITTEE

Y Bhg Dato' Mohammed Hussein
(Chairman)

Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain

Y M Tunku Afwida binti Tunku A.Malek

NOMINATION COMMITTEE

Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain (Chairman)

Y Bhg Dato' Mohammed Hussein

Y M Tunku Afwida binti Tunku A. Malek

REMUNERATION COMMITTEE

Y Bhg Dato' Mohammed Hussein (Chairman)

Y Bhg Dato' Lin Yun Ling

Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain

SENIOR INDEPENDENT NON-EXECUTIVE DIRECTOR

Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain

E-mail: zainulariff@gamuda.com.my

COMPANY SECRETARY

Ms Lim Soo Lye (LS 006461)

REGISTERED OFFICE

Menara Gamuda
D-16-01, Block D, PJ Trade Centre
No. 8, Jalan PJU8/8A
Bandar Damansara Perdana
47820 Petaling Jaya, Selangor Darul Ehsan
Tel : 603-7726 9210
Fax : 603-7728 9811

SHARE REGISTRAR

(For Ordinary Shares)

Insurban Corporate Services Sdn Bhd
149, Jalan Aminuddin Baki, Taman Tun Dr. Ismail, 60000 Kuala Lumpur
Tel : 603-7729 5529
Fax : 603-7728 5948
Email : insurban@gmail.com

AUDITORS

Ernst and Young
Chartered Accountants

PRINCIPAL BANKER

Malayan Banking Berhad

STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia
Securities Berhad
Stock Code : Gamuda
Stock No : 5398

WEBSITE

www.gamuda.com.my

CORPORATE STRUCTURE

EXPRESSWAY TOLLING AND MANAGEMENT

Kesas Sdn Bhd	70%
Sistem Penyuraian Trafik KL Barat Sdn Bhd	52%
Mapex Infrastructure Private Limited	50%
Emas Expressway Private Limited	50%
Syarikat Mengurus Air Banjir dan Terowong Sdn Bhd	50%
Lingkar Trans Kota Sdn Bhd	44%

WATER RELATED

Gamuda Water Sdn Bhd	80%
Syarikat Pengeluar Air Sungai Selangor Sdn Bhd	40%

CONSTRUCTION

Gamuda Engineering Sdn Bhd	100%
Masterpave Sdn Bhd	100%
Ganaz Bina Sdn Bhd	100%
Gamuda-WCT (India) Private Limited	70%
MMC-Gamuda Joint Venture Sdn Bhd	50%
MMC Gamuda KVMRT (PDP) Sdn Bhd	50%
MMC Gamuda KVMRT (T) Sdn Bhd	50%
MMC Gamuda KVMRT (PDP SSP) Sdn Bhd	50%

TRADING

Gamuda Trading Sdn Bhd	100%
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PROPERTY/TOWNSHIP INFRASTRUCTURE DEVELOPMENT

Jade Homes Sdn Bhd	100%
Harum Intisari Sdn Bhd	100%
Madge Mansions Sdn Bhd	100%
Valencia Development Sdn Bhd	100%
Gamuda Land Sdn Bhd	100%
Gamuda Land Vietnam Limited Liability Company	100%

Gamuda Land (HCMC) Sdn Bhd	100%
Idaman Robertson Sdn Bhd	100%
Setara Hati Sdn Bhd	100%
Highpark Development Sdn Bhd (Formerly known as <i>Reka Strategi Sdn Bhd</i>)	100%
Bandar Serai Development Sdn Bhd (Formerly known as <i>Temasek Eksklusif Sdn Bhd</i>)	100%
Dinamik Atlantik Sdn Bhd	100%
Lifestyle Heritage Sdn Bhd	100%
Semarak Kuasa Sdn Bhd	100%
Gamuda (Australia) Pty Ltd	100%
Gamuda (Singapore) Pte Ltd	100%
Salak Land Development Sdn Bhd	100%
Sai Gon Thuong Tin Tan Thang Investment Real Estate Joint Stock Company	100%
Gamuda-NamLong Development Limited Liability Company	70%
Hicom-Gamuda Development Sdn Bhd	50%
Horizon Hills Development Sdn Bhd	50%
Gamuda GM Klang Sdn Bhd	50%
Gamuda GM Sdn Bhd	50%
GEM Homes Pte Ltd	50%

PROPERTY MANAGEMENT AND MAINTENANCE

Botanic Property Services Sdn Bhd	100%
Rebung Property Services Sdn Bhd	100%
Jade Homes Property Services Sdn Bhd	100%
Valencia Township Sdn Bhd	100%
HGD Property Services Sdn Bhd	50%
Horizon Hills Property Services Sdn Bhd	50%

GOLF CLUB AND CLUBHOUSE

Bandar Botanic Resort Berhad	100%
Jade Homes Resort Berhad	100%
Danau Permai Resort Berhad	50%
Horizon Hills Resort Berhad	50%

QUARRYING, PLANT HIRE AND OTHERS

G. B. Kuari Sdn Bhd	100%
Megah Management Services Sdn Bhd	100%
Megah Sewa Sdn Bhd	100%
GL (MM2H) Sdn Bhd	100%
Gamuda Industrial Building System Sdn Bhd (Formerly known as <i>Gamuda Building System Sdn Bhd</i>) (Formerly known as <i>GIT Services Sdn Bhd</i>)	100%
Gamuda Paper Industries Sdn Bhd	95%
GPI Trading Sdn Bhd	95%
Madang Permai Sdn Bhd	36%

INVESTMENT

Gamuda Overseas Investment Ltd	100%
Megah Capital Sdn Bhd	100%
Gamuda (Offshore) Private Limited	100%
Gammau Construction Sdn Bhd	100%
Kesas Holdings Berhad	70%
Sistem Penyuraian Trafik KL Barat Holdings Sdn Bhd	52%
Gamuda-WCT (Offshore) Private Limited	50%
Suria Holding (O) Pvt Ltd	50%
Projek Smart Holdings Sdn Bhd	50%
Lingkar Trans Kota Holdings Berhad	44%
Syarikat Pengeluar Air Selangor Holdings Berhad	40%

LANDSCAPING

Megah Landscape Sdn Bhd	100%
Kota Kemuning Nursery & Landscaping Sdn Bhd	50%

TALENT DEVELOPMENT

**NURTURING A KNOWLEDGEABLE AND
HIGHLY-SKILLED WORKFORCE**





The newly-formed Management Development Centre oversees the identification and nurturing of high-potential individuals in the Group.

TALENT DEVELOPMENT

Over the years, we have developed a robust talent framework to ensure comprehensive training and career support across all disciplines and business divisions, in order to meet the challenges we face in the coming years. As the Group poises itself for major growth over the next five years, grooming the next generation of leaders has become our main agenda.



Ensuring talent continuity and a sustained leadership pipeline will be crucial to Gamuda's success in the next five years.

CONCERTED TALENT AGENDA

We believe our people are the driving force behind our achievements. They also hold the key to the Group's future. With the increasingly competitive environment in which we operate and in order to realise our ambitious growth strategy, building the skills, knowledge and expertise of our employees is today our foremost priority.

MANAGEMENT DEVELOPMENT CENTRE

With this in mind, we formed a centralised talent development unit during the financial year to unite, coordinate and oversee all talent channels, while ensuring our corporate outcomes are met. The new unit is called the Management Development Centre (MDC).

MDC Functions:

• Develop young graduates

- Recruit talents, develop career plans, mobilise talents into respective development roles, and formulate talent retention strategies
- Focus will be on strengthening leadership skills of new recruits under the Gamuda Graduate Programme (GGP); Gamuda scholars who completed their undergraduate studies; and bright sparks from national talent agency TalentCorp

• Groom High Potential Employees (HPE)

- Identify HPEs across all division and business and place them under intensive skills and expertise enhancement
- HPEs will be appointed leadership mentors and executive coaches, as they work on critical assignments to hone their mettle

• Build successor pool

- Promising individuals identified to take on senior and top management roles will be enrolled in leadership and executive development programmes to ensure they are ready to lead the Group to greater heights



MDC is tasked to identify, develop and retain high potential talents across all business divisions in the Group.

By large, the overall objective is to implement a systematic approach to the Group's talent development pipeline and move our employees up the knowledge curve.

To realise our development strategy, we follow a 70:20:10 rule, which entails 70% on-the-job (OTJ) training, 20% mentoring and guided learning; and 10% formal training.

On-the-Job (OTJ) Training - comprises workplace assignments, projects, on-site and off-site exposure (local and abroad), and Performance Management System (PMS) evaluations which consist of a regular feedback mechanism, tailored career development plan and one-to-one discussions. Gamuda has a structured Understudy Programme that seeks to enable key competencies to be systematically transferred from seniors to younger staff members.

Coaching and Mentoring - is a two-way learning partnership designed to help accelerate our employees' personal and professional growth.

Every employee is strongly encouraged to have a mentor. Mentors play an important role in accelerating their mentees' career and personal growth. Besides coaching on work-related matters, mentors assist mentees on various fronts to help them achieve their fullest potential. These include expanding their mentees' professional network, enhancing their personal confidence, providing new perspectives and exposures, and being a role model in life and at work.

In order for coaching and mentoring to be effective, our senior management themselves are trained in the art of knowledge sharing and guiding younger employees. Towards this end, we provide Coaching and Mentoring workshops to equip senior management with the requisite skills. This not only enhances the Coaching and Mentoring programme but also serves to sharpen the leadership skills of our top echelon. To date, there are approximately 830 pairs of registered mentoring partners in the Group.



Formal Training - is executed based on our 4S Core Development Programme (Self, Staff, Situation, Strategic) and the General Development curriculum which covers English language competency, Safety and Health Officer (SHO) certification and Contract Administration. It adopts a multi-channel learning approach inclusive of e-learning, site visits, expert sharing and talks, and information on specialised field practices in MyGamuda, our dedicated internal staff portal.

Talent development channels under the purview of MDC include:

Gamuda Learning Centre (GLC)

Established in 1995, Gamuda Learning Centre (GLC) is the dedicated in-house training arm of the Group where staff are guided and exposed to a variety of training modules targeted at personal and professional development.

GLC has invested over RM17 million in staff training with more than 2,000 training sessions conducted with 17,000 participants. In FY2015, we invested approximately RM2.2 million in formal training courses which included 359 training sessions, attended by a total of 1,978 employees.

The training sessions include in-house and external courses covering Management and Leadership, Personal Development, Business Communication,

Contract Administration, Finance, Information Technology Applications, and Quality, Safety, Health and Environment among others.

During the financial year, new training programmes were introduced focusing on leadership skills. These include Managing Across Generations; Negotiation Skills for Managers; Influencing Skills for Executives; Rise of the Keepers; and a series of image and style workshops.

Career Development Unit (CDU)

Similar as MDC, CDU is a newly-formed specialised unit formed to oversee and coordinate career development initiatives for the Group's talents. It is also the central coordinating body responsible for the implementation of talent growth strategies and ensure talent continuity for key functions within the Group.

TALENT DEVELOPMENT

Specialised Talent Programmes

We have developed a number of programmes to accelerate the development of promising employees, as well as high-calibre young Malaysians who are keen to join the exciting construction and property development industry.

- **Gamuda Scholarship**

Since 1996, Gamuda has a tradition of awarding prestigious scholarships for tertiary-level education locally and abroad to outstanding Malaysian students. Through this programme, scholars do not just receive financial assistance, but also relevant soft skills for the workplace through training and development workshops, mentoring and networking events. The programme not only enhances the exposure of Gamuda scholars before joining the Group, but also ensures that every effort is made to enable them to fast-track their careers. The programme does not only serve the Group's purpose in attracting high-calibre talent; it also supports the Government's agenda of upgrading the quality of the nation's workforce and the level of innovation in local industry.

- **Gamuda Graduate Programme (GGP)**

The Gamuda Graduate Programme (GGP), is targeted at fresh graduates who are absorbed into various corporate and project functions within the Group. The structured three-year programme provides OTJ training with a strong focus on the development of technical competencies as well as leadership skills. Upon completion of the programme, participants are placed in our High Potential Employees (HPE) pool, earmarking them for further training and work exposure that places them in key developmental position to take advantage of the Group's current and future growth.

- **Grooming High Potential Employees (HPE)**

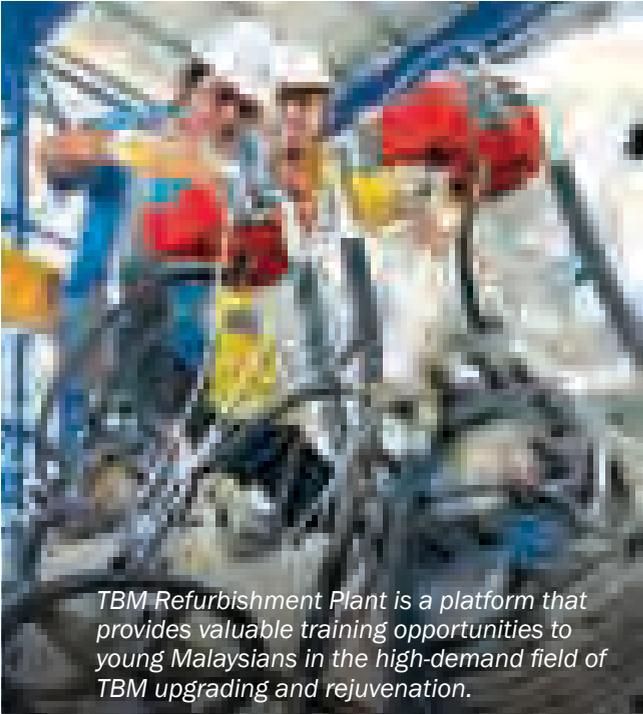
The HPE Programme provides a fast-track channel for high promising talents to gain the relevant work experience, skills and competencies in line with the growth direction of the Group. Under this inclusive programme, HPE identified across all levels in the different business units and functions in the Group are groomed, with close guidance from supervisors, to assume future key leadership roles to sustain the Group's premier position in the industry. This forms an integral part of the Group's succession planning which ensures we have a steady pipeline of leaders to fill in critical positions. In FY2015, we organised a mentoring retreat for our HPE and their mentors, which proved to be a success.



Tunnel engineers and TTA graduates learn valuable tunnelling and TBM operation skills that are marketable worldwide.



Gamuda Scholarship grants deserving young Malaysians the opportunity to complete their tertiary education in prominent local and international universities.



TBM Refurbishment Plant is a platform that provides valuable training opportunities to young Malaysians in the high-demand field of TBM upgrading and rejuvenation.



Established in 2011, TTA is the world's first dedicated tunnelling training school.

- **Skim Latihan 1Malaysia (SL1M-Gamuda)**

Gamuda supports the Government's aspirations to nurture a competent, well-skilled pool of Malaysian workers by participating in its Skim Latihan 1Malaysia (SL1M). This programme seeks specifically to improve the employability and marketability of Malaysian graduates, by re-skilling and up-skilling them in areas that are both crucial and relevant to the industry. Focusing on those from rural areas and low-income families, the programme sees participants spend one month on work-relevant soft skills and another six months to acquire OTJ experience.

- **Internship**

Gamuda accepts interns from local and foreign universities, and provides them with valuable exposure to a dynamic work environment in preparation for their entry into the working world upon graduation. Throughout their internship, the students acquire new skills via hands-on experience and close guidance by mentors. This programme is part of our comprehensive range of initiatives in line with the country's 11th Malaysia Plan objectives.

- **TalentCorp Collaborations**

- **Scholarship Talent Attraction & Retention (STAR) Programme**

We have been a TalentCorp partner for its STAR Programme since 2011. The initiative allows Public Service Department (JPA) scholars who have graduated from their studies to serve their Government bond in the private sector. Since then, 17 JPA fresh graduates have joined Gamuda under the GGP Programme.

- **JPA-Management Apprentice Programme (JPA-MAP)**

Gamuda is an active employer and partner in the JPA-MAP Programme. In March this year, we accepted our first batch of JPA fresh graduates from TalentCorp who went on a 3-month OTJ training under the Group's projects. Upon completion of the programme, 9 of the 10 JPA scholars were offered employment in Gamuda.

- **Returning Expert Programme (REP)**

Gamuda has been leveraging on the REP to tap the vast experience and skills of Malaysian professionals abroad since 2012. The REP was initially introduced in 2001 to facilitate the return of Malaysian experts to catalyse the country's workforce. To-date, we have hired 4 dedicated professionals through this programme and are contributing positively to the Group's daily operations.

Construction Training Unit (CTU)

To allow for the strategic planning of manpower development, a new unit called the Construction Training Unit (CTU) was formed in May 2015 to oversee the implementation of all skills-based training channels across the Group.

- **Tunnelling Training Academy (TTA)**

Demand for tunnelling is rapidly increasing worldwide as the process of urbanisation necessitates underground infrastructure to meet public transport needs. At the same time, the niche sector requires a workforce with highly specialised technical skills and knowledge. The TTA provides just such skills for young Malaysians. Established in Kota Kemuning in 2011 with an initial investment of RM10 million, a key objective of TTA is to develop a sustainable pool of specialists, technicians and skilled labour to support the rollout of the KVMRT and similar projects around the world.

More than 500 tunnel and technical crew employed at various underground worksites have trained at TTA, the first of its kind in the world. Under a pact with the Higher Education Ministry and the Ministry of Youth and Sports, TTA is offering internships to students from community colleges and the National Youth Skills Institute (IKBN) on tunnelling skills.

Upon graduation, all 17 trainees from the first batch under the Higher Education Ministry immediately gained employment at underground

TALENT DEVELOPMENT

worksites. By 2017, the academy will have trained 1,000 skill workers capable of operating tunnel boring machines (TBMs).

Besides tunnelling, 140 youths from IKBN are undergoing OTJ training in various technical areas related to construction such as land surveying, industrial building system, scaffolding, safety and health, as well as electrical and mechanical skills from six trainers within the Group.

Training facilities at TTA include an actual-size tunnel boring machine cutting wheel, shotcrete mould, testing unit for annular gap filling and grouting, testing unit for foam production, erector simulator, lab equipment and safety gears.

Bearing testimony to the standard of training received at TTA, the Underground Works package of the KVMRT project has enjoyed an excellent performance scorecard to date, despite the challenging geological environment.

We have taken the next step to collaborate with our German partner, Herrenknecht AG, to set up a TBM Refurbishment Plant, where TTA graduates will be trained in the maintenance and rejuvenation of TBMs for future tunnelling projects. Quality maintenance of the eight TBMs for the KVMRT project is critical to ensure the longevity of the machines. Our ultimate objective is to create a training platform that meets the needs of the entire tunnelling supply chain, preparing us to take on all types of tunnelling-related projects and enabling us to take our expertise beyond Malaysian shores.

- **KVMRT Training Centre**

The KVMRT Training Centre in Sungai Buloh was set up in early 2015 to develop skills needed to deliver the KVMRT efficiently, with a strong focus on workers' safety and health. Every personnel involved in the KVMRT project will be required to undergo training at the Centre and to obtain a Safety Passport certifying a high level of knowledge of safety processes and procedures for all MRT workers.

Working in close collaboration with MRT Corporation, CIDB Holdings (CIDBH), Department of Occupational Safety and Health (DOSH) and National Institute of Occupational Safety and Health (NIOSH), we have developed programmes to transform the current enforcement-based approach to safety to a self-regulated, behaviour-based culture in which safety becomes everyone's responsibility.

The centre, occupying 2.7 acres, includes a SHE Display Area where trainees can practise their safety, health and environment (SHE) skills, while the construction community benefit from first-hand experience of SHE best practices and internationally-benchmarked SHE modules.

Real-life exhibits include a tool store and a first aid facility set up within containers; temporary works support structures; scaffold access; SBG safety protection; Peri Temp work and formwork models; a cofferdam including ground support and access; noise attenuation barriers; hand dug caisson pile; slope protection samples; a slit trap; site storage area for fuel; a skid tank and bund; and wheel wash through.

- **Gamuda Plant Operator School (GPOS)**

Established in April 1997, GPOS is a non-profit training centre dedicated to upgrading the competencies and skills in the construction industry. It is the largest and only one-stop training centre for plant operations in Malaysia.

The school, located in Kota Kemuning, Shah Alam, was set up with four main objectives:

- Upgrade the knowledge, skills and work performance of existing plant operators.
- Groom and develop new plant operators to meet the needs of the Group and industry.
- Establish skills standards and inculcate good safety practices, proper plant maintenance techniques and other requirements to be observed by plant operators at worksites.
- Contribute to the Government's aspiration to improve skills standards in heavy plant machinery and to ensure a ready supply of skilled and certified workers in the construction industry.

A total of RM31 million has been invested into this key initiative, which includes a state-of-the-art training facility covering over 36,000 square metres of land. GPOS is equipped with comprehensive equipment and facilities including a practical training field, classrooms, a workshop, canteen and a hostel.

Courses offered are accredited by CIDBH and the Department of Occupational Safety and Health (DOSH); and are recognised by the Master Builders Association of Malaysia (MBAM), Human Resources Development Council (HRDC) and the National Institute of Occupational Safety and Health (NIOSH).

- **Construction Training Centre (CTC)**

CTC is a non-profit organisation set up to facilitate the training of skilled labour and equip sub-contractors and industry players with internationally benchmarked construction skills adopted from best practices in Australia, Europe and Singapore. It serves as a basic quality training ground for young Malaysians who seek to launch a career in the dynamic construction industry, in line with the Government's aspiration to reduce dependency on foreign labour.

Among the comprehensive facilities available at CTC are a practical training site, classrooms, administration office, construction and building materials and machinery. Experienced instructors conduct a variety of courses on wet trade skills including concreting, bar-bending and formwork, as well as bricklaying, plastering and tiling.

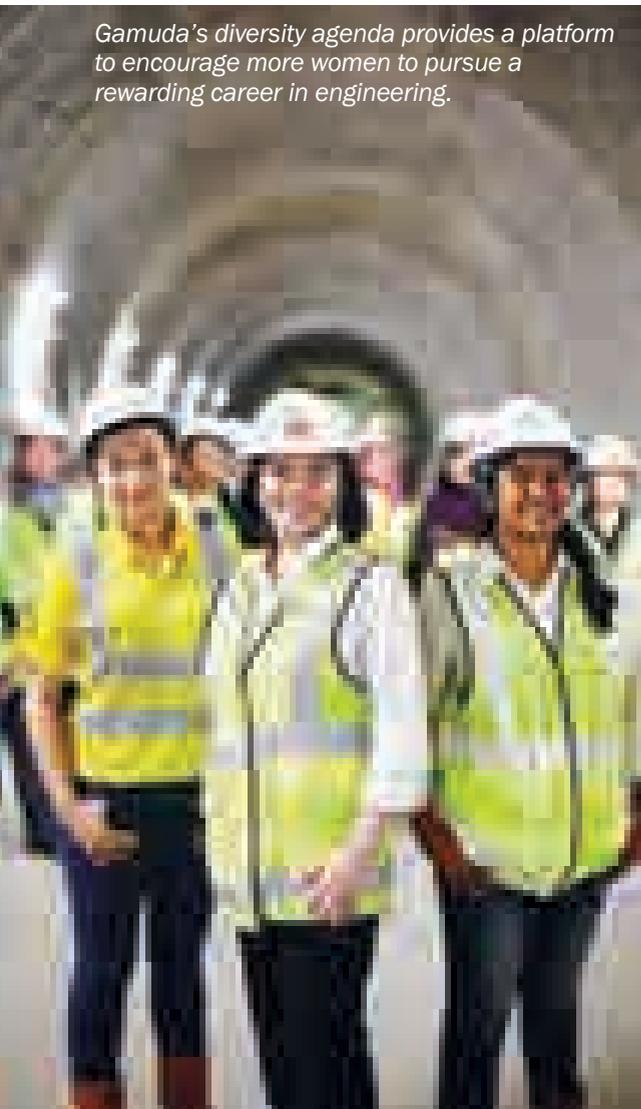
CTC's training modules are accredited by CIDBH while the content of its programmes has been developed in collaboration with CIDBH's training arm, Akademi Binaan Malaysia.



A new crèche was established in Menara Gamuda to help young working mothers cope with the demands of family and work life.



All Gamuda employees are given equal opportunities to excel in their careers.



Gamuda's diversity agenda provides a platform to encourage more women to pursue a rewarding career in engineering.

INFUSING DIVERSITY AND INCLUSION

The Group firmly believes in instituting social equity and gender balance in the composition of its employees. Special attention is brought to increase the participation of women and Bumiputera in our workforce, with efforts taken ranging from recruitment to identification of talents for career development at every level.

Our diversity approach in talent management cuts across visible diversity traits such as race, gender, physical abilities and age; as well as invisible diversity traits including religion, socio-economic status, education, and family background.

Complementing our diversity rule is our inclusion rule, where all employees are treated fairly, with each given equal access to opportunities and resources, and are able to contribute fully to the Group's immediate and future success.

(For further information on targeted benefits for our women employees, please refer to Sustainability - Workplace section, page 167)

Some of the significant positive impacts reaped through our Group's diversity and inclusion talent strategy include:

- Being able to constantly challenge our innovation and creativity status quo to come up with a wide range of solutions for our

businesses - new business ideas, technological and engineering breakthroughs such as the Stormwater Management and Road Tunnel (SMART) and co-developing the world's first Variable Density Tunnel Boring Machine (VD TBM).

- High talent retention rate across the Group as we always seek to understand the varied needs of our employees, make them feel valued and develop a sense of belonging to the Group - achieved overall employee turnover rate was <10% (as at end-July 2015), which is lower than industry average.

During the financial year, all our specialised talent programmes and skills development avenues (highlighted in this section) have adopted a diversity roadmap with specified talent targets and follow-through actions to ensure our talent objectives are met.

We cannot over-emphasise the importance of diversifying our talent pipeline and cultivating an inclusive work culture within the Group, as we endeavour to harness the dynamics of the country's fast-changing workforce.

TALENT DEVELOPMENT

MOVING UP THE VALUE CHAIN

The construction industry is becoming increasingly competitive, not only in terms of costs but also in standards of delivery and workforce expertise to compete on the international front.

Being the largest engineering and construction group in Malaysia, we have taken it upon ourselves to create opportunities for the development of high-demand technical skills to lead the technological advancement and growth of the industry.

Opening a new chapter in construction know-how in Malaysia, Gamuda is setting up a fully automated 27-acre plant in Sepang that will utilise the IBS to manufacture components for construction, uplifting construction innovation up several levels in the industry.

Using robotics, labour at the plant will be reduced by 60% while improving quality and reducing wastage. Workers at the plant will receive IBS training from German experts at GPOS and CTC.

As our factory is the first-of-its-kind in the country, our plant employees will possess skills that are highly valued given the low source of supply.

ENGLISH LANGUAGE PROFICIENCY

Modern English, described as the first global lingua franca, is also regarded as the first “world language”. Realising the importance of this global language in enhancing the efficiency of our operations, we undertook a Group-wide effort to improve English proficiency across all levels.

The gravity of mastering the English language is seen in three areas:

- It is the Group’s primary business communication tool.
- It is used as our main technical language, pervasive in all the Group’s operation manuals and Standard Operating Procedures (SOP).
- It is a social harmoniser, where all employees are united under a common language.

With this in mind, numerous English improvement initiatives were taken, chief among them include our investment in an online English language proficiency test.

Known as the Cambridge English Placement Test, it serves to gauge and streamline our employees’ current competency levels. We also established a one-stop centre to administer English proficiency classes through e-learning via GLC. Employees who are required to upgrade their language skills are placed under special e-learning tutorials, and undergo online exams to achieve the desired learning outcomes.

EMBRACING DIVERSITY

Project Differently-Abled (DA)

An extension of our diversity agenda, we began our Project DA in July 2013, with the intention to provide gainful and sustainable employment, contributing towards continuous learning and improving the quality of life of individuals with autism.

We also instituted a strong social support structure constituting volunteer Gamudians serving as buddies, supervisors and guardians to ensure our DA colleagues are well-adjusted in our work environment.

In providing career development and a learning platform for our DA employees, who are stationed within the Group’s various departments, we also take opportunity to instill our Gamuda Values (*please refer to section Sustainability – Workplace, page 160, for further details on Gamuda Values*) and impart relevant skill sets to enable them to carry out their functions efficiently.

Our 16 dedicated DA colleagues who are currently on board are coached by a professionally-trained and qualified support team, who work closely with local and overseas NGOs to keep abreast on the latest developments in training and supporting DA employees.

Plans are underway to increase our DA headcount to 30 by the year 2017.



DIB provides employment and learning opportunities for young deaf Malaysians.



DIB is located at Level One of Menara Gamuda.

Aloha! DIB Coffees of Hawaii

Inspired by the concept of providing sustainable employment and entrepreneurial opportunities for deaf Malaysians, we welcomed DIB Coffees of Hawaii (in short, DIB, which stands for Deaf-in-Business) to Menara Gamuda in 2012.

DIB is the first gourmet coffee chain in Malaysia operated fully by deaf personnel, guided and trained by hearing coaches. It is a unique and truly-Malaysian



DIB offers healthy meals and delicious Hawaiian coffee for patrons.

community business project created to attract talents from traditionally under-tapped demographics, and provide socio-economic support for fringe communities.

As a non-profit establishment, profits from DIB are utilised to open new outlets to provide more employment opportunities for deaf Malaysians, and possible business ownership for those who dare to dream.

DIB is well-frequented by Gamuda employees who enjoy original Hawaiian coffee and the restaurant's sumptuous menu.

DOING THINGS DIFFERENTLY

Gamuda's social equity measures reach not only its employees, but also those employed under its contractors. Recognising the needs of foreign workers, we started Malaysia's first Centralised Labour Quarters (CLQ), where foreign workers for the Klang Valley Mass Rapid Transit (KVMRT) project are placed in a gated-and-guarded accommodation complete with modern amenities for their safety and comfort.

Besides a place to stay, we safeguard the financial well-being of our foreign workers by ensuring the vendors and employment agents we work with - our stakeholders - abide by Gamuda's strict fair wages rule, and provide mandatory compensation and benefits to their workers.

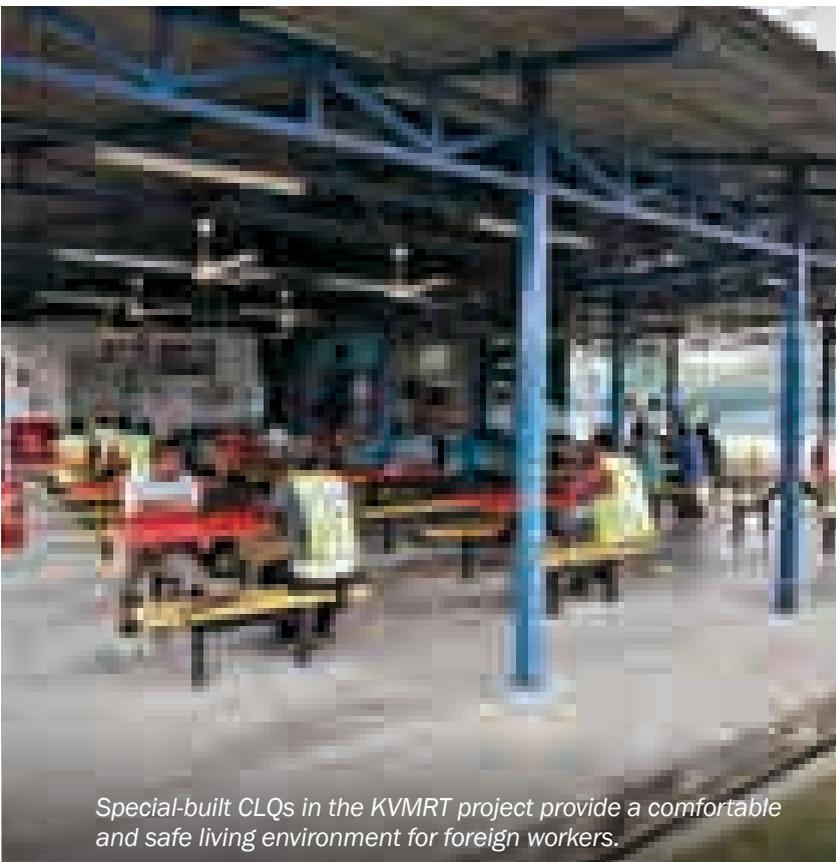
This is our means of extending equitable treatment to all our project employees.

As a caring and responsible employer, we also ensure all our stakeholders take ownership of workers' skills and safety, but providing the relevant resources and training towards this end.

Among these is the "Safety Passport" programme - an industry-first initiative where all KVMRT workers are required to undergo and pass their Construction Skills Certification Scheme (CSCS) assessment before they are permitted to work at KVMRT worksites with no exception.

In doing so, we aim to ensure that each and every foreign worker employed for our projects return to their home countries safely upon completion of their work stay.

(For further information on Employees Welfare and Safety Programmes for MRT Workers, please refer to Sustainability - Workplace section, pages 165 and 169, respectively.)



Special-built CLQs in the KVMRT project provide a comfortable and safe living environment for foreign workers.



Gamudians busy building a new home for an indigenous family during the first EPIC build in October 2014.



SUSTAINABILITY

CREATING A BRIGHTER FUTURE FOR OUR COMMUNITY

- 154 Marketplace
- 160 Workplace
- 171 Environment
- 180 Community

MARKETPLACE

Over the years, Gamuda has not only become a leading infrastructure and property developer in Malaysia, we have also contributed to the development of the industry by training local talent, providing them with leading-edge skills; and elevating industry practices across the value chain.



The three-month Public Inspection for the KVMRT SSP Line garnered 90% support from 40,000 visitors.

In the process of undertaking large-scale infrastructure projects we have also helped to nurture a robust SME ecosystem that is playing a significant role in the nation's economic growth. We uphold integrity in all our engagements with stakeholders; and ensure we deliver products and services of the highest quality in order to enhance lives and to protect the natural environment for future generations.

PROJECT DELIVERY PARTNER (PDP) MODEL

Among our key contributions to the Malaysian construction industry has been to pioneer the Project Delivery Partner (PDP) model that has set a new benchmark for the delivery of large-scale and complex infrastructure projects of national interest. For the first time, with the concept of PDP, the Government/client is given the assurance that an entity (the PDP) will assume single-point accountability to deliver an entire project - from its conceptualisation to detailed feasibility studies, project design and technical input, procurement, project management, contractor management, assumption of risks, testing, commissioning and completion - on time and within budget with significant involvement and responsibility in

every stage of the project, working closely with all stakeholders, PDP is required to fill gaps in delivery by injecting resources, and expertise to move ahead.

The PDP concept model was introduced when, together with MMC Corporation Berhad (MMC), we were awarded the PDP of the Klang Valley Mass Rapid Transit Sungai Buloh-Kajang Line 1 (KVMRT SBK Line) in July 2011. The model is the culmination of four decades of comprehensive experience in various infrastructure and construction management across all engineering disciplines. Given the success of the PDP model in KVMRT SBK Line, it has become a best practice model replicated for the subsequent KVMRT Line (Sungai Buloh-Serdang-Putrajaya Line) (SSP Line), and other large-scale public infrastructure projects such as the Klang Valley LRT Line 3 and the Penang Transport Master Plan (PTMP).

STAKEHOLDER ENGAGEMENT

We do our best to ensure minimal disruption to the communities living in close proximity to our projects, and to keep residents abreast on current and future developments for transparency and to gain stakeholders' support. Ongoing engagement efforts with the communities along the KVMRT SBK Line is clear evidence of this.

As part of preparations for the KVMRT Sungai Buloh-Serdang-Putrajaya Line (SSP), various initiatives were carried out to gauge the public's perception and to create greater understanding.

From December 2014 until January 2015, more than 1,500 stakeholders including local communities, non-governmental organisations, businesses and government agencies were engaged in a perception survey on the project, which included 33 focus group discussions. In addition, from March until August 2015, 132 face-to-face discussions were organised with Members of Parliament, Ahli Dewan Undangan Negeri (ADUNs), local councillors, public relations department of local authorities and the general public.

A three-month Public Inspection (PI), which ended in August 2015, was organised at 26 locations along the KVMRT SSP Line alignment. During the period, a total of 10,530 responses were received from 40,000 visitors, 90% of which were positive. Comments from the remaining 10% were to do mainly with the location or alignment of the route and its future effects. In accordance with the Land Public Transport Commission's requirements, a Public Inspection Feedback Analysis Report was prepared as part of the Final Railway Scheme Submission.

WHAT IS A PROJECT DELIVERY PARTNER (PDP) ?

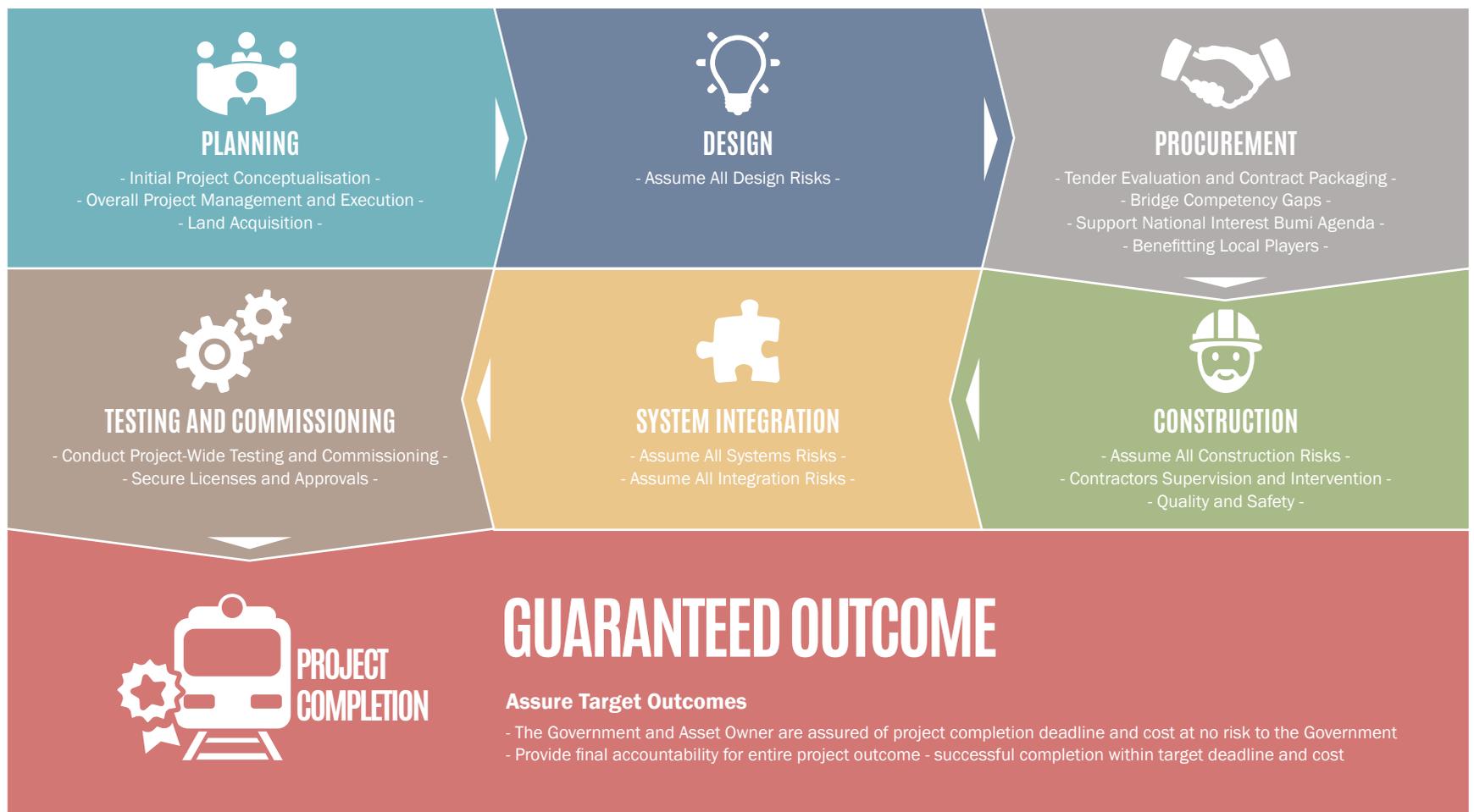
Constructing the MRT from point A to B is like lining up a row of dominoes in between these two points. Any problems at one location will result in the whole row of dominoes to fall - **“the knock-on effect”**.

THE PDP ENSURES THAT THIS DOES NOT HAPPEN BY:

1. Guaranteeing to the Government/Client a fully commissioned project delivered within the target cost and completion date;
2. Providing single-point accountability to the Government/Client; and
3. Managing all contractors and assuming all design, construction, integration and commissioning risks associated with the project.

The PDP is involved in all stages of the project, working closely with all relevant stakeholders, which includes the Government, the Project Owner, regulatory bodies / authorities, land owners and operators. Where there are gaps, the PDP will assume the roles by injecting resources; step in and even taking over to ensure delivery.

To achieve the three main objectives, the values and attributes of a PDP on a typical large-scale public infrastructure project like the KVMRT are shown in the illustration below:



To continue to educate the public, two MRT SSP Info Centres will be opened in January 2016, located along the SSP alignment.

Engagement with the local communities has enhanced our relationship with stakeholders and allowed the project team to gain insights on how to further improve our approach towards safety, traffic congestion, quality of work and the environment.

RESPONSIVE COMPLAINT MANAGEMENT SYSTEM (CMS)

Living the ethos of leading by example, our complaint management strategy is among the most responsive and effective among large-scale infrastructure projects in Malaysia. Affected stakeholders of the KVMRT are provided with 24-hour access to the MRT Hotline, where complaints resolution are governed by a Standard Operating Procedure (SOP) and resolution status are reviewed by the PDP and reported to MRT Corp on a monthly basis. Besides serving as a tool to gauge public satisfaction, CMS is also used to evaluate WPCs' quality of work, and their ability to identify and rectify potential safety, health and environmental risks at MRT worksites.

BUILDING LOCAL STRENGTH

Through the large-scale infrastructure projects we have undertaken, we have helped to nurture a robust SME ecosystem for the construction industry. An example of our contributions, from just the underground works package of the KVMRT project, we have provided RM4.3 billion worth of contracts to 480 SMEs that employ some 22,000 workers. Through the project, we are creating opportunities for these SMEs to invest in and own the latest equipment and machinery, while also promoting the growth of other local enterprises by giving preference to the procurement of local materials.

BENCHMARKING DELIVERY STANDARDS

In line with the Malaysian Government's aim to standardise the method of measurement for all civil engineering works in both the public and private spheres, Gamuda signed a Memorandum of Understanding (MoU) with the Construction Industry Development Board in 2015 to benchmark and improve project implementation via the adoption of a single method of measurement - the Malaysian Civil Engineering Standard Method of Measurement (MyCESMM) - to quantify civil engineering works.

The use of one standard measurement provides clarity in the preparation of Bill of Quantities, which leads to improved understanding of work items; enables pricing to be carried out more accurately and efficiently, and mitigates potential contractual claims and disputes. This ultimately leads to better cost effectiveness during the delivery process.

Moving forward, all project tenders submission and evaluation will be carried out in accordance with the standards outlined under the MyCESMM.

NURTURING A COMPETENT WORKFORCE

To support our project needs, as well as to fulfill the Government's vision of having a skilled high-income workforce, Gamuda invests significantly in training Malaysians for the construction industry. To enable holistic planning and implementation of all construction skills training channels across the Group, a new unit called the Construction Training Unit (CTU) was formed in May 2015.

Tunnelling works, especially, requires specialist skills and knowledge which we offer school leavers and diploma holders at our Tunnelling Training Academy (TTA), the first of its kind in the world. Set up in 2011, more than 500 tunnel/technical crew have been trained here and, by 2017, the academy targets to train 1,000 skilled workers.

For other training aspects especially Safety, Health and Environment of the KVMRT project, we have set up the KVMRT Training Centre. In addition, our talent development institutions include plant operation training and construction skills training at the Gamuda Plant Operator School (GPOS) and Construction Training Centre (CTC).

(For more detailed information on training programmes and facilities provided by the Group, please refer to the Talent Development section in this Annual Report.)

PRODUCT AND SERVICES STEWARDSHIP

We realise that our success is determined by the delivery of quality products, to build stakeholder and client satisfaction. We are therefore committed to achieving and maintaining excellence in all our projects and continuously set the bar higher in terms of product design and quality, which increasingly takes into consideration not only factors such as comfort, aesthetics and safety, but also the preservation of the natural environment. This assures the sustainability of our projects as well as that of the Group, and reflects our values as a socially responsible organisation.

Contractor Performance Assessment System (CONPAS)

For the engineering and construction division, we consistently employ CONPAS to evaluate the Work Package Contractors' (WPCs) standards in the delivery of the nation's largest public infrastructure project - the KVMRT. Conceptualised by the project owner, MRT Corporation Sdn Bhd (MRT Corp), and MMC-Gamuda as the PDP, the assessment is extensive yet simple to understand, comprehensive and fair.

The scoring system is based on progress; safety, health and environment (SHE); quality of work; project management; public engagement (stakeholder management, managing public complaints via the centralised Complaint Management System); and submission efficiency. A high CONPAS score denotes that the Work Package Contractor (WPC) is focused, committed, competent and resource-capable.

Construction Quality Assessment System (CONQUAS)

Our property division, Gamuda Land, is guided by its development philosophy called the "Four Pillars of Quality", namely: Quality Design, Community and Amenities, Healthy Lifestyle, and Safety and Security. Staying true to its core values, Gamuda Land adheres to world-class quality standards as provided by the internationally recognised assessment system CONQUAS. Concerted efforts to constantly improve the quality of our products have led us to achieve the highest CONQUAS score in Southeast Asia for landed properties, the distinction being bestowed on Bandar Botanic in 2012.

Moving forward, we aim to benchmark our property products against the Government-mooted Quality Assessment System in Construction (QLASSIC), an independent method of quantifying and evaluating quality in workmanship and construction based on approved standards. Our objective is to attain the highest construction standards while also respecting the environment. Towards this end, we have begun to incorporate eco-friendly elements in our designs and strive for all our projects to attain Green Building Index (GBI) certification.

To date, two of our developments - The Robertson and HighPark Suites - have been accorded provisional Gold Rating by GBI for features such as rainwater harvesting, maximised natural lighting and ventilation, as well as the provision of facilities for recycling. The Robertson is a mixed commercial development in the heart of Kuala Lumpur while HighPark Suites is a SOHO development in Kelana Jaya, Petaling Jaya.

INTRODUCING THE INDUSTRIALISED BUILDING SYSTEM (IBS)

In our continuous quest to elevate efficiency and professional standards in the construction industry, Gamuda is introducing a fully automated, robotic Industrialised Building System (IBS) in Malaysia to increase productivity and reduce dependency on manpower.

The system, developed in Germany and widely used in Europe, will be deployed in a factory occupying 27 acres in Sepang that has an annual capacity of 1,000,000 m², or approximately 2,000 units.

Among its key advantages over conventional production systems is the consistently high quality of products manufactured with low material wastage and low labour needs. It also more than doubles construction speed, safe and complies with recognised quality standards such as QLASSIC and CONQUAS.

ENGAGING LOCAL AND FOREIGN INVESTORS

We recognise that we have a responsibility to keep our shareholders and the investment community updated on our performance and plans moving forward. We are guided in our investor relations (IR) policy and programmes by our corporate governance framework and model practices as advocated by bodies such as the Malaysian Investor Relations Association (MIRA). To implement effective IR policies and programmes, we have a full-time IR unit, led by the Group Managing Director and/or the Senior Group General Manager-Investor Relations.

Among the activities organised by the unit are holding investor briefings immediately after releasing Gamuda's quarterly and annual results; participating in international and domestic investor conferences; taking part in marketing roadshows; hosting teleconferences; responding to email and telephone enquiries, catering to numerous meeting requests by investors and analysts, and organising trips for investors to visit our overseas and domestic project sites.

During the year, there was a high level of investor interest in visiting the MRT project sites, as well as in some of the major upcoming projects such as the KVMRT SSP Line and the Penang Transport Master Plan.

PROCUREMENT POLICY

Innovative Group Procurement Policies and Procedures (G3P)

The G3P was established to govern and standardise all procurement activities for equipment, supplies and services within the Group. Employees engaged in procurement, whether directly or indirectly, are required to adhere to the G3P, which serves the following purpose:

- To streamline and centralise Gamuda Group's Procurement Policies and Procedures
- To create standard procedures in all procurement practices and processes within Gamuda
- To ensure efficient, transparent and ethical procurement practices
- To achieve best value for money without compromising on quality, delivery or other price and non-price factors while taking into consideration all legal, financial, commercial and technical aspects
- To ensure all activities throughout the procurement value chain are conducted in an impartial, reliable and economic manner
- To ensure procurement activities are conducted effectively, and with the highest standard of integrity and professionalism

Procurement procedures that fall under the G3P include:

- Procurement of sub-contract works
- Procurement of equipment and material supplies
- Procurement of consultant services
- An approved vendor list

Gamuda Procurement Codes of Conduct (GPCC)

Employees of Gamuda are required to comply with the Gamuda Procurement Codes of Conduct (GPCC) at all times, in the best interest of the Group.

Code 1: Implementation and Enforceability

The Group's management is responsible for ensuring that G3P is uniformly implemented throughout the Company and its subsidiaries in relation to all projects. Disciplinary action, as clearly stated in the document, will be taken against any offence committed.

Code 2: Confidentiality

Confidentiality of information will be observed at all times. This encompasses technical information, particularly with regard to Gamuda projects, financial data, commercial data, strategies, manuals, professional documents, operating procedures and information related to tenders. All information provided by tendering companies, including technical and commercial analysis documents, will also be treated with the strictest confidentiality.

Code 3: Segregation of Duties

To the extent that it is applicable, no employee is allowed to be a member of more than one of the following committees:

- Tender Opening Committee (TOC)
- Technical Evaluation Committee (TEC)
- Financial Evaluation Committee (FEC)
- Legal Evaluation Committee (LEC)
- Commercial Evaluation Committee (CEC)

In certain circumstances, the TEC, FEC and/or LEC could be joined as one Technical-Financial-Legal Evaluation Committee (TFLEC). In such situations, the TFLEC will ensure a clear segregation of duties to prevent any conflict of interest and eliminate any possible risk of malpractice.

Code 4: Clear and Fair Contract

Employees engaged in procurement activities should be honest and impartial with regard to any tender or bid, including the provision of fair contractual terms and conditions. Additionally, the Group reserves the right to conduct an audit on any contractor or consultant to verify the contents of their tender applications.

Code 5: Conflict of Interest

Employees involved in procurement activities should avoid any form of conflict of interest, as these could adversely affect their actions and decisions.

Code 6: Declaration of Interest

All employees have a duty to declare and disclose to their respective senior management any material fact or relationship that could be reasonably presumed to cause and/or create a conflict of interest, failing which the respective senior management reserves the right to take disciplinary action against the employee.

Code 7: Free Competition

All procurement is to be conducted in accordance with free competition to ensure the best quality at lowest cost. This entails issuing competitive bids.

Code 8: Equal Treatment of Contractors

Employees are to treat all contractors and consultants equally, and to adhere to the following guidelines:

- To select contractors and/or consultants who meet requirements with regard to special skills, related experience, good track record, production capacity and sound financial capacity
- Not to select any bidder who has expressed no interest to bid or work with Gamuda
- Not to disclose the identity of bidders to each other
- To issue the same tender or bidding documents, including addendums and clarification, whether printed or in electronic form, to all contractors and/or consultants

Code 9: Contracts

All contractual commitments, expressed or implied, will be recorded in written documents that accurately reflect the outcomes of any award or negotiation, in line with the contractual terms and conditions as advised and agreed by Gamuda.

Code 10: Bribery and Corruption

Employees are forbidden to accept any form of bribery or corruption at any time, and especially during the procurement process. Any employee who is made an offer or receives an attempted bribe from any individual, contractor or consultant is to immediately lodge a report of the incident to his/her respective senior management including the Head of Internal Audit. Legal provisions with regard to bribery are stipulated under the Malaysian Anti-Corruption Commission Act 2009 (Act 694).

Code 11: Entertainment

Employees are not permitted to accept any offer for any kind of social entertainment or leisure trip sponsored by any individual, contractor, consultant, agent or proxy of the individual, contractor or consultant given with the intention to seek any benefit to the individual, contractor or consultant.

Code 12: Gratuities

Employees are not obliged to any individual, contractor or consultant in the course of procurement activities and will not participate in any transaction that will lead to personal gain. This includes the acceptance of gifts, benefits, compensation or consideration as an inducement or reward from any individual, agent or proxy of the contractor or consultant for doing or refraining from doing or to show favouritism or disapproval to any contractor or consultant.

Code 13: Reporting Irregular Business Dealings

Any employee who is aware of irregular business dealings between an employee and individual, contractor or consultant is to bring the matter directly to the attention of the respective senior management, including the Head of Internal Audit. This includes any bribery, act of cronyism, ownership of stakes (directly or indirectly) in an individual's, contractor's or consultant's company or any kind of inappropriate behaviour that runs counter to the G3P.

Code 14: Contact and Visits to Contractors or Potential Contractors

Unauthorised communication or engagement via e-mail, telephone or personal visits between an employee and contractor or consultant during the procurement process is not allowed, unless authorised by the Procurement Committee and approved by the Management Committee.

Code 15: Use of Property Belonging to Gamuda Group of Companies

No property owned by Gamuda is to be used to give any undue advantage to employees or contractors or consultants, either for personal use or benefit. This includes industrial tools, technical know-how, strategic information, technologies, business strategies and development projects.

GAMUDA TRADING

Our fair and prudent market practices are reflected by our independent trading entity, Gamuda Trading, which acts as a third party to introduce potential vendors and suppliers for the Group's projects and undertakings. Gamuda Trading ensures strict compliance with specified standards as stated in official agreements and contracts. It also pre-selects qualified vendors to be proposed to the Material Review Board (MRB) of Gamuda Land, and continuously reviews property development materials to minimise long-term impact to the environment.

WORKPLACE

One of the most pressing challenges facing corporations in today's increasingly globalised and competitive environment is being able to attract, groom and retain a new generation of competent and highly-skilled talent.

This is an area of intense focus at Gamuda, and one which we are managing via the provision of a inclusive, rewarding, progressive and collaborative work culture in which our employees are provided opportunities to grow their professional skills, develop a strong support network and are inspired to strive for excellence.

EMPLOYER WITH A HEART

Taking into account factors that are critical to employee satisfaction, we constantly engage with our staff, provide professional training and development avenues, and reward our people with attractive remuneration packages that include among the highest salaries in the industry and innovative compensation as well as benefits.

Firm in our belief in harnessing the strength of both gender, special attention is given to attract more women to join Gamuda, to infuse greater gender balance in what has traditionally been driven by a predominantly male workforce. We also believe in providing sustainable and gainful employment to differently-abled persons (DAs), and have established Project DA since 2013 under which we recruit and provide the necessary training and social support for young Malaysians with autism.

We place top priority on maintaining a safe and healthy workplace and are constantly reviewing our safety framework and policy to safeguard the well-being of not only our employees but also all those who work on our projects.

Today, as the Group is rapidly growing, so too are our human capital needs in terms of numbers as well as the level of skills and capabilities of our people. Efforts to recruit and sustainably train our employees have therefore intensified and focused on fulfilling the specific requirements of our business divisions.

In everything we do, we are governed and guided by our **Gamuda Values** that are the core of our philosophy. Our Gamuda values are:

1. **Take Personal Ownership**
2. **Walk the Talk**
3. **Adopt Open, Honest Communication**
4. **Demonstrate Real Teamwork**
5. **Develop our People**

Gamuda's integrated human capital development philosophy encompasses a **4R** approach to "**Recruit, Retain, Replenish and Renew**" talents.

RECRUIT

In FY2015, the Group's recruitment strategy was on filling key roles at the mid and upper management levels, while also bringing on board



Project DA provides sustainable gainful employment and continuous learning for young Malaysians with autism.

young talented and ambitious engineers to inject greater creativity and enhance the level of innovation within our technical functions. Further strengthening the diversity of our workforce, the Group placed emphasis on hiring more women and Bumipturas. With each recruit, we took into consideration the potential of the new hire to enhance our talent pipeline.

Our recruitment initiatives leverage on popular employment channels used by job seekers, inclusive of LinkedIn, JobStreet, newspaper advertisements, career fairs and networking events such as Graduan. We also engage actively in an employee referral programme as existing employees understand our work culture and needs, and therefore are well suited to recommend candidates for vacancies. In addition, we conduct career talks at institutions of higher learning and work with TalentCorp



As part of the Group's recruitment initiative, Gamuda representatives organised exclusive engagement sessions with engineering students at some of the UK's top universities in March 2015.



GGP talents enjoy healthy work-life balance through Gamuda Sports Club activities while undergoing their career development programme in Gamuda.

Malaysia on initiatives such as the Gamuda Graduate Programme (GGP) and Skim Latihan 1Malaysia (SL1M-Gamuda), which also serve as pipelines for the identification and intake of new talent.

- **Gamuda Graduate Programme (GGP)**

Under the Gamuda Graduate Programme (GGP), we take on fresh graduates and give them on-the-job training in different functions within the Group over a period of 2+1 years. This enables the young graduates to develop their respective competencies as well as leadership skills. Participants who complete the programme are entered into the High Potential Employee (HPE) talent pool, where they will continue to receive focused training, mentoring and guidance to accelerate their career development within the Group.

- **Gamuda Scholarship**

Since 1996, the Group presents the prestigious Gamuda Scholarships annually to outstanding Malaysian students who aspire to further their education at the tertiary level. More than providing financial assistance, the programme ensures our scholars gain relevant skills for the workplace through training and development workshops, buddy programme and networking events. Upon graduation, Gamuda scholars are given positions in the Group and are guided through a structured career progression plan.

Gamuda Scholarship is one of the most sought-after Scholarships in the country. This year, out of a total of 870 applications, 17 recipients were awarded, valued at RM4.4 million, the highest in Gamuda Scholarship's history. Shortlisted candidates were required to undergo a competitive selection process which included full-day workshops and assessments, followed by interviews with independent professionals and past scholars to ascertain their aptitude, social intelligence and leadership qualities - in addition to a strong academic track record.

The scholarship has a significant impact on the lives of the recipients. It enables deserving students to live their academic dreams, and imparts a sense of ownership and security in the knowledge of ready employment upon completion of studies. Gamuda scholars are given every opportunity to make rapid progress in their careers with the career development support available.

WORKPLACE

In line with the Group's efforts to promote gender equality at work, eight of 17 new Gamuda scholars are young women embarking on programmes in engineering (civil, mechanical and electrical and electronics), building surveying, quantity surveying, estate management and accountancy.

Over the last 20 years, Gamuda has allocated about RM30 million worth of scholarships to 300 recipients.

- **Skim Latihan 1Malaysia (SL1M-Gamuda)**

Gamuda is an active participating organisation in the Government's Skim Latihan 1Malaysia (SL1M) since 2012 to re-skill and upskill Malaysian graduates, to improve their employability. SL1M-Gamuda participants receive a monthly allowance and will be assigned to various departments to gain relevant skills for a period of one month, followed by another six-month OTJ learning opportunity. Upon completion of training, SL1M-Gamuda trainees who are deemed suitable are taken on board on a full-time basis. To date, Gamuda has trained a total of 253 graduates in 12 batches. Of the number, 65 trainees have been absorbed into the Group, working on various projects.

- **Professional Hires**

Other than fresh graduates, Gamuda is proactively recruiting professionals who fulfil the relevant job criteria to join the Gamuda family. Such recruitment takes place via several communication channels such as online job portals, graduate recruitment roadshows, Gamuda corporate website, and third-party talent agencies. Direct recruits help us fulfil our immediate business needs and expansion, while also serves to further strengthen our human capital pool.

- **Project Differently-Abled (DA)**

Gamuda's Project DA began from a passion to extend our positive reach beyond our projects and from our belief that individuals with different abilities are an untapped resource in Malaysia's workforce. It is among the first of its kind in the industry to provide a sustainable employment pathway and improve the quality of life of young Malaysian adults with autism.

Our dedicated DA support team works with local and international NGOs to keep abreast on the latest developments in training and supporting our DA colleagues.

Today, we have a total of 16 DA colleagues on board serving the Group in various functions. The Group has set an aim to increase our DA employees to 30 by the year 2017.



Gamuda bags the Graduan Brand Awards 2014 for Construction and Property Sector at the recent Graduan Aspire Career & Postgraduate Fair 2015 held on 9-10 May at the KL Convention Centre.

Gamuda is an active participating organisation in the Government's Skim Latihan 1Malaysia (SL1M) since 2012 to re-skill and upskill Malaysian graduates.



Gamuda Group Managing Director Dato' Lin Yun Ling (seated right) and Gamuda Engineering Managing Director Ubull Din Om (seated left) addressing senior management during townhall meeting.

TalentCorp Collaborations

- **Scholarship Talent Attraction & Retention (STAR) Programme**
This initiative allows Public Service Department (JPA) scholars who have graduated from their studies to serve their Government bond in the private sector. Since then, we have recruited 17 JPA fresh graduates to join the Group under the GGP Programme.
- **JPA-Management Apprentice Programme (MAP)**
As an active employer and partner of the JPA-MAP Programme, we accepted our first batch of JPA fresh graduates from TalentCorp in March 2015 who then went on a three-month OTJ training under the Group's projects. Upon completion of the programme, 9 of the 10 JPA scholars were offered employment in Gamuda.
- **Returning Expert Programme (REP)**
Leveraging on the vast experience and skills of Malaysian professionals abroad, the Group has to-date hired four dedicated professionals through this programme. They are actively exposed to large-scale and iconic projects undertaken by the Group and have been playing significant roles in the Group's daily operations.

(For detailed information on training programmes and facilities provided by the Group, please refer to the Talent Development section, page 142, of this Annual Report.)

RETAIN

At Gamuda, we value the contributions of each employee and strive to create an environment that is most conducive to optimum performance. This entails engaging our employees so they feel a sense of belonging to the organisation; motivating them to take ownership of their roles and responsibilities; respecting the need for balanced work-life integration; and providing for our employees' well-being.

A result of conscious efforts to retain our people, Gamuda enjoys one of the lowest attrition rates in the industry, at less than 10% per annum. In 2014, the Group became a finalist in the Malaysia's 100 Leading Graduate Employers Award for the Property and Construction sector.

Our success as a responsible and caring employer stems from constant efforts to create a harmonious work culture premised on a simple word: Community.

This represents our core employee value proposition which we hold true in all our endeavours.

Employee Engagement

Gamuda firmly believes work requires two-way communication, and constant engagement is key to showing of ideas and updates, while reinforcing camaraderie among Gamudians.

Senior management regularly meets with employees for one-on-one sessions as well as at townhall dialogues during which key issues are discussed. During the year, five general townhall sessions were held - in February, April, May, July and August - of which the focus was on employees' career development plans, performance management and Gamuda's vision moving forward.

Group and Divisions	Townhalls and Discussions	Date
Gamuda Group	General	30/01/2015
	Senior Manager	23/01/2015
	Growth Strategies	22/05/2015
	Ladies Meeting	16/06/2015
Gamuda Engineering	Senior Management	6/02/2015
	All-rounder	9/04/2015
	Career planning	8/05/2015
	Construction Core Team	5/06/2015
	Dialogue with Dato' Lin	1/07/2015
Gamuda Land	Townhall meeting	29/10/2014
	Townhall meeting	26/02/2015



We belong to...

- a caring;
- a collaborative;
- an inclusive; and
- a rewarding;
- an empowering;
- an enriching
- a progressive;

COMMUNITY

WORKPLACE

All Gamudians also get together at Gamuda's Open Houses to celebrate festive events such as Hari Raya Aidilfitri and Chinese New Year (CNY). This year, to encourage greater individual participation during Raya celebrations, we held a contest for the best office décor. During the CNY Open House, a photo booth was installed at the headquarters and a fun photo contest was held to enhance employee engagement.

A variety of outdoor and social activities organised by the Gamuda Sports Club serves to provide opportunities for Gamudians to interact and network among each other (see "Gamuda Sports Club" below). Community welfare programmes, such as visits to old folks' homes and orphanages, further reinforce a sense of unity among employees across different levels and business units.

Further facilitating open communication across the organisation, we have implemented a Group-wide intranet, MyGamuda, which serves as a news and social network platform to connect employees on the basis of common and professional interests while also keeping Gamudians updated on the latest developments. The portal is visited by an average of more than 5,000 Gamudians a month and is a one-stop resource centre for the latest happenings.

Competitive Remuneration and Attractive Benefits

Gamuda has made a conscious effort to offer one of the most competitive remuneration and compensation packages in the construction industry. Employees occupying top construction related and specialised roles receive top quartile remuneration benefits while those providing general and support skills, as well as entry level fresh graduates, are offered among the highest salaries benchmarked within the industry.

Basic salaries are complemented by a range of pro-health, relevant, flexible and innovative benefits designed to meet a wide spectrum of needs among employees. At the same time, the benefits framework serves to promote a more egalitarian workplace with reduced gaps between levels.

During the financial year, the Group increased the quantum of compensation paid to employees working outside normal office hours, ie during weekends and public holidays. We also provided financial relief for employees affected by the floods in the East Coast in early 2015.



Hundreds flocked to catch the excitement of the annual acrobatic lion dance during CNY Open House at Menara Gamuda.



Group Managing Director Dato' Lin Yun Ling (Standing; third from left) shares a light moment with fellow Gamudians at the annual Gamuda Hari Raya Open House.



All KVMRT foreign workers are housed in gated and secured CLQs to ensure their safety and well-being.



KVMRT foreign workers at the CLQ enjoying their time off playing sports.

Work-Life Integration

We realise that employees have personal needs and obligations which may sometimes conflict with the demands of work. Cognisant of the need to balance work and personal lives, Gamuda offers a range of Flexi-Benefits designed for optimal work-life integration, and personal effectiveness, which in turns inspires our people to contribute optimally to Gamuda.

- **Flexi-Wellness**

This scheme encourages employees to adopt a pro-health approach towards holistic living, by allowing Gamudians to claim for annual

medical entitlement, as well as to enrol in activities that promote physical, spiritual and emotional wellness. These include gym, swimming and martial arts classes, golf lessons, yoga and meditation, as well as music or art lessons, among others.

- **Flexi Work Arrangement (FWA)**

FWA grants confirmed employees who have served a minimum of two years the option of not only adopting a staggered working hour structure, but also being flexible about where they work and the total number of hours worked. Employees opting for FWA are required to discuss their options with respective line managers. Following the success of a pilot programme in the Group Human Resources Department, Gamuda extended the option for staggered work hours to all employees in FY2015.

- **Flexible Retirement Plans**

Although the national official retirement age is 60, in line with the Minimum Retirement Age Act 2012, Gamuda provides early retirement at the ages of 50 and 55. As a gesture of appreciation to our retiring employees, Gamuda offers tax-free retirement gratuities based on the number of years served.

Employees Welfare

To encourage continuous and life-long learning among Gamudians, financial assistance schemes - encompassing study loans and non-paid leave - are available for employees seeking to obtain diplomas, first degrees or other forms of qualification that would enhance their careers.

In enabling easy home ownership among Gamudians for properties built by Gamuda Land, employees enjoy Staff Purchase Scheme rebates and a waiver in service charges, as applicable.

Additionally, employees are given a 50% rebate on their monthly toll expenses incurred on the Damansara-Puchong Highway (LDP), Shah Alam Expressway (SAE), Western Kuala Lumpur Traffic Dispersal Scheme (SPRINT Expressway) and the Stormwater Management and Road Tunnel (SMART).

Gamuda's care for the well-being not only reaches its own employees, but extends to employees who are employed by our contractors too. We created an industry's first by building four Centralised Labour Quarters (CLQ) able to accommodate a combined capacity of 7,500 KVMRT SBK Line workers.

Recognising that most of these workers are from countries like Indonesia, Bangladesh, Myanmar, India, Nepal, Pakistan and Vietnam, we go the extra mile to ensure their safety and comfort, providing them with a conducive living environment where their physical and social needs are met.

Besides comfortable accommodation, the CLQs are installed with proper washrooms, laundry facilities, sports courts, medical and first aid facilities, a television room, mini-market, cafeteria, several mini-market, cafeteria, several mini-kitchens and a *surau* (prayer hall). Construction cost for all four CLQs in Sg. Buloh, Cochrane, Cheras and Kajang is RM100 million.

We believe these living quarters impart a sense of security and belonging among workers, and is a gesture of appreciation for their work. This, in turn, creates a positive attitude towards their jobs and plays a crucial role in the successful completion of the project.

WORKPLACE

- **Gamuda Long Service Awards**

Gamuda recognises that we would not have achieved our successes today without the sacrifice and contributions from our highly dedicated employees throughout the decades. The annually held Gamuda Awards Night is an occasion where loyal employees who have served Gamuda for at least a decade are honoured with the Gamuda Long Service Awards. While recognising our long-serving staff, the awards serves to inspire employees to stay motivated, and to continue to grow both professionally and personally with the Group.

A strong indication of employees satisfaction and loyalty, an average of more than 100 Gamudians are conferred the Gamuda Long Service Awards every year, with some having served the Group for up to 35 years.

- **Gamuda Sports Club**

The Gamuda Sports Club promotes a fun and holistic lifestyle while offering avenues for networking and relationship building among employees across all levels and divisions. All Gamudians are automatically members of the club and have a choice of various sports to participate in, from badminton, futsal and bowling to paintball, golf and basketball. The club also has a running group that trains for marathons.

In addition to sporting activities, the club organises exciting annual trips and social activities to all parts of the country. This year a total of 229 employees ventured to Mulu, Kota Kinabalu, Gopeng and Taman Negara under the auspices of the club.

Some of our social and welfare activities are focused on giving back to society which include initiatives such as visiting old folks' homes, serving free food to the urban poor at the Pertiwi Soup kitchen and blood donation. Activities such as these help to promote a sense of comradeship and team spirit among Gamudians.



With courage and determination, Gamudians successfully reached the summit of Mount Mulu in Sarawak.

Gamuda recognises that we would not have achieved our successes today without the sacrifice and contributions from our highly dedicated employees throughout the decades.



The Gamuda Sports Club organises frequent badminton tournaments for all participating members.



Gamuda's talent development strategy encompasses an approach that encourages and supports women participation in the workforce.

To promote a healthy lifestyle, a wide selection of sports activities is available for employees organised by the Gamuda Sports Club.

REPLENISH

We believe in cultivating a diverse workplace in which different perspectives are positively encouraged to add to our rich vibrant work culture. Towards this end, we are an equal opportunity employer, embracing the unique contributions and fulfilling the needs of a diverse set of employees.

• **Women@Work**

Gamuda's talent growth strategy encompasses an approach that encourages and supports women participation in the workforce. We provide equal opportunities in a supportive environment where women are empowered to reach their full potential. As at end July 2015, women make up 35% of Gamuda and its subsidiaries' workforce, up from 32% recorded over the previous year.

Testament to our commitment, we appreciate that working mothers face additional commitment of having to care for their children, especially those who are still young.

Towards this end, we provide facilities and childcare support to ease pressure on their time and finances. The women-centric benefits package offered to our working mothers include:

- Childcare subsidies - RM120 is provided to cover the cost of childcare services.
- Childcare leave - Mothers are given up to 10 days of paid leave per year to care for children who are hospitalised.
- Extended maternity leave - Female employees enjoy 90 days of maternity leave and can choose between 60 days (full pay) + 30 days (half pay) with full rest; or 90 days (full pay) with a flexi work arrangement for the last 30 days.
- Support facilities - As of end 2014, we provide stork parking facility for expecting mothers in the office car park, a nursing room and crèche for young children at our headquarters.
- Others - We also provide support for pre-post natal expenses; vaccination for young children; and family hospitalisation insurance on a co-sharing basis.

Taking our support for working mothers further, as of FY2015 we have begun to identify women with high potential in the Group and tailor-make career plans to help them advance at work.



Gamuda employees can now enjoy the convenience of a crèche in Menara Gamuda.

WORKPLACE

GROUP STAFF COMPOSITION AND DEMOGRAPHICS (YEAR 2014-2015)*

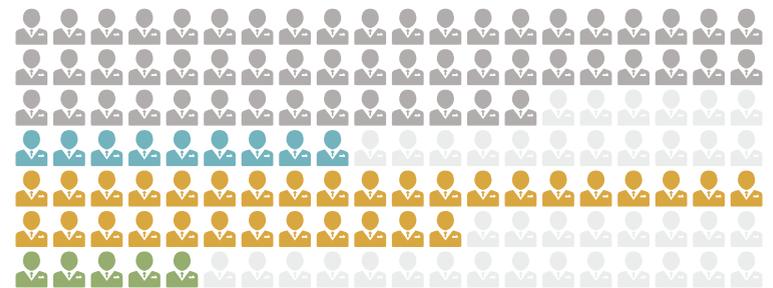
Our diversity and inclusiveness programme is an important part of our social equity agenda.

2014

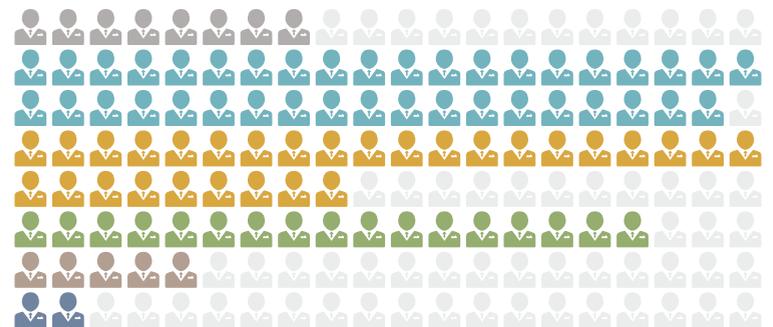
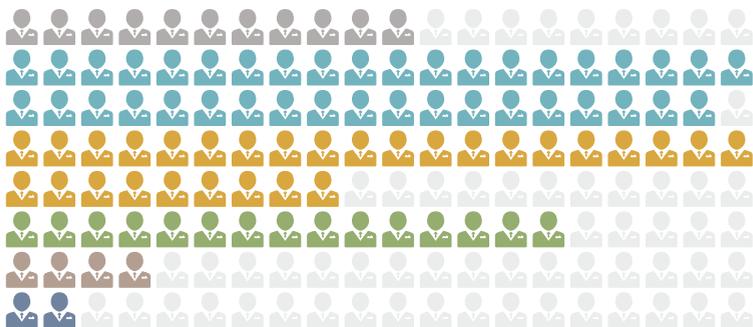


RACE

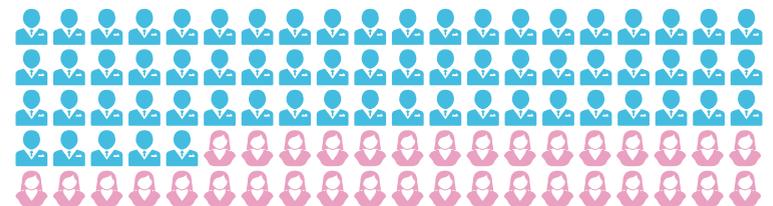
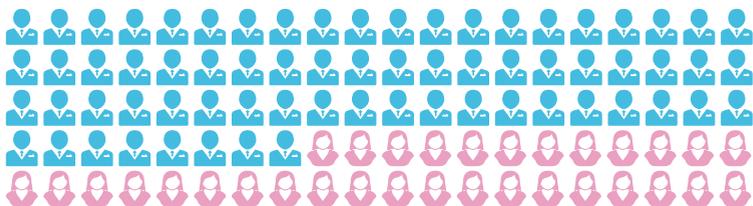
2015



AGE



GENDER



* Information refers to Gamuda Group and its subsidiaries, excluding associate companies.

RENEW

By “renew”, we are committed to creating a positive environment in which all employees are motivated to enhance their knowledge, capabilities and skills. We believe that employees are motivated by prospects of advancing their careers and assuming roles of increasing responsibility. For our part, Gamuda is in a unique position to allow for such career progression given the breadth and depth of our business operations.

The Group employs a three-pronged development strategy consisting of 70% OTJ training, 20% mentoring and guided learning, and 10% formal training.

All employees are required to plan their career development with their respective supervisors or managers. Regular meetings are held to discuss their strengths and aspirations, identify career goals and chart pathways towards these.

In 2015, we established a Management Development Centre (MDC) to oversee the career development of employees across the Group.

MDC now manages all our training and development programmes encompassing OTJ training, coaching, mentoring and formal training to assist our employees in realising their full potential.

A new centre was also established during the financial year - the Construction Training Unit - to oversee all skill training facilities under the Group.

(For more details on our training and development programmes, please refer to our Talent Development section.)

SAFETY AND HEALTH AT WORK

The safety of our employees, as well as those of contractors, is given utmost importance at Gamuda. One of our first missions was to put in place a robust health and safety framework,

resulting in the Group being certified in the OHSAS 18001 and MS 1722 by SIRIM in January 2008. Since then, we have continuously reviewed our Quality, Safety, Health and Environmental (QSHE) Management System, and updated it regularly to ensure we maintain the highest standards in the industry. Annual internal audits as well as audits by SIRIM are conducted to gauge the effectiveness of the Management System and explore opportunities for continual improvement.

While the Group’s QSHE department is tasked with managing all QSHE matters and ensuring that relevant processes and systems are adhered to, we believe safety is everyone’s responsibility. Accordingly, we invest considerably to instil a safety-conscious environment in which all employees and contractors’ workers are empowered with the knowledge and skills to ensure their own safety, as well as the safety of others, at all times.

The KVMRT Training Centre, which provides comprehensive training for all workers involved in the KVMRT project, places special emphasis on instilling a strong awareness of safety processes and procedures and develop safety competency, across all working levels in the projects.

In addition to increasing awareness of safety and health, we reward employees for outstanding behaviour in the promotion or maintenance of health and safety.

During the year, a new programme was introduced at Gamuda’s headquarters to further strengthen its QSHE culture. This was the 5S - Towards Quality and Productivity system.

- **QSHE Knowledge Sharing at Gamuda HQ**

We carry out a QSHE Induction programme for all recruits at the headquarters to familiarise our new colleagues with the requirements of the QSHE Management System, which reinforces the idea that every individual has a role to play to ensure their safety as well as that of others in the group.

The induction programme also provides guidance on how employees may access information on safety risks and mitigation measures from our vast repository of QSHE knowledge in our e-Library.

The e-Library serves as an online database of documents produced by our talents from past and present projects - ranging from method statements and inspection test plans to work procedures, job safety analysis, environmental impact assessments, lessons learnt and training materials. It also stores other useful reference documents on standards (BS, ASTM, ISO, etc), legal and other requirements (EQA, FMA, etc), and Safety, Health and Environmental Guidelines.

A newsletter called QSHE Messenger, is produced twice a year to share information on QSHE implementation, continual improvement and best practices with all staff via MyGamuda (Gamuda’s online news and resource portal).

Other knowledge sharing well-being focused initiatives undertaken by the Group include events such as the annual Gamuda Health Day, Gamuda Environment day and the Gamuda Wellness Month which enjoyed high participation rate among Gamudians.

- **Safety Programmes for MRT Workers**

Various training and internationally benchmarked safety programmes are undertaken to reinforce safety awareness and behaviour among all managers and contractors’ workers particularly at project sites. During the financial year, they included the following:

- KVMRT Safety Passport will be implemented in the SSP Line where Construction Skills Certification Scheme (CSCS) is targeted at Professionals and Managers. The UK Assessment scheme will be part of the safety passport requirements of the project. The scheme ensures a high level of SHE awareness

WORKPLACE

among managerial and supervisory staff, and build competency in construction safety management to significantly minimise risk of site accidents.

- Workers' Competency Training - an essential part of construction workers' training programme.
- Electrical Isolation Training - a programme that demonstrates proper safety procedures in energising and transferring electrical power supply from TNB substations to Distribution Control Room (DCR) buildings, particularly at project worksites.
- Lifting Operations Training- a programme initiated to develop on a pool of competent trainers on heavy lifting operations who will well equipped to subsequently train other staff, contractors and vendors on specific roles related to lifting activities.
- Scaffolding and Temporary Works Training - a programme that aims to enhance trainers' knowledge in conducting on-site temporary works and scaffolding inspection.
- Working at Height Campaign - a campaign developed to inculcate a safety mindset and build safety awareness among construction staff who work at height.

Safety and Health Performance

As a result of concerted efforts to continuously enhance our safety scorecard, Gamuda, together with our partner MMC, received two awards during the financial year under review. In April 2015, we won the British Safety Council's International Safety Award for our commitment to Safety and Health. This was followed, in August 2015, by a Five Star Rating for Safety and Health Best Practises from the Department of Safety and Health (DOSH) Malaysia for the Tun Razak Exchange MRT Station.



The KVMRT Training Centre, located in Sungai Buloh, has the capacity to accommodate up to 500 trainees.

Continual Improvement

We acknowledge that maintaining a high level of safety performance in large-scale and complex projects such as the KVMRT is a continuous process, requiring the constant implementation of corrective and preventive measures to reduce the risk of unwanted incidents. Based on lessons learnt from past and on-going projects, results from internal and external audits, and monitoring and measurement activities, the following actions have been taken towards further enhancing our QSHE scorecard:

- Established a KVMRT Training Centre and SHE Display Area to deliver training and education packages to suit the needs of the KVMRT construction projects and to enhance QSHE performance in the construction industry.
- Signed a Memorandum of Understanding (MoU) with CIDB Holdings, Mass Rapid Transit Corporation (MRTC) and National Institute of Occupational Safety and Health (NIOSH) to enhance the skills and competencies of workers on the KVMRT project and to develop new Occupational Safety and Health (OSH) standards relevant to the project.
- Developed a Bill of Quantities on safety, health and the environment (SHE) where

requirements have been clearly defined and pre-priced in project tenders. Works Package Contractors (WPCs) will be required to base their tender quotations according to specified job requirements, with a minimum budget imposed for SHE.

- Revised the General Specifications and Particular Specifications to introduce a more detailed and accountable SHE requirements.
- Increased the number of certified SHE personnel at worksites to monitor WPCs' performance. This includes the deployment of Safety Superintendents to oversee high-risk construction activities along KVMRT SBK Line.
- Introduced a Reward and Penalty Scheme to encourage a behavioural shift among WPCs on SHE matters.
- Continual review of work processes to deliver better effectiveness in meeting project objectives and targets.
- Identified value-add improvements to work processes during internal QSHE audits, in addition to our focus on full QSHE Compliance.

Given the many issues surrounding climate change, we believe we have a responsibility to conduct business and operations in a manner that respects the environment. This is essential not only for the well-being of our communities today, but more importantly for the sustainability of the world and for our future generations.

BUILDING SUSTAINABLE INFRASTRUCTURE

In line with our beliefs, we are committed to deliver sustainable developments that transform communities. In doing so, every care and consideration is made to ensure the biggest beneficiaries are the people and the environment.

In doing so, we safeguard our communities against the unpleasant effects of urbanisation, for example: flash floods, ad hoc developments, urban sprawl, environmental degradation, pollution and congestions.

We also strive to create an environment-conscious workplace, where employees are mindful of minimising unnecessary utilisation of resources and pay special

attention to reducing our carbon footprint. We also ensure that all activities at our construction sites - for infrastructure and property development - adhere to the highest environmental compliance and procedures. Going beyond regulatory requirements, we are adopting eco-friendly principles in our developments with the aim of attaining Green Building Index certification for all properties under the Gamuda Land brand in the near future.

Various initiatives are undertaken to enhance employee awareness on environmental conservation, such as SHE induction and training, the Gamuda Environment Day, resource management, as well as SHE campaigns and reward programmes.



The world's first dual-purpose Stormwater Management and Road Tunnel (SMART) helps mitigate stormwater flooding and traffic congestion in the heart of Kuala Lumpur.

WE ARE COMMITTED TO DELIVER SUSTAINABLE DEVELOPMENTS THAT TRANSFORM COMMUNITIES.



The annual Gamuda Environment Day aims to promote sustainability and environmental awareness among employees.

ENVIRONMENT

GREEN ENGINEERING



An illustration of the geological formation of Kuala Lumpur.



With rising population and the corresponding demands in transportation, infrastructure developers are increasingly looking at ways to optimise use of underground space to solve congestion issues.

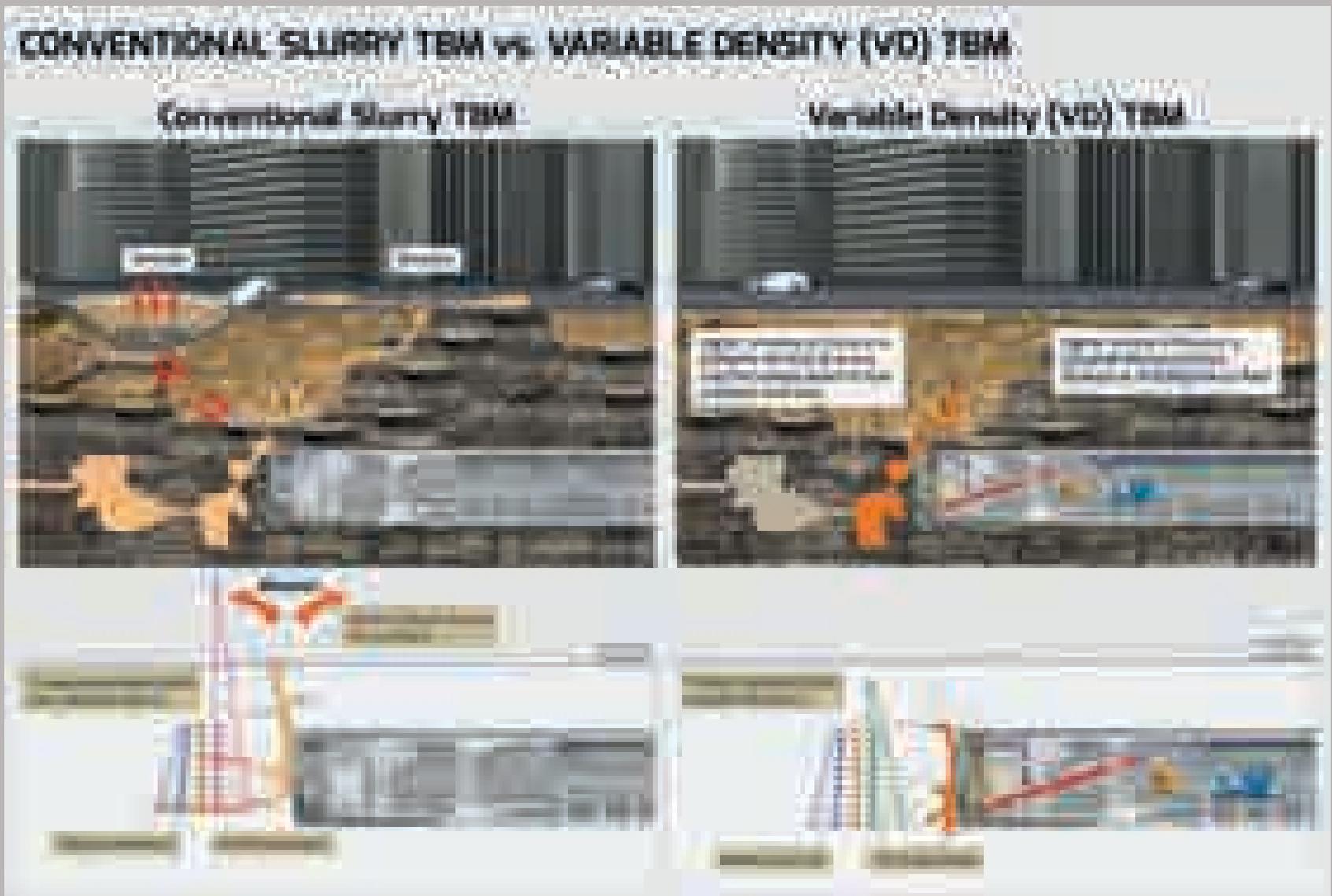
Incorporating underground public transport systems in tunnels, particularly mass rapid transit, is fast gaining popularity in many parts of the world.

A strong believer in green engineering as the way forward in realising sustainable public infrastructure, Gamuda embarked on developing high-precision tunnel boring machines (TBMs) that suit our local geological climate known as extreme karstic limestone formation.

As a result, we worked with the world's largest TBM manufacturer, Herrenknecht AG, to co-develop the Variable Density Tunnel Boring Machine (VD TBM) with an end-objective to safely tunnel through the unpredictable underground cavernous system

under the heart of Kuala Lumpur for the Klang Valley Mass Rapid Transit (KVMRT) project.

The VD TBM, the first-of-its-kind in the world, was proven successful with the completion of the final tunnel drive in April 2015 after two years of tunnelling. A total of six VD TBMs were procured for the KVMRT SBK Line project, of which all machines safely completed its respective drives without major sinkholes or bentonite blowouts.



The VD TBMs' success resulted in a 95% reduction in the incidence of sinkholes for the MRT SBK Line compared to tunnelling for the Stormwater Management and Road Tunnel (SMART) back in 2003, under the same fragile geological conditions.

This represented a big leap in Malaysian engineering capability and the future of Malaysian tunnelling expertise in the local and international arena.

Recognition of our efforts, in December 2014, we won the Technical Innovation of the Year

Award 2015, in the International Tunnelling and Underground Space Awards 2014, held under the auspices of the London-based New Civil Engineer and the Switzerland-based International Tunnelling and Underground Space Association.

The annual award pays tribute to excellence in the delivery of the international tunnelling and underground space projects.

To move the Malaysian tunnelling capability higher up the value chain, we are nurturing

local proficiency in TBM refurbishment and upgrading, developing end-to-end technical expertise in TBM tunnelling operations.

Moving forward, we will be exploring further opportunities to employ our proven tunnelling skills and expertise in sustainable infrastructure projects, with an aim to create a lasting positive impact on the community, while sustaining the integrity of the environment.

ENVIRONMENT

A GREEN GAMUDA

Within Gamuda headquarters, we practice a culture of reduced consumption via our “3R” programme that focuses on “Reducing, Reusing and Recycling” materials to conserve resources in the work place.

Dedicated 3R bins for paper, glass and aluminium, and plastics are stationed at the lift lobby of each floor in Menara Gamuda, PJ Trade Centre, for disposal of recyclable materials. Wastes from the bins are taken to a main waste chamber for collection by an appointed recycling contractor.

This financial year, proceeds from the sale of recyclable



materials were channelled to Gamudians whose families were affected by the severe flooding that hit the East Coast in January 2015 (for information on how Gamuda responded to the crisis, please refer to Sustainability - Community section in page 181 of this Annual Report).

To reduce paper wastage, employees are encouraged to print on both sides of paper and to re-use used paper for non-crucial printing; to minimise the amount of printing by communicating more extensively via email; and to re-use paper for internal notes and memos. Used envelopes are also recycled for internal mail.

Gamudians are encouraged to carry along their own food containers during lunch, instead of using styrofoam boxes in the cafeteria.

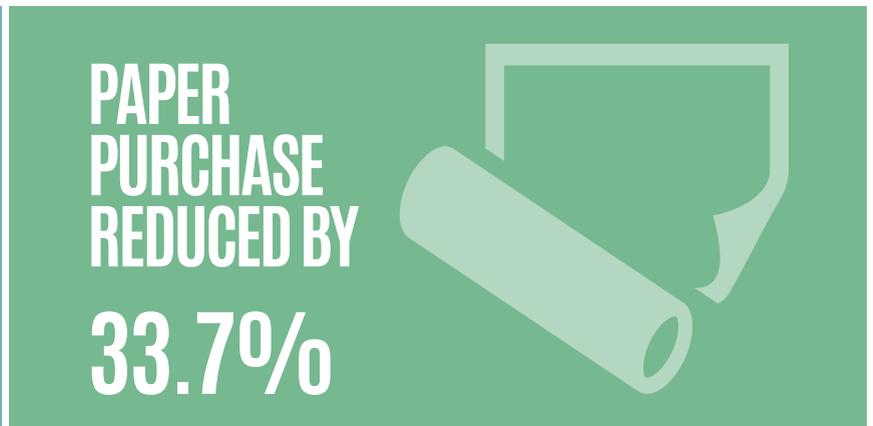
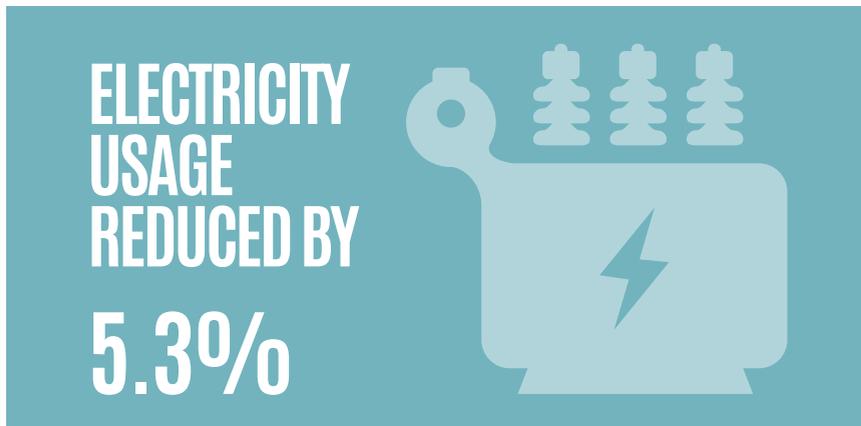
Efforts are made to familiarise all employees with the 3R waste disposal procedures, resulting in the assimilation of this practice across all divisions in the Group.

In terms of saving energy, all Gamudians practice switching off lights and air conditioners during lunch hour and when not in use. To conserve water, we also diligently ensure there is no leakage in the pantry and washrooms.

Our collective resource conservation efforts have delivered satisfactory results. We have steadily reduced our environmental footprint, while also reduced our average annual electricity, water, and paper consumption.

In calendar year 2014, we successfully reduced our average annual electricity consumption by 15%, paper consumption at our headquarters by 32%, and water consumption by 24% - compared with respective baseline figures (average consumption) from October 2012 to October 2013.

To have a clearer understanding of where the greatest use of paper is, plans to categorise resource consumption according to individual departments are set in place.



Electricity use and paper purchase in Menara Gamuda saw a marked reduction from FY2014 to FY2015.



Members of the Gamuda Wellness Committee pulled off a surprising flash mob after the fire drill and emergency evacuation held at Menara Gamuda.

Monitoring at headquarters

- (i) To ensure full monitoring and compliance to the Group's SHE policy and to prevent unnecessary mishaps, a half-yearly SHE inspection is carried out at all floors in the headquarters covering various categories including, among others, firefighting equipment, chemical management, first aid and emergency response preparedness.
- (ii) SHE Committee was established in order to implement and monitor SHE initiatives at Menara Gamuda.

Monitoring at project sites

We are committed to minimising adverse environmental impact that our works at project sites may impart. Dedicated environmental managers and resources are in place for various works packages of the KVMRT SBK Line to ensure full compliance to environmental requirements.

This includes quarterly environmental reports based on monthly monitoring of water quality, silt trap discharge, air quality, noise, as well as vibration levels, to be submitted to the Department of Environment, Malaysia, as part of the project's Environmental Management Programme.

Environmental Initiatives

We believe that to minimise our environmental footprint effectively, everyone needs to play a part. We therefore strive to instil a sense of individual responsibility towards the environment via our QSHE policy, training, programmes and campaigns.

This year, in conjunction with Malaysia Environment Day 2015 in October, our QSHE team will be collaborating with the Shah Alam City Council (MBSA) and ECO Warriors to plant 500 trees in Shah Alam. We will also be organising a talk by the

National Solid Waste Management Department (NSWMD) on the new regulations for household waste segregation.

Environmental programmes are organised at our project sites too. Every year, our joint venture entity MMC Gamuda KVMRT (PDP) Sdn Bhd organises a PDP Environmental Promotion and Campaign. This year's campaign, themed *Scheduled Wastes Management: Towards Full Compliance*, aims to increase awareness and knowledge among environmental practitioners on proper scheduled waste management at the project site. This entailed scheduled waste training, competition among the Work Package Contractors (WPCs) and a visit to the Tex Cycle Recovery Plant.

In addition, training on vector control was also conducted to further enhance dengue management at project sites.

ENVIRONMENT

Safety and Health Initiatives

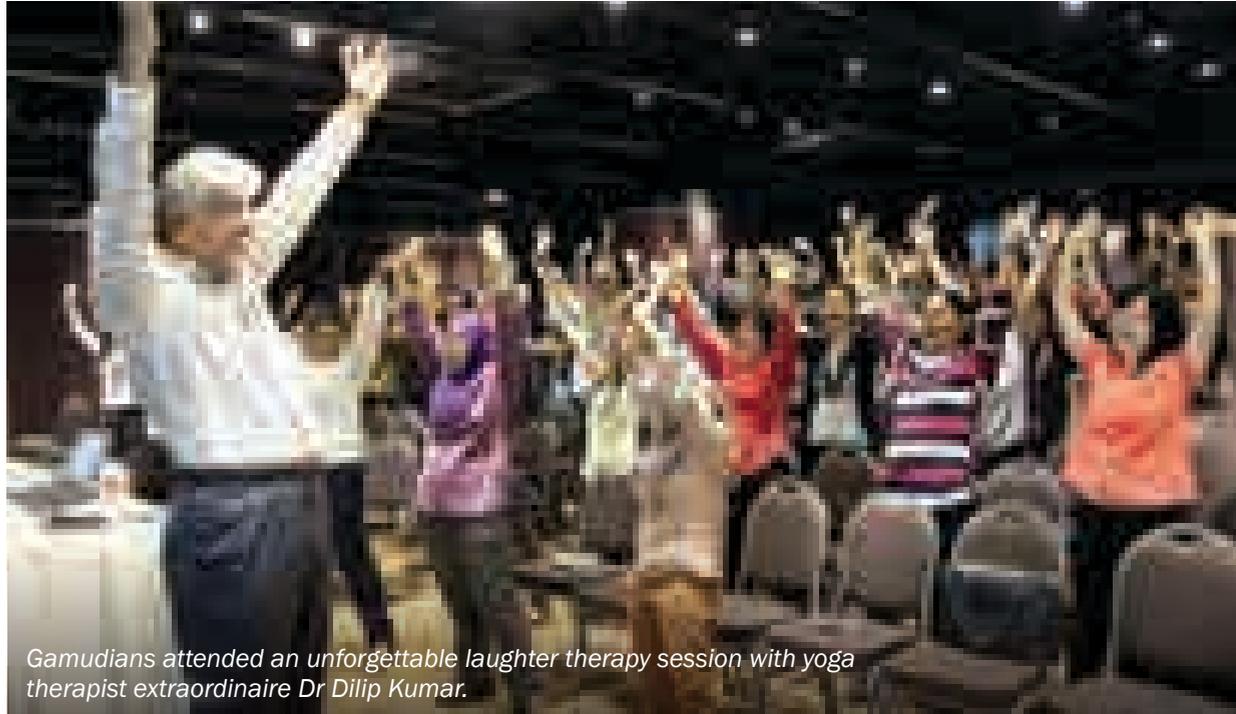
The Group's Safety and Health Division, together with our project team, continuously develop strategies and champion initiatives to strengthen Gamuda's commitment to meeting authority requirements and thereby raising local industry standards by benchmarking these against international best practices. Together, we establish, track, monitor, analyse and report on the Group's safety and health performance, and implement measures to reduce occupational risks to acceptable levels.

Gamuda's safety, health management, culture and strategy encompass the following:

- (i) Strong commitment and leadership from top management in spearheading a safety and health culture.
- (ii) Empower middle management to undertake and uphold safety and health responsibility and ownership.
- (iii) Nurture all employees to participate in and sustain safety and health activities.
- (iv) Drive behavioural change, enhance awareness, knowledge and skills via training programmes.
- (v) Adopt a holistic and proactive risk management approach at all levels at the headquarters and project sites.

Among the Group-wide initiatives we have taken to promote safe and healthy work practices and enhance Gamudians' mental well-being include:

- Gamuda Health Day - health screening, blood donation, organ donation pledge, health talk on stress management and stress relief exercises.
- Gamuda Wellness Month - a newly launched programme comprising safety and health related activities.
- Continuous training and campaigns at headquarters and project sites to promote behavioural-based practices in safety, 5S, work at height, lifting operations, scaffolding, electrical safety and risk assessment.



Gamudians attended an unforgettable laughter therapy session with yoga therapist extraordinaire Dr Dilip Kumar.



Employees took the opportunity to participate in the complimentary two-day health screening at Menara Gamuda during the Gamuda Wellness Month.



The Administration Department championed the 2015 SHE Corner competition.

Recognising our safety commitment and achievement, the KVMRT underground works team was awarded with the British Safety Council's International Safety Award 2015 (with Distinction) and the Sectoral Award for Property and Construction Services.



Deputy Group Managing Director Dato' Ir Paul Ha (pictured centre) receiving the British Safety Council's International Safety Award 2015 in London.

- SHE Reward Programme - an existing programme further enhanced with the inclusion of 5S elements in the workplace inspection criteria to ensure SHE compliance
- QSHE e-Library and QSHE Messenger - knowledge sharing channels via online and physical copies
- Safety taskforce at project sites to closely monitor and report on safety and health violations
- Project team to interact with neighbourhood communities and organise safety talks, gotong-royong and other outreach initiatives

All levels of employees are roped in to be part of the Group's safety and health initiatives. Safety and health performances are measured and monitored via inspections, audits, incident statistics and consultations with various departments. Periodic analysis of the Group's safety and health performance is carried out to identify gaps in effectiveness, management and desired outcomes.

The Group also places great emphasis on emergency preparedness. Potential emergencies are continuously identified to ensure we are prepared to handle any eventuality and are able to resume business activities with minimal interruption. Related training and drills such as flashover training, fire, rescue from confined space, deep shaft rescue, works train derailment, suspended rescue and others have been conducted to ensure preparedness of the emergency response team.

We continuously strive to maintain an excellent safety scorecard and have initiated the following actions to take us further in our efforts to improve the safety and health of our employees, partners and the public.

- Establishment of the KVMRT Training Centre-cum-SHE Display Area to deliver optimum standards of training and education to fulfil the needs of the KVMRT and uplift QSHE standards

in the Malaysian construction industry by improving the knowledge, skills and behaviour of all personnel involved.

- Signing of an MOU between MMC-Gamuda, CIDBH, MRT Corp and the National Institute for Occupational Safety and Health to enhance the skills and competencies of all workers involved in the KVMRT project and develop new occupational safety and health standards and guidelines relevant to the project.
- Introduction of a SHE Performance scheme in the upcoming KVMRT SSP Line project to promote ownership of SHE and encourage behavioural shift among contractors and workers. The scheme will reward good performance and penalise poor performers, and integrate SHE into individual contractor's performance assessment criteria.

As a result of our commitment to safety and health at the worksite, we have significantly reduced the number of Lost Time Injury (LTI) cases recorded for the ongoing KVMRT SBK Line project.

Recognising our commitment and achievement, the KVMRT underground works team was awarded with the British Safety Council's International Safety Award 2015 (with Distinction) and the Sectoral Award for Property and Construction Services.

ENVIRONMENT

QUALITY, SAFETY AND HEALTH AND ENVIRONMENT (QSHE) APPROACH

Our environmental and safety and health initiatives form part of our Quality, Safety, Health and Environment (QSHE) policy and procedures, which ensure we strike a holistic balance between achieving our business goals and meeting the needs and expectations of our employees, customers and stakeholders, inclusive of the environment. This forms the basis of our sustainable business model, which aims ultimately to deliver a robust future for the community.

QSHE Policy Statement

Gamuda's QSHE Policy outlines the Group's commitment to continuously improve the sustainability of our operations to provide high quality, cost-effective, reliable, safe and environment-friendly services.

We strive to:

- Understand and consistently respond to the needs and expectations of our customers
- Manage our products and services systematically to enhance our shareholder value
- Develop and inculcate a self-regulating mindset among all employees to adhere to our QSHE Management System which, in turn, contributes towards attainment of the company's objectives
- Continually improve our QSHE processes that facilitate the effective management and control of these areas
- Prevent negative environmental impacts through the proper and effective management of resources
- Minimise safety and health risks through the adoption of best practices
- Identify and comply with the relevant safety and health and environmental legislations and regulations

- Provide appropriate training to our employees and other related parties to improve awareness and knowledge of these requirements

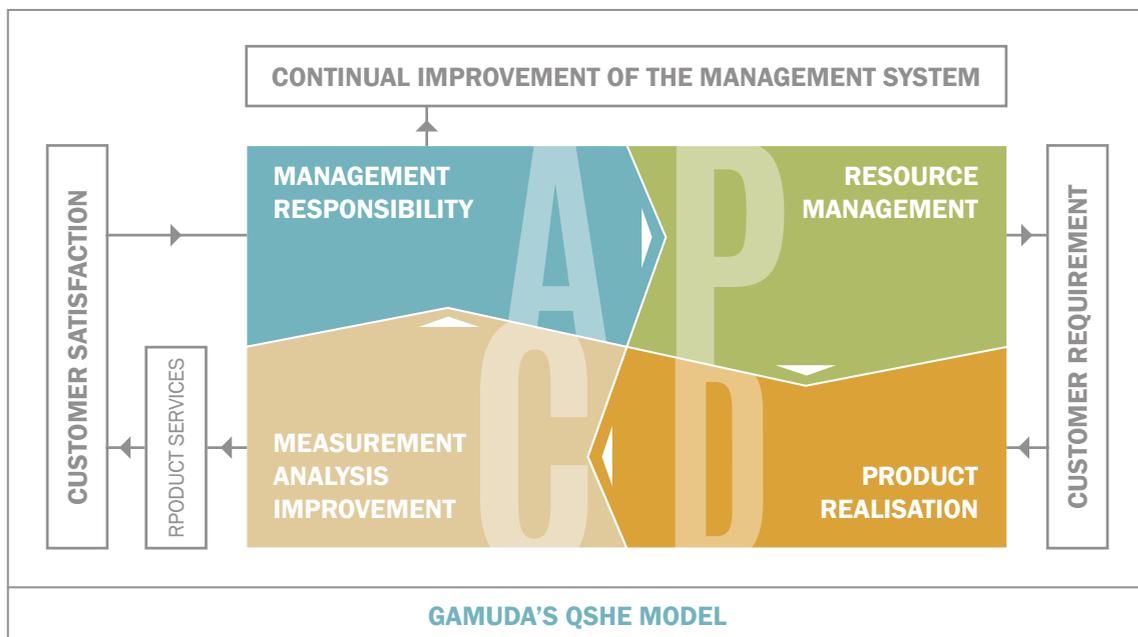
Certification

In our quest to meet the needs and expectations of our employees, customers and stakeholders in a holistic manner, we have put in place an efficient management system that is certified by international and local bodies. We aim to provide a safe and healthy work environment while maintaining an environmentally responsible approach to our businesses. Our commitment to stakeholders is reflected in the various international and national certifications achieved, including the ISO 9001, ISO 14001, OHSAS 18001 and MS 1722.

Our first international certification was the ISO 9001 Quality Management System, which was awarded in 1997. This was followed by certifications that reflect our environmental stewardship and high standards of safety in the workplace. In 2008, we successfully obtained the ISO 14001 Environmental Management System and the OHSAS 18001/MS 1722 Occupational Health and Safety Management Systems. Subsequently, we have streamlined our environmental as well as health and safety systems into a single framework: our Quality, Safety and Health and Environmental (QSHE) Management System. This framework is continuously reviewed and enhanced to support the Group's growth.

The following is a list of certifications achieved by registered companies under the Group:

- Gamuda Berhad and Gamuda Engineering Sdn Bhd - ISO 9001:2008, OHSAS 18001:2007, MS 1722:2005, ISO 14001:2004
- Lingkaran Trans Kota Holdings Berhad (LITRAK) - ISO 9001:2008
- Kesas Sdn Bhd - ISO 9001:2008
- Syarikat Pengeluar Air Sungai Selangor Sdn





Gamuda's QSHE Policy outlines the Group's commitment to continuously improve the sustainability of our operations, to provide high quality, cost-effective, reliable, safe and environment-friendly services.

The Fingers and Toes Safety Campaign is part of the on-going safety and environmental campaigns held at the underground worksites.

- Bhd (SPLASH) - ISO/IEC 17025:2005, OHSAS 18001:2007, ISO 9001:2008
- (v) GB Kuari Sdn Bhd - ISO 9001:2008
- (vi) Megah Sewa Sdn Bhd - ISO 9001:2008
- (vii) Gamuda Land (Hicom-Gamuda Development Sdn Bhd, Valencia Development Sdn Bhd, Harum Intisari Sdn Bhd) - ISO 9001:2008
- (viii) Gamuda Land (Horizon-Hills Development Sdn Bhd) - ISO 9001:2008
- (ix) Masterpave Sdn Bhd - MS 9001:2008

Management and Leadership Commitment

QSHE at Gamuda is driven by our strong leadership legacy emphasising on compliance to the Group's uncompromising stand on QSHE awareness and practices.

While Gamuda's top management establishes the Group's QSHE direction and policy, while senior management aligns our business processes and systems with the established policy, and the

middle management ensures relevant procedures are implemented and that all employees are aware of their roles in contributing to the Group's QSHE excellence.

The Group's QSHE performance is reviewed annually by top and senior management, to address and strategise on actions to address identified which ultimately improves our QSHE management system.

Continual Improvement

Various measures are undertaken at all levels to ensure that our QSHE objectives and targets are met. These include periodic internal audits; weekly and monthly project performance reports; weekly project management meetings; QSHE induction training; and annual management review meetings. Besides these core activities, we have also implemented the following initiatives:

a. QSHE e-Library

The QSHE e-Library is an information portal that stores online documents prepared for past and current projects. It comprises local and international construction standards, best practice guidelines, legal and other regulatory requirements, among others. The e-Library is accessible to all Group employees as a ready source of reference, anytime and anywhere within the Group's premises.

b. Construction Performance Assessment (CONPAS) System

CONPAS was conceptualised to evaluate the standard of delivery of Work Package Contractors (WPC) in the KVMRT project, to motivate the WPCs to continuously enhance their operations. CONPAS introduces a multi-perspective yet simple to understand, comprehensive, fair and direct assessment to benchmark the performance of each WPC against pre-determined criteria.

COMMUNITY

We believe in giving back to the community in ways that are meaningful and which have sustainable benefits to the lives that we touch. Besides providing training and skills enhancement that yield a positive and long-lasting impact in the immediate community, every year, we identify programmes that allow us to make a difference to the underprivileged, and to narrow the gap between the marginalised and mainstream.

We are equally passionate in mobilising our resources to come to the aid of Malaysians affected by natural calamities as our actions early in 2015 proved, when we raced against time to deliver aid to victims of the severe floods in the East Coast.

Such activities serve the dual purpose of benefitting society and creating opportunities for volunteerism among Gamudians. These also strengthen ties among our employees and break silos as Gamudians from across the Group come together to work towards a good cause.

Continuing on our belief in the potential of education and lifelong learning to empower communities, we also invest significantly in developing talents from diverse backgrounds to improve socio-economic conditions and deliver a brighter future for Malaysians.



The quest to build a new home for an Orang Asli family.



An enriching money-can't-buy experience for Gamudians.



Hard work pays off for 36 Gamudians during the second EPIC build.

An EPIC Effort for the Orang Asli

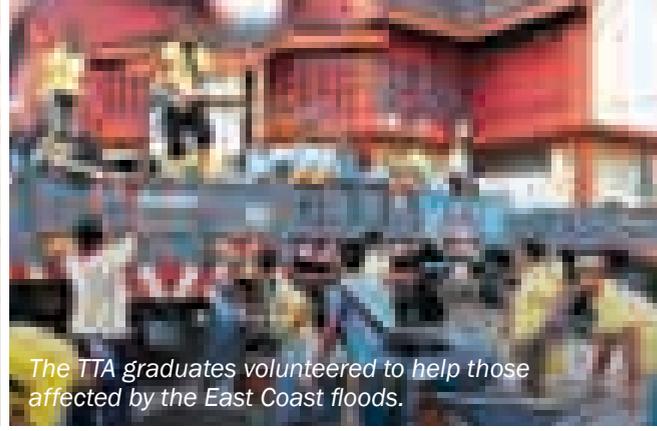
In July 2015, a group of 36 Gamudians journeyed to an Orang Asli (indigenous) settlement in Kampung Ulu Geruntum, Gopeng, Perak on a special three-day mission: to build a brand new home with the help of EPIC, a social enterprise that seeks to better the lives of the indigenous community.

Gamuda Sports Club made arrangement for Gamuda volunteers to build a new home for an indigenous couple who had just welcomed a new member to the family. The three days spent in the indigenous village proved to be a meaningful experience for the volunteers. Despite the arduous work of building a house in such a short time, all volunteers enjoyed the sense of satisfaction upon accomplishing a house building job. As one volunteer put it: "It was the most fulfilling three days of my life".

This was the second EPIC Home project Gamuda has undertaken, the first being in October 2014.



Working hand-in-hand with the Red Crescent Society, the first flood relief mission immediately took off to Kuala Krai, Kelantan on 3 January.



The TTA graduates volunteered to help those affected by the East Coast floods.



An electrical water pump and water sprinkler made its way to SMK Al-Wosto in Temerloh, Pahang.

In Aid of Flood Victims

In January 2015, when the East Coast was inundated by floods, Gamuda carried out a series of relief interventions targeting badly affected communities in Kelantan and Pahang.

In the first mission, a group of more than 60 Gamudians made a Herculean attempt to raise funds, collect essentials such as water, food and clothes - all within five days - before embarking on a five-and-a-half-hour journey from Menara Gamuda to deliver the aid on 3 January to Kuala Krai. Volunteers in two 4WDs escorted two three-tonne lorries stocked with the relief items to the remote village in Kelantan. Working with the

Malaysian Red Crescent Society, they distributed the basic necessities directly to the villagers as well as through relief centres and schools.

The second mission to the East Coast, on 8-14 January, saw us deliver heavy machinery to help clean up two villages in Gua Musang, Pahang. Recent graduates from our Tunnelling Training Academy (TTA) accompanied a convoy of a 12-wheeler truck, two units of backhoe, back pusher, unit portable generator set, electrical water pump, lorry water bowser, water sprinkler and four-wheel drives to Kampung Kerinting and Kampung Batu Papan to flatten muddy roads, remove rubbish pile-ups and reinstate access

to public areas such as schools, markets and commercial areas. Their contribution enabled essential community services to be restored as quickly as possible.

The third relief mission was conducted on 10 and 11 January when two batches of volunteers descended on Sekolah Menengah Agama Al-Wosto in Kampung Berhala Gantang, Temerloh, Pahang to help clean up the school which had been under flood waters as high as five feet for five days. Working with volunteers from other government and private organisations, we again put our machinery and equipment - inclusive of a water truck, water pumps and a three-tonne lorry - to use to hasten the clean-up of the school, located next to the Pahang River.

More than 170 volunteers from the Group were part of the entire flood relief operation. Following this massive undertaking, Gamuda has formed a voluntary Crisis Response Team that will be trained to mobilise its resources to provide efficient aid and relief operations in times of need.

Community Outreach

Gamuda also has a tradition of lending a helping hand to the underprivileged via outreach programmes carried out by our Gamuda Land clubs and employee groups.

During the year, Gamuda and Gamuda Land Clubs brought Chinese New Year cheer to the 44 residents - aged from one to 51 years - of the Malaysian Association of the Welfare of Mentally Challenged Children in Petaling Jaya. Touched by the plight of the homeless and destitute, Gamuda Keepers of the Flame, comprising members of the management team, organised two sessions - in February and then in August - during which volunteers spent their evening distributing free food to the urban poor and desolate in the heart of Kuala Lumpur, under the banner of Pertiwi Soup Kitchen.

COMMUNITY

To lend a hand to the deaf community, we invited Malaysia's first gourmet coffee chain fully operated deaf personnel, guided and trained by several hearing coaches, to occupy space at Menara Gamuda without rent since 2011.

Well frequented by Gamudians and the public, we are proud to be able to support and encourage the employment of young deaf Malaysians, and enable possible business ownership among deaf employers who dare to dream. Aloha! DIB Coffees of Hawaii is a non-profit establishment, and all profits are utilised to open more DIB outlets.

COMMUNITY PARTICIPATION

To encourage public participation and ownership in the underground works of the KVMRT SBK Line, we organised an art initiative called the "Art Express Bench Design Competition", whereby designs are submitted by members of the public via KVMRT underground workers website (www.kvmrt-underground.com.my) after an initial round of shortlisting, 21 bench designs were selected for final voting to determine the winners.

Empowerment Through Tertiary Education

A dedicated and prestigious programme established by Gamuda to promote higher-level education among young deserving Malaysian students is the Gamuda Scholarship Awards. Since 1996, Gamuda has presented almost 300 scholarships valued at close to RM30 million to outstanding students to fulfil their academic ambitions at universities locally and overseas. In line with efforts to promote greater gender diversity in the construction industry, we strive to award an equal number of scholarships to young men and women, providing greater opportunities for women to pursue engineering and other related programmes.

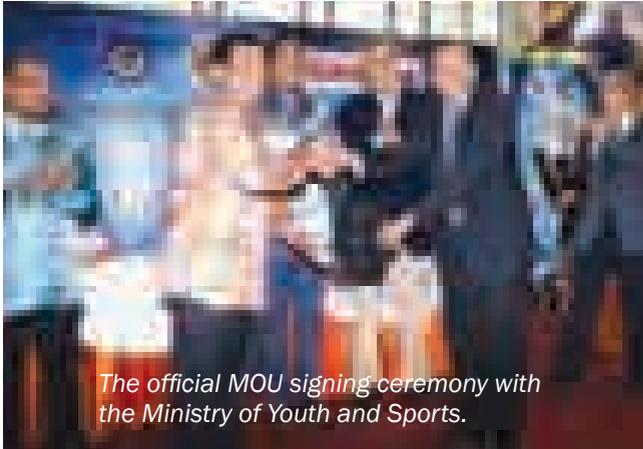


Gamuda Scholarship 2015 recipients share a proud moment with Executive Director Dato' Haji Azmi (third from left), Chairman Dato' Mohammed Hussein (fourth from left), Director Raja Dato' Seri Eleena (fifth from left), and Deputy Group Managing Director Dato' Paul Ha (sixth from left).

We identify programmes that allow us to make a difference to the underprivileged, and to narrow the gap between the marginalised and mainstream.



Apart from the competitive selection process, shortlisted scholars were required to attend a full-day workshop which put their leadership qualities to the test.



The official MOU signing ceremony with the Ministry of Youth and Sports.



Plant operation training at GPOS.

This financial year, Gamuda awarded RM4.4 million in scholarships to 15 students who will be pursuing degree programmes in engineering, building surveying, quantity surveying, estate management and accountancy. Besides financial assistance, the scholars are enrolled in training and development workshops, and given mentoring and networking opportunities to help them acquire work-relevant skills, expertise and exposure.

Learning Life-Changing Skills

Knowledge is the foundation of all successes. In our continuous quest to upskill and shift the Malaysian workforce up the knowledge curve, Gamuda offers training programmes to youth with a focus on rail construction and tunnelling in particular. Early this year, we set up the KVMRT Training Centre to equip workers in the skills required for the construction of the mass rapid transit system, inclusive of health and safety. On accredited learning in tunnelling, which is in demand worldwide, we built and administered a Tunnelling Training Academy since 2011 - believed to be the first of such learning institution in the world. The training centre began operations in April 2015.

In addition, we run non-profit training centres, such as the Gamuda Plant Operator School (GPOS) and Construction Training Centre (CTC) to provide accredited learning for up to 37,700 Malaysians to-date. This provides various career options and enhances learning capacity of local talents. In August 2015, we signed a Memorandum of Understanding (MoU) with the Ministry of Youth and Sports to train National Youth Skills Institute (IKBN) trainees in various technical areas related to the construction industry, while also training IKBN trainers.

To increase the employability of fresh graduates, we participated in the Government's Skim Latihan 1Malaysia (SL1M) since 2011, paying particular attention to youth from rural areas or low-income families. Through this scheme, we provide experiential training to upskill the young who are unemployed or under-employed. We also provide internship opportunities to undergraduates, and offer job placements to those who demonstrate an aptitude to work with the Group.

While these initiatives serve to nurture a generation of workers for the construction industry, to the benefit of the nation and the Group, they also serve to provide lifelong skills and knowledge to Malaysians, and uplift the lives of their families and communities.

(For more information on talent development opportunities provided by Gamuda, please refer to the Talent Development section, page 142, of this Annual Report.)

CORPORATE GOVERNANCE

TAKING ACCOUNTABILITY IN ALL THAT WE DO

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All Gamudians subscribe to the highest level integrity and code of conduct in our daily operations.

CORPORATE GOVERNANCE STATEMENT

CORPORATE GOVERNANCE STATEMENT

The Board considers that the maintenance of high standards of corporate governance is central to achieving the Company's objective of maximising shareholder value. As such, the Board is committed to continuously uphold the highest standard of corporate governance practices in the Company.

COMPLIANCE

The Board has been guided by the Malaysian Code on Corporate Governance 2012 ("2012 Code") in seeking to achieve and maintain the highest standards of business integrity, ethics and professionalism in all our activities. It has taken steps to bring its approach into line with the 2012 Code where it was appropriate to do so. This Statement explains the key features of the Company's governance structure and how the Company has throughout the financial year ended 31 July 2015 ("2015" or "the year") fulfilled its governance responsibilities.

LEADERSHIP

The role of the Board

The Directors are responsible to shareholders for ensuring that the Company is appropriately managed and that it achieves its objectives. A framework of delegated authority is in place consistent with the structure of delegation below the Board level. The Board reserves to itself certain key matters to approve, including the Group's strategic plans, major capital expenditure, corporate governance issues, dividend policy and external financial reporting. The Board delegates responsibility for the day-to-day operation of the business to the Executive Directors and recognises its responsibility for ensuring that the Company operates within a framework of prudent and effective controls.

Board balance and independence

The Company is governed by a Board of Directors and the members have the necessary skills and experience to effectively monitor and direct the business. Led by Independent Non-executive Chairman, Dato' Mohammed Hussein the Board is made up of nine Directors of whom four are Non-executive Directors (three of them are independent) and five are Executive Directors.

Influence is balanced within the Board by virtue of the Independent Directors whose skills and business experience are invaluable in constructively challenging and directing the Group's strategy and direction. All of the Independent Directors provide an independent and external insight to the Board and its committees, and have a deep appreciation of the Group's business and activities, enabling them to make a thorough evaluation of information received. They are independent in their judgement as demonstrated by their objective challenge of management, and objective decision making after appropriate debate.

CORPORATE GOVERNANCE STATEMENT

The independence of each Independent Director was reviewed as part of the Board's annual performance evaluation. The Board concluded that each of them remained independent in character, performance and judgement.

Roles of the Chairman and Group Managing Director

The roles of the Chairman and Group Managing Director are exercised by different individuals. Whilst the Chairman and Group Managing Director collectively are responsible for the leadership of the Group, there is a clear division of duties and responsibilities between the Chairman and the Group Managing Director to ensure an appropriate balance of responsibility and accountability. The Chairman's primary role is to lead and manage the Board. The Group Managing Director is responsible for the development and implementation of strategy, and overseeing and managing the day-to-day operations of the Group. There is also a Senior Independent Director whose role is separately defined.

Role of the Senior Independent Director

The Senior Independent Director is Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain. His role includes being available to shareholders if they have concerns that cannot be resolved through the existing mechanisms for investor communication.

Diversity on the Board

Although currently the Board does not have a formal policy on boardroom diversity, in particular, the goal of achieving more women participation on Board as recommended by the 2012 Code, the Board is committed to ensuring directors of the Company possess a broad balance of skills, knowledge, experience, background, independence and diversity, including gender diversity. There are currently 2 women Board members.

EFFECTIVENESS

Board charter

As at the date of this Statement, the Board has not adopted a Board charter. The Board believes that the Directors' handbook, which sets out the roles, duties and responsibilities of directors and the broader issues of directors' ethics, amongst others, collectively with the various policies, procedures and practices that have been in place for a long time, the Company's Articles of Association and statutory and regulatory requirements, have effectively encapsulated the essence of the suggested contents of a Board charter.

Board appointments

Appointments to the Board are the responsibility of the full Board on the recommendation of the Nomination Committee. Their appointments are subject to the usual regulatory provisions and their retention, on continued satisfactory performance of duties following the Board's annual performance evaluation. Re-appointment is not automatic as it is subject to shareholders' approval.

Board meetings

The Board meets not less than four times a year and additional meetings are convened as required. There are several other opportunities during the year when discussions between various Directors may be arranged or take place informally.

Four Board meetings were held in 2015. The attendance of the Directors at Board meetings held during the year is shown below.

Board of Directors attendance

Director	Meetings attended	Percentage
Dato' Mohammed Hussein	4 out of 4	100%
Dato' Lin Yun Ling	4 out of 4	100%
Dato' Ir Ha Tiing Tai	4 out of 4	100%
Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	4 out of 4	100%
Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah	3 out of 4	75%
Dato' Haji Azmi bin Mat Nor	4 out of 4	100%
Dato' Goon Heng Wah	3 out of 4	75%
Mr Saw Wah Theng	4 out of 4	100%
Tunku Afwida binti Tunku A.Malek	3 out of 4	75%

CORPORATE GOVERNANCE STATEMENT

Board commitment

Recognising the substantial time commitment required of Directors, it is expected that Directors will serve on the boards of other companies only to the extent that such services do not detract from the Directors' ability to devote the necessary time and attention to the Company.

The Board is satisfied with the level of time committed by its members in discharging their duties and roles as directors of the Company. All the Directors have complied with the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") on the limit of five directorships in public listed companies.

Information and professional development

The regular updating of Directors' skills and knowledge is encouraged. The Company provides the necessary resources for developing and updating its Directors' knowledge and capabilities including access to independent professional advice and any other services as may be necessary, at the Company's expense. The Directors have direct access and services of the Company Secretary and senior management staff. In particular, the Company is committed to the provision of continuing professional development training to its Directors and in 2015 held the following internal seminars/trainings for Board members, with attendance as shown below.

Director	Common Offences Committed by the Directors Under the Companies Act 1965 - Pitfalls and Remedies	Director and The Board-Roles and Functions in a Public Listed Company
Dato' Mohammed Hussein*	X	X
Dato' Lin Yun Ling	√	√
Dato' Ir Ha Tiing Tai	√	X
Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	√	√
Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah	X	√
Dato' Haji Azmi bin Mat Nor	√	√
Dato' Goon Heng Wah	√	√
Mr Saw Wah Theng	√	√
Tunku Afwida binti Tunku A.Malek	√	√
Ir Chow Chee Wah <i>Alternate to Dato' Lin Yun Ling</i>	√	√
Ubull Din Om (Appointed w.e.f. 2 January 2015) <i>Alternate to Dato' Ir Ha Tiing Tai</i>	N/A	√
Ir Chan Kong Wah <i>Alternate to Dato' Goon Heng Wah</i>	√	√
Mr Soo Kok Wong <i>Alternate to Mr Saw Wah Theng</i>	√	√
Ir Adrian Brian Lam (Resigned w.e.f. 2 January 2015) <i>Alternate to Dato' Ir Ha Tiing Tai</i>	√	N/A

* Dato' Mohammed Hussein - Attended 'Strategic Management in Banking' from 3 March 2015 to 13 March 2015.

CORPORATE GOVERNANCE STATEMENT

Throughout their period in office, the Directors are continually updated on the Group's businesses and the regulatory changes and developments relevant to the Directors' area of responsibility.

The Audit Committee regularly reviews audit findings and other developments through presentations from the management and provides ongoing briefings to the Directors at Board meetings.

The Board receives detailed proposal papers in advance of meetings, together with management presentations to facilitate proper consideration and debate of matters brought before it which enable the Directors to make informed and considered decisions.

Progress on key initiatives is reported regularly and documented, together with routine matters such as financial performance and current progress of projects and operations in each of the Group's business divisions.

The Board is also encouraged to visit the major business units and to meet the senior management teams in order to better understand the key issues facing the businesses or operations. These sessions are in addition to the written briefings presented at each Board meeting.

Board evaluation

The effectiveness of the Board is vital to the success of the Group and the Company undertakes a formal evaluation each year in order to assess the effectiveness of the Board, its committees and the Directors and their respective performance. This year the evaluation was again undertaken.

The process was administered by the Company Secretary and commenced with the Directors completing a questionnaire. The questions sought views of the Directors concerning the performance of the Board, committees of the Board and Director, and canvassed suggestions on areas to develop or improve on. It was concluded that the Board continues to operate in an effective manner and the Directors demonstrated an appropriate commitment to their roles.

Re-election and Retirement

The Company's Articles of Association require all Directors to stand for election by the shareholders at the first Annual General Meeting ("AGM") following their appointment and for re-election subsequently at least every three years. In compliance with the Companies Act, 1965 ("Act") the re-appointment of Directors aged 70 or above are subjected to the approval of shareholders at the AGM.

In accordance with the 2012 Code, each Independent Non-executive Director who has served for more than 9 years is required to stand for annual re-election by the shareholders so as to be retained as an Independent Non-executive Director. Nonetheless, the Board has established a policy that the mandatory retirement age of Directors shall be 75 years.

Board committees

The Board governs through clearly identified Board committees to which powers are delegated and where terms of reference are clear. These are the Audit Committee, Remuneration Committee, Nomination Committee and Risk Management Committee.

The Board is kept well informed of the work of these committees. The Chairman of each committee reports to the Board on matters considered, and any significant issue that may have arisen, at the next Board meeting after the committees had met. All Directors receive copies of the minutes of committee meetings.

Audit Committee

Members of the Audit Committee are:

- Dato' Mohammed Hussein (Chairman)
- Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain
- Tunku Afwida binti Tunku A.Malek

Chaired by Dato' Mohammed Hussein, the Audit Committee comprises entirely of Independent Directors. Tunku Afwida binti Tunku A.Malek is a member of the Malaysian Institute of Accountants (MIA).

The Audit Committee meets not less than four times a year. Four Audit Committee meetings were held in 2015. The attendance of the Audit Committee members is shown below.

CORPORATE GOVERNANCE STATEMENT

Audit Committee attendance

	Meetings attended	Percentage
Dato' Mohammed Hussein	4 out of 4	100%
Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	4 out of 4	100%
Tunku Afwida binti Tunku A.Malek	4 out of 4	100%

Audit Committee meetings are also attended, by invitation, by the Finance Director and senior members of the finance and internal audit functions. During the year, at the invitation of the Audit Committee, the external auditors attended two (2) Audit Committee meetings and also met privately with the Audit Committee at two (2) meetings, without the presence of the management. The private meeting is the forum used by the Independent Directors to discuss the performance of the Group, its management and their ongoing stewardship of shareholders' interests. The Independent Directors and the external auditors have the opportunity at this time to raise and discuss any issues of concern in this regard.

The Audit Committee keeps under review the effectiveness of both internal and external audit as well as the independence and objectivity of the external auditors. Written assurance was received from the external auditors confirming their independence in accordance with the Bylaws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants. The Audit Committee received a presentation from the external auditors on its audit strategy and the scope of work at the June meeting which it agreed.

The Head of Internal Audit and the external auditors have direct access to the Audit Committee at all times.

The terms of reference and further details on the work of the Audit Committee appear in the Audit Committee Report.

Remuneration Committee

Members of the Remuneration Committee are:

- Dato' Mohammed Hussein (Chairman)
- Dato' Lin Yun Ling
- Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain

The Remuneration Committee comprises two Non-executive Directors and one Executive Director.

Central to the Remuneration Committee's work is the review of the Directors' remuneration packages. The Remuneration Committee aims to ensure that Directors' remuneration is competitive, motivates good performance and loyalty, and supports growth in shareholder value.

Each Executive Director's remuneration package currently consists of basic salary, annual performance related bonus, contribution to the national pension fund and benefits-in-kind such as private medical care, car allowance and fuel, and Group's club membership. The remuneration of the Non-executive Directors takes the form primarily of fees, which is approved by the shareholders.

The Remuneration Committee, whilst establishing the appropriate levels of the Directors' remuneration package for 2015, has considered the information in the salary survey of comparator listed companies provided from external sources and information from sources within the Company, taking into account external market data, conditions within the business and performance of the Group.

The remuneration of the Directors is recommended by the Remuneration Committee and ultimately approved by the Board. Further information on the Directors' remuneration appears in Note 6 of the Financial Statements.

The Remuneration Committee meets not less than once a year. One Remuneration Committee meeting was held in 2015. The attendance is shown below.

Remuneration Committee attendance

	Meetings attended	Percentage
Dato' Mohammed Hussein	1 out of 1	100%
Dato' Lin Yun Ling	1 out of 1	100%
Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	1 out of 1	100%

CORPORATE GOVERNANCE STATEMENT

Nomination Committee

Members of the Nomination Committee are:

- Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain (Chairman)
- Dato' Mohammed Hussein
- Tunku Afwida binti Tunku A.Malek

The Nomination Committee comprises entirely of Independent Non-executive Directors. The Nomination Committee makes recommendations to the Board as appropriate. The outcome of the work of the Nomination Committee is reported to the Board, which in turn reviews it.

Central to the Nomination Committee's work is the review of the effectiveness of the Board, its committees and the individual Director. The Nomination Committee carried out a performance evaluation for the year and is satisfied that the evaluation has helped to identify and address initiatives to further strengthen the effectiveness of the Board and set priorities going forward.

The Nomination Committee had identified suitable training programmes for the Directors for the new financial year and reviewed all Directors who are due for re-election or re-appointment at the Company's AGM.

The Nomination Committee meets not less than once a year. One Nomination Committee meeting was held in 2015. The attendance is shown below.

Nomination Committee attendance

	Meetings attended	Percentage
Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	1 out of 1	100%
Dato' Mohammed Hussein	1 out of 1	100%
Tunku Afwida binti Tunku A.Malek	1 out of 1	100%

Risk Management Committee

In addition to the regular monthly and quarterly management reviews of project and business operations, an Independent Director and Executive Directors, together with the divisional managing directors and certain other Group functional heads meet at least once a year as the Risk Management Committee under the chairmanship of the Group Managing Director. The Risk Management Committee's focus is on the Group's key risks or policy issues that could have an impact on the Group's viability and sustainability. The work of this committee forms an important part of the Group's control function and as such the Committee works closely with the Audit Committee.

ACCOUNTABILITY, RISK MANAGEMENT AND INTERNAL CONTROL**Internal control**

The Board is responsible for all aspects of the Group's internal controls. The system of internal control, which is fully embedded into the operations of the Group, has been in place throughout the year, up to the date of this Annual Report. It includes financial, operating and compliance controls and risk management procedures. The system of internal control is designed to manage rather than eliminate the risk of failure to achieve the Company's business objectives. In pursuing these objectives, internal control can only provide reasonable but not absolute assurance against material misstatement or loss.

Significant risks faced by the business are identified and evaluated based on the likelihood and potential impact of each risk and where necessary, actions to mitigate the risks were also identified. The Board also takes account of the advice of the Audit Committee and Risk Management Committee, reports received from the external auditors and any other related matters which have come to its attention.

Financial reporting

The Group has a comprehensive business planning and budgeting system and a structured system for reporting financial results to the Board.

CORPORATE GOVERNANCE STATEMENT

Each business unit maintains financial controls and prepares monthly results with a comparison against budget. There are clearly defined guidelines for the review and approval of capital expenditure projects. These include annual budgets, periodic reviews and designated levels of authority. The Group's centralised internal audit function reviews the systems and procedures in all business units and reports regularly to the Audit Committee which in turn, reports to the Board.

The Board is satisfied that it has met its obligations in presenting a balanced and clear assessment of the Group's position and prospects.

Directors' responsibility statement

The Directors are required by the Act to prepare with accuracy financial statements for each financial year in accordance with the applicable approved accounting standards and give a true and fair view of the state of affairs of the Group and Company at the end of the financial year and of the performance of the Group and Company for the financial year.

In preparing the financial statements, the Directors have:

- applied appropriate and consistent accounting policies;
- made judgements and estimates that are reasonable and prudent;
- ensured that all applicable accounting standards have been followed; and
- prepared financial statements on the "going concern" basis as the Directors have a reasonable expectation, having made enquiries, that the Group and Company have adequate resources to continue operations for the foreseeable future.

The Directors have responsibility for ensuring that the Company keeps accounting records, which disclose with reasonable accuracy the financial position of the Company and the Group, which enable them to ensure that financial statements comply with the requirements of the Act. The Directors have overall responsibility for taking such steps as are reasonably available to them to safeguard the assets of the Group to prevent and detect fraud and other irregularities.

Disclosure practice

The Board recognises the importance of prompt and timely dissemination of accurate and sufficient information concerning the Company and its Group to shareholders, investors and other stakeholders to enable them to make an informed decision.

The Company's practice is to release all announcements, material and price sensitive information in a timely manner to Bursa Securities as required under the Main Market Listing Requirements of Bursa Securities as well as to release the Company's updates to the market and community through the Company's website, media releases and other appropriate channels.

The Group Managing Director and/or the Finance Director evaluate(s) the release of all major communications to investors or Bursa Securities.

RELATIONSHIP WITH SHAREHOLDERS AND INVESTORS

Relations with shareholders and investors

Communication with shareholders and investors is of considerable importance to the Company. As part of its corporate governance initiatives, the Board has set up a full-time Investor Relations ("IR") unit which primary role is to implement effective IR policies and programmes.

The Company has an active IR programme aimed at fostering high quality relationships, as well as building up trust and credibility with the broad investment community. The Group Managing Director and/or the Senior Group General Manager-Investor Relations are primarily responsible for all IR activities.

Gamuda remains a Corporate Member of the Malaysian Investor Relations Association (MIRA) and continues to actively support its IR objectives.

CORPORATE GOVERNANCE STATEMENT

Key IR activities during the year include holding regular investor briefings immediately after releasing the quarterly results and at other appropriate times during the year. Other activities include participating in international and domestic investor conferences, going on marketing roadshows, hosting teleconferences, responding to email and telephone enquiries, catering to the numerous requests for private meetings by investors and analysts, and organising trips for investors to visit our overseas and domestic project sites.

Notable observations during 2015 include the high level of investor interest in visiting our MRT project sites (both elevated and underground) in order to get insights into the construction of this world-class project.

Investor interest in the current year was focused on our Construction Division and some of the major upcoming projects such as the KVMRT SSP Line and Penang Transport Master Plan.

The following is a summary of all IR activities during 2015.

Type of Event	Investment Centre	No. of Meeting
Investor Conferences	Kuala Lumpur, Singapore, Hong Kong, Bangkok, London and Edinburgh	11 trips
Investor Briefings	Kuala Lumpur	4
Project Site Visits	Kuala Lumpur, Johor, Ho Chi Minh City	12 trips
Teleconference Calls	Various	10
Private Meetings	Various	98

Electronic communication

Broader shareholder communication also takes place via our corporate website at www.gamuda.com.my as well as through the Annual Report, AGM and Extraordinary General Meeting.

There is a wealth of information online. All announcements made to Bursa Malaysia are updated on our corporate website as soon as practicable. In addition, slides and notes from the quarterly investor briefings are also updated on our website for the benefit of those unable to attend these meetings.

Annual General Meeting

The Board seeks to encourage shareholder attendance at its AGM. The Chairmen of the Audit, Remuneration and Nomination Committees, together with other Directors will normally attend the AGM. Shareholders are encouraged to raise any pertinent issues at the meeting.

ETHICS

Code of practice

The Board is committed to ensuring that all its business activities operate with the highest standards of business ethics and integrity as summarised in the Company's written code on business practices, which are applicable Group-wide including Group operations overseas. There is a Whistleblowing reporting procedure which encourages transparency and accountability within the Group.

Employment contracts and policies specify acceptable business practices and the Group's position on ethical issues.

Corporate Social Responsibility

Information on the Group's corporate social responsibility activities appears in the Sustainability section.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

BOARD'S RESPONSIBILITY

The Board of Gamuda Berhad (the Group and the Company) affirms the overall responsibility for maintaining a sound system of risk management and internal control so as to safeguard shareholders' interests and the Group's assets. The system of risk management and internal control is designed to manage, but may not totally eliminate the risk of failure to achieve business objectives. Accordingly, such systems can only provide reasonable and not absolute assurance against material error, misstatement or losses. The Board confirms that there is an ongoing process of identifying, evaluating and managing all significant risks faced by the Group that has been in place for the year and up to the date of approval of this Statement for inclusion in Annual Report. The process is regularly reviewed by the Board and is in accordance with the Statement on Risk Management and Internal Control: Guidance for Directors of Listed Issuers (SRMICG).

RISK MANAGEMENT

The risk management framework, which is embedded in the management systems of the Group, clearly defines the authority and accountability in implementing the risk management process and internal control system. The Management assists the Board in implementing the process of identifying, evaluating and managing significant risks applicable to their respective areas of business and in formulating suitable internal controls to mitigate and control these risks.

The project task force is responsible for assessing and evaluating the feasibility and risk impact that prospective investments would have on the Group. For ongoing business operations, risk assessment and evaluation is an integral part of the annual business planning and budgeting process.

The Management of each business unit, in establishing its business objectives, is required to identify and document all possible risks that can affect their achievement taking into consideration the effectiveness of controls that are capable of mitigating such risks. By this process, each business unit's identified risks, the controls and processes for managing them are tabulated in a risk assessment report. Significant risks of business units have been presented to the Risk Management Committee for their deliberation.

KEY INTERNAL CONTROL FEATURES

The Group's internal control system encompasses the following key control processes:

- Clearly defined operating structure, lines of responsibilities and delegated authority. Various Board and Management Committees have been established to assist the Board in discharging its duties. Among the committees are:
 - Audit Committee
 - Risk Management Committee
 - Nomination Committee
 - Remuneration Committee
 - Budget Committee
 - ESOS Committee
- Feasibility study and risk impact and assessment on new investments/projects is evaluated by Project Task Force for Board's deliberation.
- Internal control activities have been established in all business units with clearly defined lines of responsibilities, authority limits for major capital expenditure, contract awards and other significant transactions, segregation of duties, performance monitoring and safeguarding of assets.
- Systematically documented Policies, Procedures and Standard Operating Procedures are in place to guide employees in their day-to-day work. These policies and procedures are reviewed regularly and updated when necessary.
- An annual budgetary process that requires business units to prepare budgets, business plans and control measures to mitigate identified risks for the forthcoming year. These budgets are deliberated by the Budget Committee before being presented to the Directors for approval.
- A comprehensive information system comprising budgets, key business indicators and performance results on operations are reported to Management and the Directors. The regular and comprehensive flow of information allows the Management and the Directors to review business unit's performance against budgets and performance indicators on monthly basis.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

- An Integrated Management System, incorporating ISO 9001:2008, ISO 14001:2004, OHSAS 18001:2007 and MS 1722: Part 1: 2011 requirements has been established and implemented to continuously provide high quality, cost effective, reliable, safe and environmental friendly products and services.
- A performance management system whereby business objectives are clearly defined and targets are set for relevant employees. Employees' performances are monitored, appraised and rewarded according to the achievement of targets set.
- Training and development programmes are identified and scheduled for employees to acquire the necessary knowledge and competency to meet their performance and job expectations.
- An adequately resourced Internal Audit Department which reports directly to the Audit Committee, conducts regular reviews on integrity and effectiveness of the Group's system of internal controls.
- Executive Directors and Senior Management conduct regular site visits and communicate with employees of different levels to have first-hand knowledge of significant operational matters and risks.
- Board representation in its associated companies. Information on the financial performance of these associated companies is provided regularly to the Management and Board of the Company via regular management reports and presentations at Board meetings.
- In respect of joint ventures entered into by the Group, the Management of the joint ventures, which consist of representations from the Group and other joint venture partners are responsible to oversee the administration, operation and performance of the joint venture. Financial and operational reports of these joint ventures are provided regularly to the Management of the Company.

The Group Managing Director and the Finance Director have provided the Board with assurance that the Group risk management and internal control system is operating adequately and effectively. All internal control weaknesses identified during the period under review have been or are being addressed. There were no major internal control weaknesses that require disclosure in the Annual Report. The Management continues to review and take measures to strengthen the risk management and control environment.

Review of the Statement by the External Auditors

The External Auditors have performed limited assurance procedures on the Statement in accordance with Malaysian Approved Standard on Assurance Engagements, ISAE 3000, 'Assurance Engagements Other Than Audits or Reviews of Historical Financial Information' and Recommended Practice Guide 5 (Revised), 'Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report'. They have reported to the Board that nothing has come to their attention that causes them to believe the Statement intended to be included in the Annual Report is not prepared, in all material respects, in accordance with the disclosures required by Paragraph 41 and 42 of SRMICG, nor is the Statement factually inaccurate.

This Statement is made in accordance with the resolution of the Board dated 28 September 2015.

AUDIT COMMITTEE REPORT

MEMBERSHIP

The current composition of the Audit Committee is as follows:

1. Y Bhg Dato' Mohammed Hussein

Chairman / Independent Non-executive Director

2. Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain

Member / Independent Non-executive Director

3. Y M Tunku Afwida binti Tunku A.Malek

Member / Independent Non-executive Director

ATTENDANCE OF MEETINGS

During the financial year ended 31 July 2015, the Audit Committee met four times. The meeting attendance of the Committee members is as follows:

Name of Directors	Attendance
Y Bhg Dato' Mohammed Hussein	4/4
Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	4/4
Y M Tunku Afwida binti Tunku A.Malek	4/4

TERMS OF REFERENCE

Membership

The Audit Committee shall be appointed by the Board of Directors from amongst its members and shall consist of not less than three members, all of whom must be Non-executive Directors with a majority of them being Independent Directors. The members of an Audit Committee must elect a chairman from among themselves

who is an Independent Director. An Alternate Director cannot be appointed as a member of the Audit Committee.

At least one member of the Audit Committee:

- i. must be a member of the Malaysian Institute of Accountants (MIA); or
- ii. if he is not a member of MIA, the member must have at least three years' working experience and:
 - a. must have passed the examinations specified in Part I of the 1st Schedule of the Accountants Act 1967; or
 - b. must be a member of one of the associations of accountants specified in Part II of the 1st Schedule of the Accountants Act 1967; or
- iii. fulfils such other requirements as prescribed or approved by Bursa Malaysia Securities Berhad (Bursa Malaysia).

In the event of any vacancy in the Audit Committee resulting in non-compliance with Bursa Malaysia's Main Market Listing Requirements (Listing Requirements) on the composition of the Audit Committee, the Board must fill the vacancy within three months.

The Board of Directors must review the term of office and performance of the Audit Committee and each of its members at least once every three years to determine whether the Audit Committee and its members have carried out their duties in accordance with their terms of reference.

MEETINGS AND MINUTES

Meetings

Meetings shall be held not less than four times a year and the Finance Director, Head of Internal Audit and representatives of the External Auditors will be invited to assist the Audit Committee. Other Board members and Senior Management may attend meetings upon the invitation of the Audit Committee. At least twice a year, the Audit Committee shall meet with the External Auditors without any executive officer of the Group being present. Additional meetings may be held upon request by any Audit Committee member, the Management, Internal or External Auditors.

Quorum

A quorum shall consist of a majority of Independent Directors and shall not be less than two.

Secretary

The Company Secretary shall act as secretary of the Audit Committee.

Reporting Procedure

The minutes of each meeting shall be distributed to the Audit Committee members and to all Board members. Key issues discussed are reported by the Chairman of the Audit Committee to the Board.

AUTHORITY AND DUTIES**Authority**

In carrying out their duties and responsibilities, the Audit Committee shall:

- i. have the authority to investigate any matter within its terms of reference;
- ii. have the resources which are required to perform its duties;
- iii. have full and unrestricted access to any information pertaining to the Group;
- iv. have direct communication channels with the External and Internal Auditors, as well as employees of the Group;
- v. be able to obtain independent professional or other advice it deems necessary; and
- vi. be able to convene meetings with the External Auditors, the Internal Auditors or both, excluding the attendance of other Directors and employees of the Company, whenever deemed necessary.

Duties

The duties of the Audit Committee shall include a review of the following:

- i. the effectiveness of management information system and other systems of internal control within the Company and the Group;
- ii. the Management's compliance with laws, regulations, established policies, plans and procedures;
- iii. with the assistance of the Management, the quarterly financial results and year-end financial statements prior to deliberation and approval by the Board, focusing particularly on:
 - a. changes in major accounting policies;
 - b. significant and unusual events;
 - c. the going concern assumption;

- d. compliance with accounting standards and other legal requirements;

- iv. the independence and objectivity of the External Auditors and their services;
- v. together with the External Auditors, the scope of their audit plan, their evaluation of the system of internal control and the audit reports on the financial statements;
- vi. the selection, remuneration and resignation or dismissal of the External Auditors;
- vii. the assistance given by the employees of the Company to the External Auditors;
- viii. significant audit findings and reservations arising from the interim and final audits reported by the External Auditors together with their Management Letter and Management's response, where applicable;
- ix. the adequacy of the scope, function, competency and resources of the Internal Audit function and whether or not it has the necessary authority to carry out its duties;
- x. the Internal Audit programme, processes and results of the audit work, process or investigation undertaken and whether or not appropriate action is taken on the recommendations of the Internal Audit function;
- xi. any appraisal or assessment of the performance of members of the Internal Audit function;
- xii. the appointment or termination of senior staff members of the Internal Audit function and take cognizance of resignations of Internal Audit staff members and provide the resigning staff member an opportunity to submit his reasons for resigning;
- xiii. any related party transaction and conflict of interests situation that may arise including any transaction, procedure or course of conduct that raises questions of Management's integrity;
- xiv. the allocation of options during the year under the Company's Employees Share Option Scheme (ESOS) to verify whether it is in accordance with the criteria determined by the ESOS Committee and in compliance with the ESOS by-laws;
- xv. matters conveyed to the Board that have not been satisfactorily resolved resulting in a breach of the Listing Requirements are promptly reported to Bursa Securities; and
- xvi. any other matters as may be directed by the Board from time to time.

AUDIT COMMITTEE REPORT

SUMMARY OF AUDIT COMMITTEE'S ACTIVITIES

During the financial year, the Audit Committee met four times. Activities carried out by the Audit Committee included the deliberation and review of:

- i. the Group's quarterly and year-end financial results prior to submission to the Board for consideration and approval;
- ii. the audit planning memorandum of the External Auditors in a meeting to discuss their audit strategy, audit focus and resources prior to commencement of their annual audit;
- iii. matters arising from the audit of the Group in a meeting with the External Auditors without the presence of any executive officer of the Group;
- iv. the performance of the External Auditors and the recommendations to the Board on their reappointment and remuneration;
- v. the Audit Committee Report and its recommendation to the Board for inclusion in the Annual Report;
- vi. the Statement on Internal Control and Statement of Corporate Governance and its recommendation to the Board for inclusion in the Annual Report;
- vii. the risk-based annual audit plan and resource requirement proposed by the Internal Auditors for the Group;
- viii. the audit reports presented by the Internal Auditors on major findings, recommendations and Management's responses thereto;
- ix. the results of follow-up audits conducted by the Internal Auditors on the Management's implementation of audit recommendations;
- x. related party transactions as required under the Listing Requirements to ascertain that the transactions are conducted at arm's length prior to submission for the Board's consideration and, where appropriate, shareholders' approval; and
- xi. share option allocations pursuant to the ESOS of the Company during the financial year under review that had been verified by the Internal Auditors. The Audit Committee was satisfied that the allocation of share options pursuant to the ESOS during the financial year ended 31 July 2014 was in compliance with the criteria set out in the ESOS by-laws and by the ESOS Committee.

INTERNAL AUDIT FUNCTION AND ACTIVITIES

The Internal Audit function of the Company is performed in-house by its Internal Audit Department. The Internal Audit Department reports directly to the Audit Committee. The Internal Audit Department adopts a risk-based audit approach when preparing its annual audit plan which is approved by the Audit Committee. The annual audit plan covers the business units and projects of the Group.

The principal role of the Internal Audit Department is to provide independent and objective reports on the effectiveness of the system of internal controls within the business units and projects of the Group.

During the year, the Internal Audit Department has undertaken independent audit assignments on business units and projects of the Group in accordance with the approved annual audit plan. The resultant audit reports were presented to the Audit Committee for deliberation and forwarded to the Management for the necessary corrective actions to be taken.

A summary of the Internal Audit activities during the financial period is as follows:

- i. prepared its annual audit plan for consideration by the Audit Committee;
- ii. performed operational audits on business units and projects of the Group to ascertain the adequacy and integrity of their system of internal controls and made recommendations for improvement where weaknesses were found;
- iii. conducted follow-up reviews to determine the adequacy, effectiveness and timeliness of action taken by the Management on audit recommendations and provided updates on their status to the Audit Committee;
- iv. reviewed related party transactions; and
- v. reviewed the allocations of share options pursuant to the ESOS during the financial year to verify whether they were in accordance with the criteria set out in the ESOS by-laws and by the ESOS Committee.

Total cost incurred for the Internal Audit Department for the financial year ended 31 July 2015 was RM1,101,750.

OTHER DISCLOSURES

1 NON-AUDIT FEES

The amount of non-audit fees paid by the Company and its subsidiaries to the external auditors and their affiliated company/firm for the financial year 2015 was RM239,190.

2 SHARE BUY-BACK

The Company did not purchase any of its own shares during the financial year 2015.

3 EXERCISE OF WARRANTS OR CONVERTIBLE SECURITIES

During the financial year 2015, 82,547,576 Warrants 2010/2015 were exercised and converted into ordinary shares.

4 MATERIAL CONTRACTS INVOLVING DIRECTORS'/MAJOR SHAREHOLDERS' INTERESTS

Other than as disclosed in Note 42 of the Financial Statements, there were no material contracts entered into by the Company or its subsidiaries involving Directors' and major shareholders' interests since 1 August 2014.

5 SANCTIONS OR PENALTIES

There were no material sanctions or penalties imposed by the relevant regulatory bodies on the Company or its subsidiaries, directors or management during the financial year 2015.

6 INFORMATION IN RELATION TO EMPLOYEES' SHARE OPTION SCHEME

- (i) The Employees' Share Option Scheme (2015/2020) ("ESOS") is the only share scheme of the Company in existence during the financial year 2015.
- (ii) The total number of options granted, exercised and outstanding (as adjusted and based on the par value of RM1.00 per ordinary share) under the ESOS since its commencement up to 31 July 2015 are set out in the table below:-

Description	Number of Options (Since commencement up to 31 July 2015)	
	Grand Total	Directors
(a) Granted	69,947,000	5,578,000
(b) Exercised	0	0
(c) Outstanding	69,947,000	5,578,000



Glimpse of the Ipoh KTM Station from an ETS train on its way towards Padang Besar, Kedah.



FINANCIAL STATEMENTS AND OTHERS

STAYING METICULOUS IN OUR REPORTING

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DIRECTORS' REPORT

DIRECTORS' REPORT

The directors have pleasure in presenting their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 July 2015.

PRINCIPAL ACTIVITIES

The principal activities of the Company are that of investment holding and civil engineering construction.

The principal activities of the subsidiaries, associated companies and joint arrangements are described in Notes 18, 19 and 20 to the financial statements respectively.

There were no significant changes in the nature of these activities during the financial year.

RESULTS

	Group RM'000	Company RM'000
Profit for the year	725,458	540,095
Attributable to:		
Owners of the Company	682,138	540,095
Non-controlling interests	43,320	-
	725,458	540,095

There was no material transfer to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

DIVIDENDS

The amount of dividends declared and paid by the Company since 31 July 2014 were as follows:

In respect of the financial year ended 31 July 2015:	RM'000
First interim dividend of 6 sen per ordinary share declared on 16 December 2014 and paid on 28 January 2015	140,889
Second interim dividend of 6 sen per ordinary share declared on 23 June 2015 and paid on 29 July 2015	144,354
	285,243

The directors do not recommend the payment of any final dividend in respect of the current financial year.

DIRECTORS

The names of the directors of the Company in office since the date of the last report and at the date of this report are:

Y Bhg Dato' Mohammed bin Haji Che Hussein
 Y Bhg Dato' Lin Yun Ling
 Y Bhg Dato' Ir. Ha Tiing Tai
 Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain
 YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah
 Y Bhg Dato' Haji Azmi bin Mat Nor
 Y Bhg Dato' Goon Heng Wah
 Saw Wah Theng
 YM Tunku Afwida binti Tunku A.Malek
 Ir. Chow Chee Wah (alternate to Y Bhg Dato' Lin Yun Ling)
 Ir. Chan Kong Wah (alternate to Y Bhg Dato' Goon Heng Wah)
 Soo Kok Wong (alternate to Saw Wah Theng)
 Ubull a/I Din Om (alternate to Y Bhg Dato' Ir. Ha Tiing Tai) (appointed on 2 January 2015)
 Ir. Adrian Brian Lam (alternate to Y Bhg Dato' Ir. Ha Tiing Tai) (resigned on 2 January 2015)

DIRECTORS' REPORT

DIRECTORS' BENEFITS

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate, other than those arising from the share options granted pursuant to the Employees' Share Option Scheme.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors as shown in Note 6 to the financial statements or the fixed salary of a full-time employee of the Company) by reason of a contract made by the Company or a related corporation with any director or with a firm of which he is a member, or with a company in which he has a substantial financial interest, except as disclosed in Note 42 to the financial statements.

DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares, options over shares and warrants in the Company and its related corporations during the financial year were as follows:

	← Number of ordinary shares of RM1 each →			
	1 August 2014	Conversion of warrants	Sold	31 July 2015
Gamuda Berhad				
Direct holding				
Y Bhg Dato' Lin Yun Ling	70,500,000	3,035,736	-	73,535,736
Y Bhg Dato' Ir. Ha Tiing Tai	19,275,876	2,278,400	-	21,554,276
Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	120,000	-	-	120,000
YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah	200,000	25,000	-	225,000
Y Bhg Dato' Haji Azmi bin Mat Nor	480,000	36,600	(200,000)	316,600
Y Bhg Dato' Goon Heng Wah	13,980,000	1,648,300	-	15,628,300
Saw Wah Theng	757,400	47,375	-	804,775
Ir. Chow Chee Wah	435,000	-	-	435,000
Ir. Chan Kong Wah	400,000	-	-	400,000
Soo Kok Wong	91,000	224,800	-	315,800

DIRECTORS' INTERESTS (CONT'D.)

	← Number of ordinary shares of RM1 each →			
	1 August 2014	Conversion of warrants	Sold	31 July 2015
Gamuda Berhad				
Indirect holding				
Y Bhg Dato' Ir. Ha Tiing Tai [#]	14,200	1,800	-	16,000
YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah [*]	125,000,000	-	(2,000,000)	123,000,000
Y Bhg Dato' Goon Heng Wah [#]	5,104,032	651,400	-	5,755,432

* Deemed interest through *Generasi Setia (M) Sdn. Bhd.*

Deemed interest through spouse

EMPLOYEES' SHARE OPTION SCHEME

	Option price RM	← Number of options →			
		1 August 2014	Allotted	Exercised	31 July 2015
Y Bhg Dato' Lin Yun Ling	5.16	-	1,500,000	-	1,500,000
Y Bhg Dato' Ir. Ha Tiing Tai	5.16	-	800,000	-	800,000
Y Bhg Dato' Haji Azmi bin Mat Nor	5.16	-	500,000	-	500,000
Y Bhg Dato' Goon Heng Wah	5.16	-	600,000	-	600,000
Saw Wah Theng	5.16	-	600,000	-	600,000
Ir. Chow Chee Wah	5.16	-	500,000	-	500,000
Ir. Chan Kong Wah	5.16	-	500,000	-	500,000
Ubull a/l Din Om	5.16	-	325,000	-	325,000
Soo Kok Wong	5.16	-	253,000	-	253,000

DIRECTORS' REPORT

DIRECTORS' INTERESTS (CONT'D.)

WARRANTS 2010/2015

	← Number of warrants →			
	1 August 2014	Bought	Converted/ Sold	31 July 2015
Direct holding				
Y Bhg Dato' Lin Yun Ling	3,035,736	-	(3,035,736)	-
Y Bhg Dato' Ir. Ha Tiing Tai	2,278,400	-	(2,278,400)	-
YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah	25,000	-	(25,000)	-
Y Bhg Dato' Haji Azmi bin Mat Nor	36,600	-	(36,600)	-
Y Bhg Dato' Goon Heng Wah	1,648,300	-	(1,648,300)	-
Saw Wah Theng	47,375	-	(47,375)	-
Ir. Chow Chee Wah	20,200	-	(20,200)	-
Ir. Chan Kong Wah	680,000	-	(680,000)	-
Soo Kok Wong	224,800	-	(224,800)	-
Indirect holding				
Y Bhg Dato' Ir. Ha Tiing Tai [#]	1,800	-	(1,800)	-
YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah [*]	1,400,000	-	(1,400,000)	-
Y Bhg Dato' Goon Heng Wah [#]	651,400	-	(651,400)	-

* Deemed interest through *Generasi Setia (M) Sdn. Bhd.*

Deemed interest through spouse

Other than as disclosed above, none of the other directors in office at the end of the financial year had any interest in shares, options over shares or warrants of the Company or its related corporations during the financial year.

ISSUE OF SHARES

During the financial year, the Company increased its issued and paid-up share capital from RM2,323,357,479 to RM2,405,905,055 by way of issuance of 82,547,576 new ordinary shares of RM1.00 each for cash arising from the exercise of Warrants 2010/2015 at the exercise price of RM2.66 per warrant in accordance with the Deed Poll dated 15 April 2010 as disclosed in Note 29(b) to the financial statements.

The ordinary shares issued from the conversion of Warrants 2010/2015 shall rank pari passu in all respects with the existing issued ordinary shares of the Company except that they shall not be entitled to any dividends, rights, allotments and/or other distributions, the entitlement date of which is prior to the date of allotment of the new shares.

EMPLOYEES' SHARE OPTION SCHEME ("ESOS")

The Gamuda Berhad Employees' Share Option Scheme ("ESOS") was approved by the shareholders at the Extraordinary General Meeting held on 4 December 2014 and is effective for five years from 10 April 2015 to 9 April 2020.

The principal features of the ESOS, details of share options exercised during the financial year and outstanding at the end of the financial year are disclosed in Note 29(c) and Note 29(e) to the financial statements.

The Company has been granted exemption by the Companies Commission of Malaysia from having to disclose the names of options, other than directors, who have been granted options to subscribe for less than 358,000 ordinary shares of RM1.00 each. The names of the option holders granted options to subscribe for 358,000 ordinary shares of RM1.00 each during the financial year are as follows:

Name	Expiry date	Number of option
Ir. Adrian Brian Lam	9 April 2020	358,000
Yeoh Hin Kok	9 April 2020	358,000
Tham Yim Yok	9 April 2020	358,000

Details of options granted to directors are disclosed in the section on Directors' Interests in this report.

WARRANTS 2010/2015

Each Warrant 2010/2015 entitles the registered holder to subscribe for 1 new ordinary share in the Company at any time on or after 26 May 2010 to 25 May 2015, at an exercise price of RM2.66 in accordance with the Deed Poll dated 15 April 2010. Any Warrant 2010/2015 not exercised by the date of maturity will lapse thereafter and cease to be valid for all purposes. The remaining unexercised Warrants 2010/2015 as at 25 May 2015 of 1,188,066 have lapsed.

The ordinary shares issued from the exercise of Warrants 2010/2015 shall rank pari passu in all respects with the existing issued ordinary shares of the Company except that they shall not be entitled to any dividends, rights, allotments and/or other distributions, the entitlement date of which is prior to the date of allotment of the new shares arising from the exercise of Warrants 2010/2015.

PROPOSED RIGHTS ISSUE OF WARRANTS

On 28 September 2015, the Company has proposed to undertake a renounceable rights issue of up to 412,445,675 warrants in Gamuda at an issue price of RM0.25 for each Warrant on the basis of one (1) Warrant for every six (6) existing ordinary shares of RM1.00 each held in the Company on the entitlement date to be determined and announced later.

DIRECTORS' REPORT

OTHER STATUTORY INFORMATION

- (a) Before the income statements, statements of comprehensive income and statements of financial position of the Group and of the Company were made out, the directors took reasonable steps:
- (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that all known bad debts have been written off and that adequate provision had been made for doubtful debts; and
 - (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the directors are not aware of any circumstances which would render:
- (i) the amount written off for any bad debts or the amount of the provision for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; and
 - (ii) the values attributed to the current assets in the financial statements of the Group and of the Company misleading.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.
- (e) At the date of this report, there does not exist:
- (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
 - (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.
- (f) In the opinion of the directors:
- (i) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations when they fall due; and
 - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

OTHER STATUTORY INFORMATION (CONT'D.)

- (g) The Company has been granted exemption by the Companies Commission of Malaysia for its four subsidiaries from having to comply with Section 168(1)(b) of the Companies Act, 1965 to adopt a financial year end which coincides with that of its holding company for the financial year ended 31 July 2015 as follows:
- (i) Gamuda-Nam Long Development Limited Liability Company and Sai Gon Thuong Tin Tan Thang Investment Real Estate Joint Stock Company with December financial year end;
 - (ii) Gamuda Land Vietnam Limited Liability Company with June financial year end; and
 - (iii) Gamuda - WCT (India) Private Limited with March financial year end.
- (h) With effect from 13 August 2014, Kesas Holdings Berhad has changed its financial year end from 31 March to 31 July for the financial year ended 31 July 2015 pursuant to Section 168(1)(b) of the Companies Act, 1965.

SIGNIFICANT EVENTS

Significant events are as disclosed in Note 43 to the financial statements.

SUBSEQUENT EVENTS

Details of subsequent events are disclosed in Note 48 to the financial statements.

AUDITORS

The auditors, Ernst & Young, have expressed their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the directors dated 19 October 2015.

Y Bhg Dato' Mohammed bin Haji Che Hussein
Chairman

Saw Wah Theng
Finance Director

STATEMENT BY DIRECTORS

PURSUANT TO SECTION 169(15) OF THE COMPANIES ACT, 1965

We, Y Bhg Dato' Mohammed bin Haji Che Hussein and Saw Wah Theng, being two of the directors of Gamuda Berhad, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 213 to 378 are drawn up in accordance with Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 July 2015 and of their financial performance and cash flows for the year then ended.

The information set out in Note 49 to the financial statements on page 379 have been prepared in accordance with the Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosures Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants and the directive of Bursa Malaysia Securities Berhad.

Signed on behalf of the Board in accordance with a resolution of the directors dated 19 October 2015.

Y Bhg Dato' Mohammed bin Haji Che Hussein
Chairman

Saw Wah Theng
Finance Director

STATUTORY DECLARATION

PURSUANT TO SECTION 169(16) OF THE COMPANIES ACT, 1965

I, Saw Wah Theng, being the director primarily responsible for the financial management of Gamuda Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 213 to 379 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by
the abovenamed Saw Wah Theng
at Petaling Jaya in Selangor Darul
Ehsan on 19 October 2015

Saw Wah Theng

Before me,

Faridah bt Sulaiman (No. B228)
Commissioner of Oaths

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF GAMUDA BERHAD (INCORPORATED IN MALAYSIA)

REPORT ON THE FINANCIAL STATEMENTS

We have audited the financial statements of Gamuda Berhad, which comprise the statements of financial position as at 31 July 2015 of the Group and of the Company, and the income statements, the statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 213 to 378.

Directors' responsibility for the financial statements

The directors of the Company are responsible for the preparation of financial statements so as to give a true and fair view in accordance with Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 July 2015 and of their financial performance and cash flows for the year then ended in accordance with Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.

Emphasis of matter

Without qualifying our opinion, we draw attention to Note 28 to the financial statements which describes the uncertainty relating to Selangor State Government's effort to consolidate the various entities involved in the treatment, supply and distribution of water in the state of Selangor and its consequent effects, if any, on the Group's interest in its associated company, Syarikat Pengeluar Air Selangor Holdings Berhad.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF GAMUDA BERHAD (INCORPORATED IN MALAYSIA)

Report on other legal and regulatory requirements

In accordance with the requirements of the Companies Act, 1965 in Malaysia ("Act"), we also report the following:

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.
- (b) We have considered the financial statements and the auditors' reports of all the subsidiaries of which we have not acted as auditors, which are indicated in Note 18 to the financial statements, being financial statements that have been included in the consolidated financial statements.
- (c) We are satisfied that the financial statements of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.
- (d) The auditors' reports on the financial statements of the subsidiaries were not subject to any qualification material to the consolidated financial statements and did not include any comment required to be made under Section 174(3) of the Act.

Other matters

The supplementary information set out in Note 49 on page 379 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad. The directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Ernst & Young
AF: 0039
Chartered Accountants

Kuala Lumpur, Malaysia
19 October 2015

Abraham Verghese A/L T.V. Abraham
No. 1664/10/16(J)
Chartered Accountant

CONSOLIDATED INCOME STATEMENT

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

	Note	RM'000	RM'000
Revenue	4	2,399,918	2,229,572
Other income		100,529	67,692
Gain on remeasurement of previously held interest in Kesas Holdings Berhad immediately before obtaining control	7	-	194,203
Construction contract costs recognised as contract expenses		(710,640)	(762,154)
Land and development costs		(594,856)	(609,846)
Highway maintenance and toll operations		(28,902)	(2,460)
Changes in inventory of finished goods and work in progress		(16,929)	(3,864)
Purchases - raw materials		(77,749)	(43,011)
- trading materials		(82,668)	(122,083)
Production overheads		(53,996)	(35,093)
Staff costs	5	(139,495)	(105,876)
Depreciation and amortisation		(102,574)	(26,579)
Impairment of premium paid on water concession assets and goodwill	7	-	(187,062)
Other operating expenses		(90,651)	(105,099)
Profit from operations	7	601,987	488,340
Finance costs	8	(123,742)	(66,439)
Share of profits of associated companies		199,044	243,672
Share of profits of joint ventures		180,900	186,072
Profit before taxation		858,189	851,645
Income tax expense	9	(132,731)	(116,562)
Profit for the year		725,458	735,083
Profit attributable to:			
Owners of the Company		682,138	719,398
Non-controlling interests		43,320	15,685
		725,458	735,083
Earnings per share attributable to owners of the Company (sen)			
Basic	10(a)	28.94	31.29
Diluted	10(b)	28.94	30.81
Net dividends per ordinary share (sen)	11	12.0	12.0

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

	2015 RM'000	2014 RM'000
Profit for the year	725,458	735,083
Other comprehensive income:		
Other comprehensive income to be reclassified to profit or loss in subsequent periods:		
Fair value gain on cash flow hedges	1,903	2,497
Foreign currency translation	247,610	19,040
Share of associated companies' foreign currency translation	2,872	(16,969)
Net asset accretion in an associated company arising from capital contribution	4,853	4,575
	257,238	9,143
Other comprehensive income not to be reclassified to profit or loss in subsequent periods:		
Remeasurement (losses)/gains on defined benefit plan (Note 32)	(7,060)	173
Income tax effect	1,459	-
Other comprehensive income for the year, net of tax	251,637	9,316
Total comprehensive income for the year	977,095	744,399
Total comprehensive income attributable to:		
Owners of the Company	918,354	730,185
Non-controlling interests	58,741	14,214
	977,095	744,399

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 31 JULY 2015

	Note	2015 RM'000	2014 RM'000
Assets			
Non-current assets			
Property, plant and equipment	12	312,282	284,885
Land held for property development	13(a)	2,711,251	882,569
Investment properties	14	163,266	98,040
Land use rights	15	3,170	3,595
Expressway development expenditure	16	1,692,837	1,755,349
Intangible assets	17	-	-
Interests in associated companies	19	1,760,490	631,413
Interests in joint arrangements	20	860,271	602,134
Other investments	21	890	890
Deferred tax assets	34	40,625	26,231
Receivables	23(b)	546,614	357,954
		8,091,696	4,643,060
Current assets			
Property development costs	13(b)	2,151,982	1,652,156
Inventories	22	185,583	295,076
Receivables	23(a)	1,455,176	1,817,010
Tax recoverable		3,560	31,433
Investment securities	24	509,643	120,502
Cash and bank balances	27	928,059	799,250
		5,234,003	4,715,427
Asset held for sale reclassified to/from interests in associated companies	28	-	994,306
		5,234,003	5,709,733
Total assets		13,325,699	10,352,793

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 31 JULY 2015

	Note	2015 RM'000	2014 RM'000
Equity and liabilities			
Equity attributable to owners of the Company			
Share capital	29	2,405,905	2,323,357
Reserves		3,931,289	3,150,935
Owners' equity		6,337,194	5,474,292
Non-controlling interests		356,019	687,395
Total equity		6,693,213	6,161,687
Non-current liabilities			
Payables	33(a)	394,861	259,460
Provision for liabilities	39	-	2,685
Deferred tax liabilities	34	420,007	390,956
Long term borrowings	35	3,358,355	1,738,572
		4,173,223	2,391,673
Current liabilities			
Short term borrowings	36	777,086	792,159
Payables	33(b)	1,581,526	930,222
Provision for liabilities	39	55,021	29,096
Tax payable		45,630	46,053
Derivatives	37	-	1,903
		2,459,263	1,799,433
Total liabilities		6,632,486	4,191,106
Total equity and liabilities		13,325,699	10,352,793

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 JULY 2015

Group	Attributable to owners of the Company						Total	Non-controlling interests	Total equity
	Non-distributable			Distributable					
	Share capital	Share premium	Option reserves	Other reserves	Retained profits				
	RM'000	RM'000	RM'000	(Note 30) RM'000	RM'000	RM'000	RM'000	RM'000	
At 1 August 2013	2,276,644	517,471	17,445	31,880	2,034,566	4,878,006	226,087	5,104,093	
Total comprehensive income	-	-	-	10,614	719,571	730,185	14,214	744,399	
Transactions with owners:									
Issuance of ordinary shares pursuant to:									
Exercise of ESOS (Note 29(d))	36,101	78,008	-	-	-	114,109	-	114,109	
Conversion of Warrants (Notes 29(b) and 30)	10,612	18,677	-	(1,061)	-	28,228	-	28,228	
Transfer from option reserves to retained profits	-	-	(6,425)	-	6,425	-	-	-	
Share options granted under ESOS	-	-	1,152	-	-	1,152	-	1,152	
Share options exercised under ESOS	-	12,172	(12,172)	-	-	-	-	-	
Issuance of shares by a subsidiary to non-controlling interests	-	-	-	-	-	-	12,094	12,094	
Acquisition of a subsidiary	-	-	-	-	-	-	435,000	435,000	
Dividends (Note 11)	-	-	-	-	(277,388)	(277,388)	-	(277,388)	
Total transactions with owners	46,713	108,857	(17,445)	(1,061)	(270,963)	(133,899)	447,094	313,195	
At 31 July 2014	2,323,357	626,328	-	41,433	2,483,174	5,474,292	687,395	6,161,687	

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 JULY 2015

Group	Attributable to owners of the Company							Non-controlling interests RM'000	Total equity RM'000
	Non-distributable			Distributable					
	Share capital RM'000	Share premium RM'000	Option reserves RM'000	Other reserves (Note 30) RM'000	Retained profits RM'000	Total RM'000			
At 1 August 2014	2,323,357	626,328	-	41,433	2,483,174	5,474,292	687,395	6,161,687	
Total comprehensive income	-	-	-	241,817	676,537	918,354	58,741	977,095	
Transactions with owners:									
Issuance of ordinary shares pursuant to conversion of Warrants (Notes 29(b) and 30)	82,548	145,284	-	(8,255)	-	219,577	-	219,577	
Transfer from warrants reserve to retained profits	-	-	-	(120)	120	-	-	-	
Share options granted under ESOS	-	-	4,365	-	-	4,365	-	4,365	
Capital repayment by a subsidiary to non-controlling interests	-	-	-	-	-	-	(139,774)	(139,774)	
Acquisition of stake from non-controlling interests (Note 18(e))	-	-	-	-	5,849	5,849	(180,443)	(174,594)	
Dividends paid by a subsidiary to non-controlling interests	-	-	-	-	-	-	(69,900)	(69,900)	
Dividends (Note 11)	-	-	-	-	(285,243)	(285,243)	-	(285,243)	
Total transactions with owners	82,548	145,284	4,365	(8,375)	(279,274)	(55,452)	(390,117)	(445,569)	
At 31 July 2015	2,405,905	771,612	4,365	274,875	2,880,437	6,337,194	356,019	6,693,213	

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

	2015 RM'000	2014 RM'000
Cash flows from operating activities		
Profit before taxation	858,189	851,645
Adjustments for:		
Amortisation of concession and quarry rights	-	3,098
Amortisation of land use rights	425	425
Amortisation of expressway development expenditure	78,539	5,474
Depreciation		
- Property, plant and equipment	22,087	16,875
- Investment properties	1,523	707
Property, plant and equipment written off	56	147
Impairment of premium paid on water concession assets and goodwill	-	187,062
Net provision for liabilities	29,109	7,209
Provision for retirement benefit obligations	4,640	2,225
Provision for short term accumulating compensated absences	1,263	467
Net gain on disposal of property, plant and equipment	(953)	(2,000)
Share of profits from associated companies	(199,044)	(243,672)
Share of profits from joint ventures	(180,900)	(186,072)
Gain on remeasurement of previously held interest in Kesas Holdings Berhad immediately before obtaining control	-	(194,203)
Share options granted under ESOS	4,365	1,152
Unrealised gain on foreign exchange	(26,466)	(3,905)
Fair value adjustments	(1,255)	-
Distribution from investment securities	(6,792)	(20,331)
Net unwinding of discount	(13,695)	(9,852)
Interest income	(37,140)	(17,002)
Interest expense	114,124	64,842
Operating profit before working capital changes	648,075	464,291
(Increase)/decrease in development properties	(42,884)	134,904
Decrease in inventories	129	41,775
Increase in receivables	(216,275)	(683,579)
Increase/(decrease) in payables	80,192	(20,356)
Cash generated from/(used in) operations	469,237	(62,965)
Income taxes paid	(90,623)	(102,256)
Interest paid	(150,328)	(105,446)
Retirement benefit obligations paid	(14)	(1,932)
Net cash generated from/(used in) operating activities	228,272	(272,599)

CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

	2015 RM'000	2014 RM'000
Cash flows from investing activities		
Purchase of land held for development	(791,996)	(150,929)
Purchase of property, plant and equipment	(24,031)	(16,637)
Additions to investment properties	(14,315)	(34,216)
Proceeds from disposal of property, plant and equipment	7,735	9,692
Additions to expressway development expenditures	(16,027)	-
Net (purchase)/proceeds from disposal of investment securities	(389,141)	309,027
Capital repayment from associated companies	22,812	5,469
Investments in joint ventures	(142,092)	(11,250)
Acquisition of additional interest in an associated company	-	(280,000)
Acquisition of stake from non-controlling interests	(174,594)	-
Net cash outflow on acquisition of a subsidiary	-	(32,133)
Distribution received from investment securities	6,792	20,331
Dividend received from associated companies	51,011	52,110
Dividend received from a joint venture	32,500	71,000
Interest received	37,140	17,002
Net cash used in investing activities	(1,394,206)	(40,534)
Cash flows from financing activities		
Repayment of borrowings	(696,766)	(510,385)
Drawdown of borrowings	2,257,942	868,486
Net proceeds from exercise of ESOS	-	114,109
Net proceeds from conversion of warrants	219,577	28,228
Issuance of shares by a subsidiary to non-controlling interests	-	12,094
Capital repayment by a subsidiary to non-controlling interests	(139,774)	-
Dividends paid to shareholders	(285,243)	(277,388)
Dividends paid to non-controlling interests	(69,900)	-
Net cash generated from financing activities	1,285,836	235,144
Net increase/(decrease) in cash and cash equivalents	119,902	(77,989)
Effects of exchange rate changes	8,907	685
Cash and cash equivalents at beginning of year	799,250	876,554
Cash and cash equivalents at end of year (Note 27)	928,059	799,250

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

INCOME STATEMENT

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

		2015	2014
	Note	RM'000	(restated) RM'000
Revenue	4	1,282,656	1,671,622
Other income		133,426	92,316
Construction contract costs recognised as contract expenses		(604,130)	(802,460)
Staff costs	5	(44,462)	(31,260)
Depreciation		(7,182)	(7,838)
Impairment of premium paid on water concession assets	7	-	(165,625)
Net foreign exchange (losses)/gains	7	(94,785)	4,417
Other operating expenses		(11,200)	(8,445)
Profit from operations	7	654,323	752,727
Finance costs	8	(81,665)	79,800
Profit before taxation		572,658	672,927
Income tax expense	9	(32,563)	(56,246)
Profit for the year		540,095	616,681
Net dividends per ordinary share (sen)	11	12.0	12.0

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENT OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

	2015	2014
	RM'000	(restated) RM'000
Profit for the year	540,095	616,681
Other comprehensive income:		
Other comprehensive income to be reclassified to profit or loss in subsequent periods:		
Fair value gain on cash flow hedges	1,903	2,497
Foreign currency translation	15,940	(7,653)
	17,843	(5,156)
Other comprehensive income not to be reclassified to profit or loss in subsequent periods:		
Remeasurement (losses)/gains on defined benefit plan (Note 32)	(511)	28
Income tax effect	128	-
Other comprehensive income/(loss) for the year, net of tax	17,460	(5,128)
Total comprehensive income for the year	557,555	611,553

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENT OF FINANCIAL POSITION

AS AT 31 JULY 2015

	Note	2015 RM'000	2014 (restated) RM'000	2013 (restated) RM'000
Assets				
Non-current assets				
Property, plant and equipment	12	164,400	176,382	191,435
Investment properties	14	10,576	10,728	10,858
Investments in subsidiaries	18	3,885,179	3,314,207	2,657,027
Interests in associated companies	19	455,364	300,364	702,049
Interests in joint arrangements	20	254,727	254,476	254,476
Other investments	21	733	733	733
Deferred tax assets	34	5,581	2,380	23,656
Receivables	23(b)	13,760	47,328	53,844
Due from a subsidiary	26	398,053	723,930	622,437
		5,188,373	4,830,528	4,516,515
Current assets				
Inventories	22	3	575	641
Receivables	23(a)	646,359	910,036	458,209
Due from subsidiaries	26	1,096,014	240,741	179,772
Investment securities	24	51,551	91,420	113,146
Cash and bank balances	27	79,234	21,893	183,100
		1,873,161	1,264,665	934,868
Asset held for sale reclassified to/from interests in associated companies	28	-	160,000	-
		1,873,161	1,424,665	934,868
Total assets		7,061,534	6,255,193	5,451,383

STATEMENT OF FINANCIAL POSITION

AS AT 31 JULY 2015

	Note	2015 RM'000	2014 (restated) RM'000	2013 (restated) RM'000
Equity and liabilities				
Share capital	29	2,405,905	2,323,357	2,276,644
Reserves		1,727,963	1,314,257	883,316
Owners' equity		4,133,868	3,637,614	3,159,960
Non-current liabilities				
Payables	33(a)	34,153	38,204	28,390
Long term borrowings	35	1,851,440	1,493,103	1,168,614
Derivatives	37	-	-	1,755
		1,885,593	1,531,307	1,198,759
Current liabilities				
Short term borrowings	36	551,100	479,295	415,185
Payables	33(b)	418,751	415,743	429,384
Due to subsidiaries	38	44,954	152,564	228,738
Tax payable		27,268	36,767	16,712
Derivatives	37	-	1,903	2,645
		1,042,073	1,086,272	1,092,664
Total liabilities		2,927,666	2,617,579	2,291,423
Total equity and liabilities		7,061,534	6,255,193	5,451,383

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 JULY 2015

Company	← Non-distributable →			→ Distributable		Total RM'000
	Share capital RM'000	Share premium RM'000	Option reserves RM'000	Other reserves (Note 30) RM'000	Retained profits (Note 31) RM'000	
At 1 August 2013 (As previously stated)	2,276,644	517,471	17,445	15,620	317,051	3,144,231
Effects of FRS11 (Note 20)	-	-	-	(7,711)	23,440	15,729
At 1 August 2013 (restated)	2,276,644	517,471	17,445	7,909	340,491	3,159,960
Total comprehensive income	-	-	-	(5,156)	616,709	611,553
Transactions with owners:						
Issuance of ordinary shares pursuant to:						
Exercise of ESOS (Note 29(d))	36,101	78,008	-	-	-	114,109
Conversion of Warrants (Notes 29(b) and 30)	10,612	18,677	-	(1,061)	-	28,228
Transfer from option reserves to retained profits	-	-	(6,425)	-	6,425	-
Share options granted under ESOS	-	-	1,152	-	-	1,152
Share options exercised under ESOS	-	12,172	(12,172)	-	-	-
Dividends (Note 11)	-	-	-	-	(277,388)	(277,388)
Total transactions with owners	46,713	108,857	(17,445)	(1,061)	(270,963)	(133,899)
At 31 July 2014 (restated)	2,323,357	626,328	-	1,692	686,237	3,637,614
At 1 August 2014 (restated)	2,323,357	626,328	-	1,692	686,237	3,637,614
Total comprehensive income	-	-	-	17,843	539,712	557,555
Transactions with owners:						
Issuance of ordinary shares pursuant to conversion of Warrants (Notes 29(b) and 30)	82,548	145,284	-	(8,255)	-	219,577
Transfer from warrant reserves to retained profits	-	-	-	(120)	120	-
Share options granted under ESOS	-	-	4,365	-	-	4,365
Dividends (Note 11)	-	-	-	-	(285,243)	(285,243)
Total transactions with owners	82,548	145,284	4,365	(8,375)	(285,123)	(61,301)
At 31 July 2015	2,405,905	771,612	4,365	11,160	940,826	4,133,868

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

	2015 RM'000	2014 (restated) RM'000
Cash flows from operating activities		
Profit before taxation	572,658	672,927
Adjustments for:		
Depreciation		
- Property, plant and equipment	7,030	7,685
- Investment properties	152	153
Provision for retirement benefit obligations	306	695
Provision of short term accumulating absences	86	21
Net gain on disposal of property, plant and equipment	(561)	(629)
Property, plant and equipment written off	3	32
Unrealised loss/(gain) on foreign exchange	91,015	(21,049)
Share options granted under ESOS	4,365	1,152
Dividend income	(519,786)	(687,172)
Distribution from investment securities	(4,559)	(2,337)
Net unwinding of discount	(3,228)	14,208
Interest income	(107,995)	(79,177)
Interest expense	80,762	65,592
Impairment of premium paid on water concession assets	-	165,625
Operating profits before working capital changes	120,248	137,726
Increase in due from subsidiaries	(526,168)	(175,897)
Decrease in due to subsidiaries	(106,576)	(76,174)
Decrease in inventories	572	66
Decrease/(increase) in receivables	298,737	(439,581)
Increase/(decrease) in payables	9,778	(10,017)
Cash used in operations	(203,409)	(563,877)
Dividend received	519,786	679,990
Income taxes paid	(45,135)	(8,783)
Interest paid	(76,631)	(68,283)
Retirement benefit obligations paid	-	(788)
Net cash generated from operating activities	194,611	38,259

STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 JULY 2015

	2015	2014
	RM'000	(restated) RM'000
Cash flows from investing activities		
Purchase of property, plant and equipment	(2,379)	(5,218)
Additions to investment properties	-	(23)
Proceeds from disposal of property, plant and equipment	6,482	7,443
Net proceeds from disposal of investment securities	39,869	21,726
Net investment in subsidiaries	(570,972)	(727,395)
Net investment in associates	5,000	146,275
Net investment in jointly controlled entities	(251)	-
Distribution received from investment securities	4,559	2,337
Interest received	107,995	79,177
Net cash used in investing activities	(409,697)	(475,678)
Cash flows from financing activities		
Repayment of borrowings	(485,564)	(410,663)
Drawdown of borrowings	819,643	821,926
Net proceeds from exercise of ESOS	-	114,109
Net proceeds from conversion of warrants	219,577	28,228
Dividends paid to shareholders	(285,243)	(277,388)
Net cash generated from financing activities	268,413	276,212
Net increase/(decrease) in cash and cash equivalents	53,327	(161,207)
Effects of exchange rate changes	4,014	-
Cash and cash equivalents at beginning of year	21,893	183,100
Cash and cash equivalents at end of year (Note 27)	79,234	21,893

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

1. CORPORATE INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on the Main Market of Bursa Malaysia Securities Berhad. The registered office and principal place of business of the Company is located at Menara Gamuda, PJ Trade Centre, No. 8, Jalan PJU 8/8A, Bandar Damansara Perdana, 47820 Petaling Jaya, Selangor Darul Ehsan.

The principal activities of the Company are that of investment holding and civil engineering construction. The principal activities of the subsidiaries, associated companies and joint arrangements are described in Notes 18, 19 and 20 respectively. There were no significant changes in the nature of these activities during the financial year.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 19 October 2015.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of preparation

The financial statements of the Group and of the Company have been prepared in accordance with Financial Reporting Standards (“FRSs”) and the requirements of the Companies Act, 1965 in Malaysia.

The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Ringgit Malaysia (“RM”) and all values are rounded to the nearest thousand (“RM’000”) except when otherwise indicated.

2.2 Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year except as follows:

On 1 August 2014, the Group and the Company adopted the following new and amended FRSs and IC Interpretation mandatory for annual financial periods beginning on or after 1 January 2014.

Effective for annual periods beginning on or after 1 January 2014:

Amendments to FRS 132	Offsetting Financial Assets and Financial Liabilities
Amendments to FRS 10, FRS 12 and FRS 127	Investment Entities
Amendments to FRS 136	Recoverable Amount Disclosures for Non-Financial Assets
Amendments to FRS 139	Novation of Derivatives and Continuation of Hedge Accounting
IC Interpretation 21	Levies

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.2 Changes in accounting policies (cont'd.)

Effective for annual periods beginning on or after 1 July 2014:

Amendments to FRS 119	Defined Benefit Plans: Employee Contributions
Amendments to FRSs	Annual Improvements to FRSs 2010 - 2012 Cycle
Amendments to FRSs	Annual Improvements to FRSs 2011 - 2013 Cycle

Amendments to FRS 132 Offsetting Financial Assets and Financial Liabilities

The amendments clarify the meaning of “currently has a legally enforceable right to set-off” and “simultaneous realisation and settlement”. These amendments are to be applied retrospectively. These amendments have no significant impact on the Group.

2.3 Standards and interpretations issued but not yet effective

The standards and interpretations that are issued but not yet effective up to the date of issuance of the Group's and the Company's financial statements are disclosed below. The Group and the Company intend to adopt these standards, if applicable, when they become effective.

Effective for annual periods beginning on or after 1 January 2016:

FRS 14	Regulatory Deferral Accounts
Amendments to FRS 11	Accounting for Acquisitions of Interests in Joint Operations
Amendments to FRS 116 and FRS 138	Clarification of Acceptable Methods of Depreciation and Amortisation
Amendments to FRS 10 and FRS 128	Sales or Contribution of Assets between an Investor and its Associate or Joint Venture
Amendments to FRS 127	Equity Method in Separate Financial Statements
Amendments to FRS 101	Disclosure Initiatives
Amendments to FRS 10, FRS 12 and FRS 128	Investment Entities: Applying the Consolidation Exception
Amendments to FRSs	Annual Improvements to FRSs 2012 - 2014 Cycle

Effective for annual periods beginning on or after 1 January 2018:

FRS 15	Revenue from Contracts with Customers
FRS 9	Financial Instruments

The directors expect that the adoption of the standards and interpretations above will have no significant impact on the financial statements in the period of initial application, except as disclosed below:

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.3 Standards and interpretations issued but not yet effective (cont'd.)

Amendments to FRS 11 Joint Arrangements: Accounting for Acquisitions of Interests in Joint Operations

The amendments to FRS 11 require that a joint operator which acquires an interest in a joint operation which constitute a business to apply the relevant FRS 3 Business Combinations principles for business combinations accounting. The amendments also clarify that a previously held interest in a joint operation is not remeasured on the acquisition of an additional interest in the same joint operation while joint control is retained. In addition, a scope exclusion has been added to FRS 11 to specify that the amendments do not apply when the parties sharing joint control, including the reporting entity, are under common control of the same ultimate controlling party.

Amendments to FRS 10 and FRS 128 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments clarify that:

- gains and losses resulting from transactions involving assets that do not constitute a business, between investor and its associate or joint venture are recognised in the entity's financial statements only to the extent of unrelated investors' interests in the associate or joint venture; and
- gains and losses resulting from transactions involving the sale or contribution to an associate of a joint venture of assets that constitute a business is recognised in full.

The amendments are to be applied prospectively to the sale or contribution of assets occurring in annual periods beginning on or after 1 January 2016. Earlier application is permitted.

FRS 15 Revenue from Contracts with Customers

FRS 15 establishes a new five-step models that will apply to revenue arising from contracts with customers. FRS 15 will supersede the current revenue recognition guidance including FRS 118 Revenue, FRS 111 Construction Contracts and the related interpretations when it becomes effective.

The core principle of FRS 15 is that an entity should recognise revenue which depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.

Under FRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

Either a full or modified retrospective application is required for annual periods beginning on or after 1 January 2018 with early adoption permitted. The Group and the Company will assess the impact of adoption of the new standard and will adopt the new standard on the required effective date.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.3 Standards and interpretations issued but not yet effective (cont'd.)

FRS 9 Financial Instruments

In November 2014, MASB issued the final version of FRS 9 Financial Instruments which reflects all phases of the financial instruments project and replaces FRS 139 Financial Instruments: Recognition and Measurement and all previous versions of FRS 9. The standard introduces new requirements for classification and measurement, impairment and hedge accounting. FRS 9 is effective for annual periods beginning on or after 1 January 2018, with early application permitted. Retrospective application is required, but comparative information is not compulsory. The Group and the Company will assess the impact of adoption of the new standard and will adopt the new standard on the required effective date.

Amendments to MFRS 127: Equity method in separate financial statements

The amendments will allow entities to use the equity method to account for investments in subsidiaries, joint ventures and associate in their separate financial statements. Entities already applying MFRS and electing to change to the equity method in its separate financial statements will have to apply this change retrospectively. For first-time adopters of MFRS electing to use the equity method in its separate financial statements, they will be required to apply this method from the date of transition to MFRS. The amendments are effective for annual periods beginning on or after 1 January 2016, with early adoption permitted. These amendments will not have any impact on the Group's and the Company's financial statements.

Malaysian Financial Reporting Standards (MFRS Framework)

On 19 November 2011, the Malaysian Accounting Standards Board ("MASB") issued a new MASB approved accounting framework, the Malaysian Financial Reporting Standards (MFRS Framework). This is in line with the need for convergence with International Financial Reporting Standards (IFRS) in 2012.

The MFRS Framework is to be applied by all Entities Other Than Private Entities for annual periods beginning on or after 1 January 2012, with the exception of entities that are within the scope of MFRS 141 Agriculture (MFRS 141) and IC Interpretation 15 Agreements for Construction of Real Estate (IC 15), including its parent, significant investor and venturer (herein called 'Transitioning Entities').

Transitioning Entities will be allowed to defer adoption of the new MFRS Framework for five years and adoption of the MFRS Framework by Transitioning Entities will be mandatory for annual periods beginning on or after 1 January 2017.

The Group and the Company fall within the scope definition of Transitioning Entities and accordingly, the Group and the Company will be required to prepare financial statements using the MFRS Framework in its first MFRS financial statements for the year ending 31 July 2018. In presenting its first MFRS financial statements, the Group and the Company will be required to restate the comparative financial statements to amounts reflecting the application of MFRS Framework. The majority of the adjustments required on transition will be made, retrospectively, against opening retained profits.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the reporting date. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied for like transactions and events in similar circumstances.

The Company controls an investee if and only if the Company has all the following:

- (i) Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- (ii) Exposure, or rights, to variable returns from its investment with the investee; and
- (iii) The ability to use its power over the investee to affect its returns.

When the Company has less than a majority of the voting rights of an investee, the Company considers the following in assessing whether or not the Company's voting rights in an investee are sufficient to give it power over the investee:

- (i) The size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- (ii) Potential voting rights held by the Company, other vote holders or other parties;
- (iii) Rights arising from other contractual arrangements; and
- (iv) Any additional facts and circumstances that indicate that the Company has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Subsidiaries are consolidated when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions are eliminated in full.

Non-controlling interest represents the equity in subsidiaries not attributable, directly or indirectly, to owners of the Company, and is presented separately in the consolidated income statement, consolidated statement of comprehensive income and within equity in the consolidated statement of financial position, separately from equity attributable to owners of the Company.

Losses within a subsidiary are attributed to the non-controlling interests even if that results in a deficit balance.

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. The resulting difference is recognised directly in equity and attributed to owners of the Company.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**2.4 Basis of consolidation (cont'd.)**

When the Group loses control of a subsidiary, a gain or loss calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets and liabilities of the subsidiary and any non-controlling interest, is recognised in profit or loss. The subsidiary's cumulative gain or loss which has been recognised in other comprehensive income and accumulated in equity are reclassified to profit or loss or where applicable, transferred directly to retained earnings. The fair value of any investment retained in the former subsidiary at the date control is lost is regarded as the cost on initial recognition of the investment.

2.5 Business combinations

Acquisitions of subsidiaries are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interests in the acquiree. The Group elects on a transaction-by-transaction basis whether to measure the non-controlling interests in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets. Transaction costs incurred are expensed and included in administrative expenses.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes in the fair value of the contingent consideration which is deemed to be an asset or liability, will be recognised in accordance with FRS 139 either in profit or loss or as a change to other comprehensive income. If the contingent consideration is classified as equity, it will not be remeasured. Subsequent settlement is accounted for within equity. In instances where the contingent consideration does not fall within the scope of FRS 139, it is measured in accordance with the appropriate FRS.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date through profit or loss.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than fair value of the net assets of the subsidiary acquired, the difference is recognised in profit or loss. The accounting policy for goodwill is set out in Note 2.9(a).

2.6 Subsidiaries

A subsidiary is an entity over which the Company controls and the policy to determine the criteria for control is in accordance with Note 2.4.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less accumulated impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.7 Interests in associated companies and joint ventures

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

On acquisition of an interest in an associated company or joint venture, any excess of the cost of investment over the Group's share of net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill and included in the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities of the investee over the cost of investment is excluded from the carrying amount of the investment and is instead included as income in the determination of the Group's share of the associate's or joint venture's profit or loss for the period in which the investment is acquired.

An associate or a joint venture is equity accounted for from the date on which the investee becomes an associate or a joint venture.

Under the equity method, the investment in an associated company or a joint venture is initially recognised at cost, and the carrying amount is increased or decreased to recognise the Group's share of profit or loss and other comprehensive income of the associated company or joint venture after the date of acquisition. Goodwill relating to the associated company or joint venture is not tested for impairment individually. When the Group's share of losses in an associated company or a joint venture equal or exceeds its interest in the associate or joint venture, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associated company or joint venture.

Profits and losses resulting from upstream and downstream transactions between the Group and its associated company or joint venture are recognised in the Group's consolidated financial statements only to the extent of unrelated investors' interests in the associated company or joint venture. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred.

The financial statements of the associated companies and joint ventures are prepared as of the same reporting date as the Company. Where necessary, adjustments are made to align the accounting policies of the associated companies and joint ventures with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognise any impairment loss with respect to its interests in the associated companies or joint ventures. At each reporting date, the Group determines whether there is objective evidence that the investment in the associated companies or joint ventures is impaired. If there is such evidence, the carrying amount of the interests in the associated companies or joint ventures is tested for impairment, by comparing its recoverable amount (higher of value in use and fair value less costs to sell) with its carrying amount. Any impairment loss is recognised in profit or loss. Reversal of an impairment loss is recognised to the extent that the recoverable amount of the investment subsequently increases.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**2.7 Interests in associated companies and joint ventures (cont'd.)**

Upon loss of significant influence over the associated companies or joint control over the joint ventures, the Group measures and recognises any restrained investment as its fair value. Any difference between the carrying amount of the associated company or joint venture upon loss of significant influence or joint control and the fair value of the restrained investment and proceeds from disposal is recognised in profit or loss.

In the Company's separate financial statements, interests in associated companies and joint ventures are accounted for at cost less impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

2.8 Interests in joint operations

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The Group and the Company as a joint operator recognises in relation to its interest in a joint operation:

- (i) its assets, including its share of any assets held jointly;
- (ii) its liabilities, including its share of any liabilities incurred jointly;
- (iii) its revenue from the sale of its share of the output arising from the joint operation;
- (iv) its share of the revenue from the sale of the output by the joint operation; and
- (v) its expenses, including its share of any expenses incurred jointly.

The Group and the Company account for the assets, liabilities, revenues and expenses relating to its interest in a joint operation in accordance with the FRSs applicable to the particular assets, liabilities, revenues and expenses.

Profits and losses resulting from transactions between the Group and its joint operation are recognised in the Group's consolidated financial statements only to the extent of unrelated investors' interests in the joint operation.

2.9 Intangible assets**(a) Goodwill**

Goodwill is initially measured at cost. Following initial recognition, goodwill is measured at cost less accumulated impairment losses.

For the purpose of impairment testing, goodwill acquired is allocated, from the acquisition date, to each of the Group's cash-generating units that are expected to benefit from the synergies of the combination.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.9 Intangible assets (cont'd.)

(a) Goodwill (cont'd.)

The cash-generating unit to which goodwill has been allocated is tested for impairment annually and whenever there is an indication that the cash-generating unit may be impaired, by comparing the carrying amount of the cash-generating unit, including the allocated goodwill, to the recoverable amount of the cash-generating unit. Where the recoverable amount of the cash-generating unit is less than the carrying amount, an impairment loss is recognised in the profit or loss. Impairment losses recognised for goodwill are not reversed in subsequent periods.

Where goodwill forms part of a cash-generating unit and part of the operation within that cash-generating unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative fair values of the operations disposed of and the portion of the cash-generating unit retained.

Goodwill and fair value adjustments arising on the acquisition of foreign operation are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated in accordance with the accounting policy set out in Note 2.22.

(b) Expressway development expenditure

Expressway development expenditure ("EDE") comprises development and upgrading expenditure (including interest charges relating to financing of the development of the expressway) incurred in connection with the concession. EDE is classified as an intangible asset and is measured on initial recognition at cost. Following initial recognition, EDE is carried at cost less accumulated amortisation and any accumulated impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 2.15.

Assets under construction included in EDE are not depreciated as these assets are not yet available for use.

EDE is amortised upon commencement of tolling operations over the concession period based on the following formula:

Amortisation of EDE is included in profit or loss.

$$\left(\frac{\text{Current Year Actual Toll Revenue}}{\text{Current Year Actual Toll Revenue plus Projected Toll Revenue for the remaining concession period}} \right) \times \left(\text{Opening Net Carrying Amount of EDE plus Current Year Additions} \right)$$

Periodic traffic studies are performed by an independent traffic consultant in order to support the projected toll revenue for the remaining concession period. The latest traffic study was performed in 2014.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.9 Intangible assets (cont'd.)

(c) Other intangible assets

Other intangible assets of the Group comprise concession and quarry rights.

Other intangible assets acquired separately are measured initially at cost. The cost of other intangible assets acquired in a business combination is their fair value as at the date of acquisition. Following initial acquisition, other intangible assets are measured at cost less any accumulated amortisation and accumulated impairment losses.

Other intangible assets with finite useful lives are amortised over the estimated useful lives and assessed for impairment whenever there is an indication that the other intangible asset may be impaired. The amortisation period and the amortisation method are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on other intangible assets with finite lives is recognised in profit or loss.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in profit or loss when the asset is derecognised.

2.10 Property, plant and equipment and depreciation

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

Subsequent to recognition, property, plant and equipment except for freehold land are stated at cost less accumulated depreciation and any accumulated impairment losses. When significant parts of property, plant and equipment are required to be replaced in intervals, the Group recognises such parts as individual assets with specific useful lives and depreciation, respectively. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in profit or loss as incurred.

Freehold land has an unlimited useful life and therefore is not depreciated. Depreciation of other property, plant and equipment is provided for on a straight line basis to write off the cost or valuation of each asset to its residual value over the estimated useful life, at the following annual rates:

Buildings	2%
Plant and machinery	12% - 33%
Office equipment, furniture and fittings	10% - 33%
Motor vehicles	12% - 25%

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.10 Property, plant and equipment and depreciation (cont'd.)

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable. The policy for the recognition and measurement of impairment losses is in accordance with Note 2.15.

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

2.11 Investment properties

Investment properties consist of land and buildings which are held either to earn rental income or for capital appreciation or for both. Such properties are initially measured at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and any accumulated impairment losses. The depreciation policy for investment properties is consistent with that for depreciable property, plant and equipment as described in Note 2.10. The policy for the recognition and measurement of impairment losses is in accordance with Note 2.15.

Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gain or loss on the retirement or disposal of an investment property is recognised in profit or loss in the year of retirement or disposal.

Transfers are made to or from investment property only when there is a change in use. When an entity uses the cost model, transfers between investment property, owner-occupied property and inventories do not change the carrying amount of the property transferred and they do not change the cost of that property for measurement or disclosure purposes.

2.12 Service concession arrangements

The Group recognises revenue from the construction and upgrading of the infrastructure in accordance with its accounting policy for construction contracts set out in Note 2.14. Where the Group performs more than one service under the arrangement, consideration received or receivable is allocated to the components by reference to the relative fair values of the services delivered, when the amounts are separately identifiable.

The Group recognises the consideration received or receivable as a financial asset to the extent that it has an unconditional right to receive cash or another financial asset for the construction services. Financial assets are accounted for in accordance with the accounting policy set out in Note 2.23.

The Group recognises the consideration receivable as an intangible asset to the extent that it receives a right to charge users of the public service. Intangible assets are accounted for in accordance with the accounting policy set out in Note 2.9.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**2.12 Service concession arrangements (cont'd.)**

Subsequent costs and expenditures related to infrastructure and equipment arising from the Group's commitments to the concession contracts or that increase future revenue are recognised as additions to the intangible asset and are stated at cost. Capital expenditures necessary to support the Group's operation as a whole are recognised as property, plant and equipment, and accounted for in accordance with the policy stated under property, plant and equipment in Note 2.10. When the Group has contractual obligations that it must fulfill as a condition of its license to: a) maintain the infrastructure to a specified standard or, b) to restore the infrastructure when the infrastructure has deteriorated below a specified condition, it recognises and measures these contractual obligations in accordance with the accounting policy for provisions in Note 2.18. Repairs and maintenance and other expenses that are routine in nature are expensed to profit or loss as incurred.

2.13 Land held for property development and property development costs**(i) Land held for property development**

Land held for property development consists of land where no development activities have been carried out or where development activities are not expected to be completed within the normal operating cycle. Such land is classified within non-current assets and is stated at cost less any accumulated impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 2.15.

Land held for property development is reclassified as property development costs at the point when development activities have commenced and where it can be demonstrated that the development activities can be completed within the normal operating cycle.

(ii) Property development costs

Property development costs comprise all costs that are directly attributable to development activities or that can be allocated on a reasonable basis to such activities.

Where the financial outcome of a development activity can be estimated reliably, property development revenue and expenses are recognised in profit or loss by using the stage of completion method. The stage of completion is determined by the proportion that property development costs incurred for work performed to date bear to the estimated total property development costs.

Where the financial outcome of a development activity cannot be estimated reliably, property development revenue is recognised only to the extent of property development costs incurred that are likely to be recoverable. Property development costs are recognised as expenses in the period in which they are incurred.

Any expected loss on a development project, including costs to be incurred over the defects liability period, is recognised as an expense immediately.

Property development costs not recognised as an expense are recognised as an asset, which is measured at the lower of cost and net realisable value.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.13 Land held for property development and property development costs (cont'd.)

(ii) Property development costs (cont'd.)

The excess of revenue recognised in profit or loss over billings to purchasers is classified as accrued billings within trade receivables and the excess of billings to purchasers over revenue recognised in profit or loss is classified as progress billings within trade payables.

2.14 Construction contracts

Where the financial outcome of a construction contract can be reliably estimated, contract revenue and contract costs are recognised as revenue and expenses respectively by using the stage of completion method. The stage of completion is determined by the proportion that contract costs incurred for work performed to date bear to the estimated total contract costs.

Where the financial outcome of a construction contract cannot be estimated reliably, contract revenue is recognised only to the extent of contract costs incurred that are likely to be recoverable. Contract costs are recognised as expenses in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Contract revenue comprises the initial amount of revenue agreed in the contract and variations in contract work, claims and incentive payments to the extent that it is probable that they will result in revenue and they are capable of being reliably measured.

When the total of costs incurred on construction contracts plus recognised profits (less recognised losses) exceeds progress billings, the balance is classified as amount due from customers on contracts within trade receivables. When progress billings exceed costs incurred on construction contracts plus recognised profits (less recognised losses), the balance is classified as amount due to customers on contracts within trade payables.

2.15 Impairment of non-financial assets

The carrying amounts of the Group's non-financial assets, other than construction contract assets, property development costs, deferred tax assets and inventories, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's fair value less costs to sell and its value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units ("CGU")).

In assessing value in use, the estimated future cash flows expected to be generated by the asset are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount. Impairment losses recognised in respect of a CGU or groups of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to those units or groups of units and then, to reduce the carrying amount of the other assets in the unit or groups of units on a pro-rata basis.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**2.15 Impairment of non-financial assets (cont'd.)**

Impairment losses are recognised in profit or loss except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase. Impairment loss on goodwill is not reversed in a subsequent period.

2.16 Inventories

Inventories are stated at the lower of cost and net realisable value.

Cost of inventories are accounted for using the weighted average cost method. The cost of raw materials includes the cost of purchase and other direct charges. The cost of finished goods and work-in-progress comprise raw materials, direct labour, other direct costs and appropriate proportions of production overheads. The cost of unsold properties comprises cost associated with the acquisition of land, direct costs and appropriate proportions of common costs.

Net realisable value represents the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

2.17 Leases**(a) As lessee**

Finance leases, which transfer to the Group substantially all the risks and rewards incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to profit or loss. Contingent rents, if any, are charged as expenses in the periods in which they are incurred.

Leased assets are depreciated over the estimated useful life of the asset. However, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life and the lease term.

Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.17 Leases (cont'd.)

(b) As lessor

Leases where the Group retains substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same bases as rental income. The accounting policy for rental income is set out in Note 2.21.

2.18 Provisions

Provisions for liabilities are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as finance cost.

2.19 Income taxes

(a) Current tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Current taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity.

(b) Deferred tax

Deferred tax is provided for using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.19 Income taxes (cont'd.)

(b) Deferred tax (cont'd.)

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

(c) Goods and Services Tax ("GST") or Value Added Tax ("VAT")

The net amount of GST or VAT being the difference between output and input of GST or VAT, payable to or receivable from the respective authorities at the reporting date, is included in other payables or other receivables in the statements of financial position.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.20 Employee benefits

(i) Short term benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees of the Group. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

(ii) Defined contribution plans

The Group participates in the national pension schemes as defined by the laws of the countries in which it has operations. The Malaysian companies in the Group make contributions to the Employee Provident Fund in Malaysia, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

(iii) Defined benefit plans

The net defined benefit liability or asset is the aggregate of the present value of the defined benefit obligation (derived using a discount rate based on high quality corporate bonds) at the end of the reporting period reduced by the fair value of plan assets (if any), adjusted for any effect of limiting a net defined benefit asset to the asset ceiling. The asset ceiling is the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The cost of providing benefits under the defined benefit plans is determined separately for each plan using the projected unit credit method.

Defined benefit costs comprise service costs, net interest on the net defined benefit liability or asset and remeasurements of net defined benefit liability or asset.

Service costs which include current service costs, past service costs and gains or losses on non-routine settlements are recognised as expense in profit or loss. Past service costs are recognised when plan amendment or curtailment occurs.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on high quality corporate bonds to the net defined benefit liability or asset. Net interest on the net defined benefit liability or asset is recognised as expense or income in profit or loss. Remeasurements comprising actuarial gains and losses, return on plan assets and any change in the effect of the asset ceiling (excluding net interest on defined benefit liability) are recognised immediately in other comprehensive income in the period in which they arise. Remeasurements are recognised in retained profits within equity and are not reclassified to profit or loss in subsequent periods.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**2.20 Employee benefits (cont'd.)****(iii) Defined benefit plans (cont'd.)**

The amount recognised in the consolidated statements of financial position represents the present value of the defined benefit obligations adjusted for unrecognised actuarial gains and losses and unrecognised past service costs, and reduced by the fair value of plan assets. Any asset resulting from this calculation is limited to the net total of any unrecognised actuarial losses and past service costs, and the present value of any economic benefits in the form of refunds or reductions in future contributions to the plan.

(iv) Share based compensation

The Gamuda Berhad Employees' Share Option Scheme ("ESOS"), an equity-settled, share based compensation plan, allows the Group's employees to acquire ordinary shares of the Company. The total fair value of share options granted to employees is recognised as an employee cost with a corresponding increase in the share options reserve within equity over the vesting period and taking into account the probability that the options will vest. The fair value of share options is measured at grant date, taking into account, if any, the market vesting conditions upon which the options were granted but excluding the impact of any non-market vesting conditions. Non-market vesting conditions are included in assumptions about the number of options that are expected to become exercisable on vesting date.

At each reporting date, the Group revises its estimates of the number of options that are expected to become exercisable on vesting date. It recognises the impact of the revision of original estimates, if any, in the profit or loss, and a corresponding adjustment to equity over the remaining vesting period. The equity amount is recognised in the share option reserve until the option is exercised, upon which it will be transferred to share premium, or until the option expires, upon which it will be transferred directly to retained profits.

2.21 Revenue and other income recognition

Revenue and other income are recognised to the extent that it is probable that the economic benefits associated with the transaction will flow to the Group and the revenue can be reliably measured. Revenue and other income are measured at the fair value of consideration received or receivable. The following specific recognition criteria must also be met before revenue and other income is recognised:

(a) Revenue**(i) Engineering and construction contracts**

Revenue from engineering and construction contracts is accounted for by the stage of completion method as described in Note 2.14.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.21 Revenue and other income recognition (cont'd.)

(a) Revenue (cont'd.)

(ii) Development properties

Revenue from sale of development properties is accounted for by the stage of completion method in respect of all building units that have been sold. The stage of completion is determined by the proportion that property development costs incurred for work performed to date bear to the estimated total property development costs.

(iii) Sale of goods and services

Revenue relating to the sale of goods is recognised net of discounts upon the transfer of risks and rewards. Revenue from services rendered is recognised net of service taxes and discount as and when the services are performed. Sale of goods and services of the Group includes trading of construction materials and sales of manufactured products.

(iv) Supply of water and related services

Revenue from management, operation and maintenance of dams and water treatment facilities are recognised net of discounts as and when the services are performed.

(v) Toll concession revenue

Toll concession revenue are recognised on cash basis when customers pass through the highway toll booths.

(vi) Government compensation

Pursuant to the concession awarded by the Government ("Government") to a subsidiary and associated companies of the Group (collectively referred to as "Concession Agreements"), the Government reserves its rights to restructure or to restrict the imposition of unit toll rate increases by the Group. The Government shall compensate the Group for any reduction in toll concession revenue as a consequence of such restructure or restriction imposed, subject to negotiation and other consideration that the Government may deem fit.

The amount of Government compensation are recognised in profit or loss when the right to receive payment is established.

(vii) Dividend income

Dividend income is recognised when the right to receive payment is established.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**2.21 Revenue and other income recognition (cont'd.)****(b) Other income****(i) Interest income**

Interest is recognised on a time proportion basis that reflects the effective yield on the asset.

(ii) Rental income

Rental income is recognised on a straight-line basis over the term of the lease. The aggregate cost of incentives provided to lessees is recognised as a reduction of rental income over the lease term on a straight-line basis.

2.22 Foreign currencies**(i) Functional and presentation currency**

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is also the Company's functional currency.

(ii) Foreign currency transactions

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items denominated in foreign currencies that are measured at historical cost are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items denominated in foreign currencies measured at fair value are translated using the exchange rates at the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the reporting date are recognised in profit or loss except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operations, which are recognised initially in other comprehensive income and accumulated under foreign currency translation reserve in equity. The foreign currency translation reserve is reclassified from equity to profit or loss of the Group on disposal of the foreign operation.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.22 Foreign currencies (cont'd.)

(iii) Foreign operations

The assets and liabilities of foreign operations are translated into RM at the rate of exchange ruling at the reporting date and income and expenses are translated at exchange rates at the dates of the transactions. The exchange differences arising on the translation are taken directly to other comprehensive income. On disposal of a foreign operation, the cumulative amount recognised in other comprehensive income and accumulated in equity under foreign currency translation reserve relating to that particular foreign operation is recognised in the profit or loss.

Goodwill and fair value adjustments arising on the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated at the closing rate at the reporting date.

The principal exchange rates used for every unit of foreign currency ruling at the reporting date are as follows:

	2015 RM	2014 RM
United States Dollar	3.820	3.186
Indian Rupee	0.060	0.053
New Taiwan Dollar	0.121	0.106
Qatari Riyal	1.048	0.876
Bahraini Dinar	10.062	8.497
100 Vietnam Dong	0.018	0.015
Australian Dollar	2.786	-
Singapore Dollar	2.782	-

2.23 Financial assets

Financial assets are recognised in the statements of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

The Group and the Company determine the classification of their financial assets at initial recognition, and the categories include financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**2.23 Financial assets (cont'd.)****(a) Financial assets at fair value through profit or loss**

Financial assets are classified as financial assets at fair value through profit or loss if they are held for trading or are designated as such upon initial recognition. Financial assets held for trading are derivatives (including separated embedded derivatives) or financial assets acquired principally for the purpose of selling in the near term.

Subsequent to initial recognition, financial assets at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value are recognised in profit or loss. Net gains or net losses on financial assets at fair value through profit or loss do not include exchange differences, interest and dividend income. Exchange differences, interest and dividend income on financial assets at fair value through profit or loss are recognised separately in profit or loss as part of other losses or other income.

Financial assets at fair value through profit or loss could be presented as current or non-current. Financial assets that is held primarily for trading purposes are presented as current whereas financial assets that is not held primarily for trading purposes are presented as current or non-current based on the settlement date.

(b) Loans and receivables

Financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables.

Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

Loans and receivables are classified as current assets, except for those having maturity dates later than 12 months after the reporting date which are classified as non-current.

A financial asset is derecognised when the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace concerned. All regular way purchases and sales of financial assets are recognised or derecognised on the trade date i.e., the date that the Group and the Company commit to purchase or sell the asset.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.24 Impairment of financial assets

The Group and the Company assess at each reporting date whether there is any objective evidence that a financial asset is impaired.

Trade and other receivables and other financial assets carried at amortised cost

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group and the Company consider factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments. For certain categories of financial assets, such as trade receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis based on similar risk characteristics. Objective evidence of impairment for a portfolio of receivables could include the Group's and the Company's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period and observable changes in national or local economic conditions that correlate with default on receivables.

If any such evidence exists, the amount of impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The impairment loss is recognised in profit or loss.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable becomes uncollectible, it is written off against the allowance account.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

2.25 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits, and short-term, highly liquid investments that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value.

2.26 Share capital and share issuance expenses

An equity instrument is any contract that evidences a residual interest in the assets of the Group and the Company after deducting all of its liabilities. Ordinary shares are equity instruments.

Ordinary shares are recorded at the proceeds received, net of directly attributable incremental transaction costs. Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.27 Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability.

Financial liabilities are recognised in the statement of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument. Financial liabilities are classified as either financial liabilities at fair value through profit or loss or other financial liabilities.

(a) Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

The Group and the Company have not designated any financial liabilities as at fair value through profit or loss.

(b) Other financial liabilities

The Group's and the Company's other financial liabilities include trade payables, other payables and loans and borrowings.

Trade and other payables are recognised initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

Loans and borrowings are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method. Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

For other financial liabilities, gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

A financial liability is derecognised when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.28 Derivative financial instruments and hedge accounting

The Group and the Company use derivative financial instruments such as interest rate swaps and cross currency interest rate swaps to hedge its interest rate and foreign currency rate fluctuation risk. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently measured at fair value at each reporting date. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

Any gains or losses arising from changes in fair value on derivatives during the year that do not qualify for hedge accounting and the ineffective portion of an effective hedge, are taken directly to profit or loss.

For the purpose of hedge accounting, hedges are classified as:

- Fair value hedges, when hedging the exposure to changes in the fair value of a recognised asset or liability or an unrecognised firm commitment (except for foreign currency risk); or
- Cash flow hedges, when hedging exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognised firm commitment; or
- Hedges of a net investment in a foreign operation.

Cash flow hedges

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how the entity will assess the hedging instrument's effectiveness in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are expected to be highly effective in achieving offsetting changes in fair value or cash flows and are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they were designated.

Hedges that met the strict criteria for hedge accounting are accounted for as follows:

The effective portion of the gain or loss on the hedging instrument is recognised directly in other comprehensive income into cash flow hedge reserve, while any ineffective portion is recognised immediately in profit or loss as other operating expenses.

Amounts recognised in other comprehensive income previously are reclassified from equity to profit or loss when the hedged transaction affects profit or loss, such as when the hedged interest income or interest expense is recognised or when a forecast sale occurs. Where the hedged item is a non-financial asset or a non-financial liability, the amounts recognised previously in other comprehensive income are removed and included in the initial carrying amount of the non-financial asset or liability.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**2.28 Derivative financial instruments and hedge accounting (cont'd.)****Cash flow hedges (cont'd.)**

If the forecast transaction or firm commitment is no longer expected to occur, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss. If the hedging instrument expires or is sold, terminated or exercised without replacement or rollover, or if its designation as a hedge is revoked, any cumulative gain or loss previously recognised in other comprehensive income remain in equity until the forecast transaction or firm commitment affects profit or loss.

To manage its risks, particularly interest rate risks and foreign currency risk, the Group has entered into cross-currency interest rate swap arrangements with financial institutions.

The Group did not enter into any fair value hedge or net investment hedge as at the end of this financial year.

Derivative instruments that are not a designated and effective hedging instrument are classified as current or non-current or separated into a current and non-current portion based on an assessment of the facts and circumstances.

- Where the Group will hold a derivative as an economic hedge (and does not apply hedge accounting) for a period beyond 12 months after the reporting date, the derivative is classified as non-current (or separated into current and non-current portions) consistent with the classification of the underlying item.
- Embedded derivatives that are not closely related to the host contract are classified consistent with the cash flows of the host contract.
- Derivative instruments that are designated as, and are effective hedging instruments, are classified consistent with the classification of the underlying hedged item. The derivative instrument is separated into a current portion and non-current portion only if a reliable allocation can be made.

2.29 Borrowing costs

Borrowing costs are capitalised as part of the cost of a qualifying asset if they are directly attributable to the acquisition, construction or production of that asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are substantially completed for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period they are incurred. Borrowing costs consist of interest and other costs that the Group and the Company incurred in connection with the borrowing of funds.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.30 Deferred revenue

Deferred revenue comprise the following:

(a) Advance maintenance fees and licence fees

Fees received from third parties to upkeep the inter-change at the expressway and for the exclusive rights to design, construct, operate and manage ancillary facilities along the expressway, are recognised in profit or loss on a straight line basis over the remaining concession period.

(b) Government compensation

Compensation received from the Government for the imposition of revised toll rates lower than those as provided for in the respective Concession Agreements, which is taken to profit or loss over the period the compensation relates.

2.31 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- (a) In the principal market for the asset or liability, or
- (b) In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)**2.31 Fair value measurement (cont'd.)**

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- (a) Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- (b) Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- (c) Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

2.32 Non-current assets held for sale

The Group classifies non-current assets and disposal groups as held for sale if their carrying amounts will be recovered principally through a sale rather than through continuing use. Such non-current assets and disposal groups classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

The criteria for held for sale is regarded as met only when the sale is highly probable and the asset or disposal group is available for immediate sale in its present condition. Actions required to complete the sale should indicate that it is unlikely that significant changes to the sale will be made or that the sale will be withdrawn. Management must be committed to the sale expected within one year from the date of the classification.

Property, plant and equipment and intangible assets are not depreciated or amortised once classified as held for sale.

Assets and liabilities classified as held for sale are presented separately as current items in the statement of financial position.

A disposal group qualifies as discontinued operation if it is:

- A component of the Group that is a CGU or a group of CGUs;
- Classified as held for sale or distribution or already disposed in such a way; or
- A major line of business or major geographical area.

2.33 Land use rights

Land use rights are initially measured at cost. Following initial recognition, land use rights are measured at cost less accumulated amortisation and any accumulated impairment losses. The land use rights are amortised over their lease terms.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

(a) Depreciation and impairment of property, plant and equipment

The Group estimates the useful lives of property, plant and equipment based on the period over which the assets are expected to be available for use. The estimated useful lives of the property, plant and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescences and legal or other limits on the use of the relevant assets.

In addition, the estimation of the useful lives of property, plant and equipment is based on internal technical evaluation and experience with similar assets. It is possible, however, that future results of operations could be materially affected by changes in the estimate of useful lives and residual values of property, plant and equipment brought about by changes in factors mentioned above. The Group also performs annual review of the assumptions made on useful lives and residual values to ensure that they continue to be valid.

The carrying amount of the Group's property, plant and equipment at the reporting date is disclosed in Note 12. A 5% difference in the expected useful lives of these assets from management's estimates would result in approximately RM25,562,000 (2014: RM23,700,000) variance in the Group's profit for the year.

The Group also carried out impairment test, which required the estimation of the value-in-use of certain property, plant and equipment.

(b) Amortisation of expressway development expenditure ("EDE")

The cost of EDE is amortised over the concession period by applying the formula as disclosed in Note 2.9(b).

The denominator of the formula includes projected total toll revenue for subsequent years and is based on the latest available base case traffic volume projections prepared by independent traffic consultants multiplied by the toll rates in accordance with the concession agreement. The assumptions to arrive at the traffic volume projections take into consideration the growth rate based on current market and economical conditions. Changes in the expected traffic volume could impact future amortisation charges.

The carrying amount of the Group's expressway development expenditure at the reporting date is disclosed in Note 16. A 5% difference in the projected total toll revenue for the remaining concession from management's estimates would result in approximately RM29,632,000 (2014: RM274,000) variance in the Group's profit for the year.

3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)**Key sources of estimation uncertainty (cont'd.)****(c) Amount due from/(to) customers for construction contracts and property development**

The Group and the Company recognise contract or property development revenue and expenses in the profit or loss by using the stage of completion method. The stage of completion is determined by the proportion that contract or property development costs incurred for work performed to date bear to the estimated total contract or property development costs.

Significant judgement is involved in determining the stage of completion, the extent of the contract or property development costs incurred, the estimated total contract or property development revenue and costs, as well as the recoverability of the contracts or development projects. In making the judgement, the Group evaluates based on past experience and by relying on the work of specialists.

Where the total actual revenue and cost incurred are different from the total estimated revenue and cost incurred, such differences will impact the contract profit or losses recognised.

The carrying amount of the Group's property development costs at the reporting date is disclosed in Note 13(b). A 5% difference in the estimated total property development cost would increase/decrease the Group's profit for the year by RM33,580,000 (2014: RM39,162,000).

The carrying amount of the Group's amount due from/(to) customers for construction contracts at the reporting date is disclosed in Note 25. A 5% difference in the estimated total contract cost would increase/decrease the Group's profit for the year by RM46,773,000 (2014: RM47,527,000).

(d) Deferred tax assets

Deferred tax assets are recognised for all unused tax losses, unabsorbed capital allowances and other deductible temporary differences to the extent that it is probable that taxable profit will be available against which the unused tax losses, unabsorbed capital allowances and other deductible temporary differences can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The total carrying value of recognised and unrecognised tax losses, capital allowances and other deductible temporary differences of the Group and of the Company are as disclosed in Note 34.

(e) Impairment of investments

At reporting date, management determines whether the carrying amounts of its investments are impaired. This involves measuring the recoverable amounts which includes fair value less costs to sell and valuation techniques. Valuation techniques include the use of discounted cash flow analysis, considering the current market value indicators and recent arms-length market transactions. These estimates provide reasonable approximations to the computation of recoverable amounts.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

Key sources of estimation uncertainty (cont'd.)

(e) Impairment of investments (cont'd.)

In performing discounted cash flow analysis, discount rate and growth rates used reflect, amongst others, the maturity of the business development cycle as well as the industry growth potential. The growth rates used to forecast the projected cash flow for the following year approximate the performances of the respective investments based on the latest available management accounts.

Based on management's review, no further impairment is required for the investments of the Group and the Company during the current financial year.

(f) Share-based payments to employees

The cost of providing share-based payments to employees and directors is charged to profit or loss over the vesting period of the related share options. The cost is based on the fair value of the options at grant date and the number of options expected to vest. The fair value of each option is determined using the binomial model valued by an independent valuer.

The valuation of these share-based payments requires judgements to be made in respect of the fair value of the options at grant date and the number of options that are expected to vest. Details of assumptions made in respect of the share-based payment scheme are disclosed in Note 29(f).

(g) Defined benefit pension plans

The cost of defined benefit pension plans as well as the present value of the pension obligation is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, expected rates of return of assets, future salary increases, mortality rates and future pension increases. The net employee liability of the Group and the Company at the reporting date is disclosed in Note 32.

(h) Provision for development cost

The Group recognises a provision for development cost in respect of development projects undertaken by its subsidiaries. In determining the provision, the Group has made assumptions in relation to the development cost incurred on the completed phases. The carrying amount of provision for development cost at the reporting is disclosed in Note 39.

If the actual claims differ by 10% from management's estimates, the Group's profit for the year will increase/decrease by RM5,407,000 (2014: RM2,796,000).

3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

Key sources of estimation uncertainty (cont'd.)

(i) Timing of settlement of trade receivables in an associated company

Included in the carrying amount of interests in associated companies is the Group's share of receivables due substantially from Syarikat Bekalan Air Selangor Sdn. Bhd. ("Syabas") to Syarikat Pengeluar Air Sungai Selangor Sdn. Bhd. ("Splash"), an associated company, amounting to RM1,154,000,000 (2014: RM964,000,000).

The slower recovery of receivables by Splash from Syabas is primarily due to partial payments received from Syabas. The directors are of the opinion that the amount will be fully settled by Syabas within two years.

(j) Timing of settlement of trade receivables in a subsidiary

Included in trade receivables is an amount due from an associated company, Splash to a subsidiary, Gamuda Water Sdn. Bhd. ("GWSB") amounting to RM363,716,000 (2014: RM305,538,000) for the supply of treated water.

Pursuant to the agreement with Splash, GWSB's agreed trade credit term is 7 days from the date Splash receives its payment from Syabas. The slower recovery of debt by GWSB from Splash is primarily due to partial payments received by Splash from Syabas.

The directors are of the opinion that this amount will be fully settled within two years.

(k) Impairment of intangible assets

Goodwill and concession and quarry rights are tested for impairment annually and at other times when such indicators exist. This requires an estimation of the value in use of the cash-generating units to which goodwill, and concession and quarry rights are allocated.

When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable pre-tax discount rate in order to calculate the present value of those cash flows. Further details of the carrying value and key assumptions applied in the impairment assessment of goodwill, and concession and quarry rights are disclosed in Note 17.

In prior year, management has assessed that an impairment of RM91,652,000 was required for the intangible assets of the Group as disclosed in Note 17.

(l) Impairment of investments in subsidiaries

At reporting date, management determines whether the carrying amounts of its investments in subsidiaries are impaired. This involves measuring the recoverable amounts by applying the method as disclosed in Note 3(e).

In prior year, management has assessed that an impairment of RM70,215,000 was required for investment in a subsidiary of the Company as disclosed in Note 18(d).

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

3. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

Key sources of estimation uncertainty (cont'd.)

(m) Impairment of interests in associated companies

At reporting date, management determines whether the carrying amounts of its interests in associated companies are impaired. This involves measuring the recoverable amounts by applying the method as disclosed in Note 3(e).

In prior year, management has assessed that an impairment of RM95,410,000 was required for the interest in an associated company of the Group and of the Company as disclosed in note 19(c).

Judgements made in applying accounting policies

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the financial statements:

Reclassification of asset held for sale

During the year, the Group reclassified its asset held for sale to interests in associated companies. As set out in Note 2.32, the determination of what is "highly probable" requires judgement. In making this judgement, the Group has considered the various factors in relation to the overall Selangor State Government's water restructuring plan as disclosed in Note 28 to the financial statements.

4. REVENUE

Revenue of the Group and of the Company consists of the following:

	Group		Company	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	(restated) RM'000
Engineering and construction contracts	920,779	992,430	762,870	984,450
Sales of development properties	830,716	887,777	-	-
Quarry sales	45,509	34,063	-	-
Trading of construction materials	91,314	113,335	-	-
Sales of manufactured products	78,973	25,420	-	-
Supply of water and related services	141,540	133,689	-	-
Toll concession revenue	253,456	20,168	-	-
Dividend income	-	-	519,786	687,172
Others	37,631	22,690	-	-
	2,399,918	2,229,572	1,282,656	1,671,622

NOTES TO THE FINANCIAL STATEMENTS

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4. REVENUE (CONT'D.)

Supplementary information on revenue of the Group inclusive of the Group's share of revenue of joint ventures are as follows:

	2015 RM'000	2014 RM'000
Revenue of the Group	2,399,918	2,229,572
Share of revenue of joint ventures:		
Engineering and construction contracts	2,015,715	1,977,071
Property development and club operations	323,372	411,486
Water and expressway concessions	21,085	18,309
	4,760,090	4,636,438

5. STAFF COSTS

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 (restated) RM'000
Wages and salaries	124,011	116,615	39,537	50,814
- Company	13,002	11,426	13,002	11,426
- Joint operations	26,535	39,388	26,535	39,388
- Subsidiaries	84,474	65,801	-	-
Bonus	35,357	29,997	14,153	13,874
Directors' remuneration (Note 6)	18,448	11,215	12,260	6,894
Short term accumulating compensated absences	1,263	467	86	21
Defined contribution plans	16,909	15,967	6,760	8,029
Provision for retirement benefit obligations	4,171	2,215	147	685
Share options granted under ESOS	4,017	1,152	4,131	1,152
Social security costs	1,728	1,239	205	415
Other staff related expenses	27,088	38,670	19,816	27,002
	232,992	217,537	97,095	108,886
Less: Amount capitalised in qualifying assets:				
Property development costs (Note 13(b))	(24,546)	(23,484)	-	-
Investment properties (Note 14)	(494)	-	-	-
Costs of construction contracts (Note 25)	(57,224)	(88,177)	(52,633)	(77,626)
Less: Amount classified as highway maintenance and toll operations	(11,233)	-	-	-
	139,495	105,876	44,462	31,260

NOTES TO THE FINANCIAL STATEMENTS

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6. DIRECTORS' REMUNERATION

	Group		Company	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	(restated) RM'000
Directors				
Executive:				
Salaries	7,854	6,978	5,282	4,244
Bonus	7,463	2,515	5,856	1,618
Defined contribution plans	2,032	1,417	581	856
Provision for retirement benefit obligations	469	10	159	10
Share options granted under ESOS	348	-	234	-
Other emoluments				
- Allowances	282	295	148	166
- Benefits-in-kind	192	188	94	40
	18,640	11,403	12,354	6,934
Non-executive:				
Fees	520	414	520	414
Other emoluments				
- Allowances	87	134	87	134
- Benefits-in-kind	7	7	7	7
	614	555	614	555
Total	19,254	11,958	12,968	7,489
Analysis excluding benefits-in-kind:				
Total executive directors' remuneration excluding benefits-in-kind (Note 5)	18,448	11,215	12,260	6,894
Total non-executive directors' remuneration excluding benefits-in-kind (Note 7)	607	548	607	548
Total directors' remuneration excluding benefits-in-kind	19,055	11,763	12,867	7,442

- (a) On 2 January 2015, one alternate director resigned and another alternate director has been appointed.
- (b) On 12 December 2013, there was one director being appointed as the non-executive chairman.
- (c) On 5 December 2013, three directors retired as non-executive directors and one director retired as an executive director of the Company.

6. DIRECTORS' REMUNERATION (CONT'D.)

The details of the remuneration paid by the Group and the Company to each director who served during the financial years ended 31 July 2015 and 31 July 2014 are as follows:

2015	Salaries, bonus and EPF RM'000	Fees RM'000	Other emoluments* RM'000	Total RM'000
Directors				
Executive:				
Y Bhg Dato' Lin Yun Ling	5,248	-	55	5,303
Y Bhg Dato' Ir. Ha Tiing Tai	3,159	-	59	3,218
Y Bhg Dato' Haji Azmi bin Mat Nor	1,834	-	37	1,871
Y Bhg Dato' Goon Heng Wah	1,911	-	39	1,950
Saw Wah Theng	1,606	-	61	1,667
Ir. Chow Chee Wah	1,145	-	47	1,192
Ir. Adrian Brian Lam**	387	-	40	427
Ir. Chan Kong Wah	1,118	-	57	1,175
Soo Kok Wong	599	-	28	627
Ubull a/I Din Om^	342	-	51	393
	17,349	-	474	17,823
Non-executive:				
Y Bhg Dato' Mohammed bin Haji Che Hussein	-	175	71	246
Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	-	125	11	136
YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah	-	95	3	98
YM Tunku Afwida binti Tunku A.Malek	-	125	9	134
	-	520	94	614

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

6. DIRECTORS' REMUNERATION (CONT'D.)

The details of the remuneration paid by the Group and the Company to each director who served during the financial years ended 31 July 2015 and 31 July 2014 are as follows: (cont'd.)

2014	Salaries, bonus and EPF RM'000	Fees RM'000	Defined benefit plans paid RM'000	Other emoluments* RM'000	Total RM'000
Directors					
Executive:					
Y Bhg Dato' Lin Yun Ling	2,464	-	-	56	2,520
Y Bhg Dato' Ir. Ha Tiing Tai	1,545	-	-	52	1,597
Y Bhg Dato' Haji Azmi bin Mat Nor	1,185	-	290	53	1,528
Y Bhg Dato' Goon Heng Wah	1,210	-	-	42	1,252
Saw Wah Theng	979	-	278	40	1,297
Ir. Chow Chee Wah	903	-	293	58	1,254
Ir. Adrian Brian Lam	730	-	-	39	769
Ir. Chan Kong Wah	989	-	-	58	1,047
Soo Kok Wong	520	-	-	16	536
Y Bhg Dato' Seri Ir. Kamarul Zaman bin Mohd Ali [#]	385	-	-	69	454
	10,910	-	861	483	12,254
Non-executive:					
Y Bhg Dato' Mohammed bin Haji Che Hussein ^{^^}	-	86	-	34	120
Y Bhg Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	-	79	-	16	95
YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah	-	60	-	5	65
YM Tunku Afwida binti Tunku A.Malek	-	90	-	9	99
YM Raja Dato' Seri Abdul Aziz bin Raja Salim [#]	-	47	-	67	114
Y Bhg Tan Sri Dato' Mohd Ramli bin Kushairi [#]	-	31	-	9	40
Y Bhg Dato' Ng Kee Leen [#]	-	21	-	1	22
	-	414	-	141	555

* Included in other emoluments are allowances and benefits-in-kind.

** This represents the remuneration paid to this Director until his resignation as Director on 2 January 2015.

^ This represents the remuneration paid to this Director subsequent to his appointment on 2 January 2015.

^^ This represents the remuneration paid to this Director subsequent to his appointment as Non-Executive Chairman on 12 December 2013.

This represents the remuneration paid to this Director until his retirement on 5 December 2013.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

7. PROFIT FROM OPERATIONS

The following items have been included in arriving at profit from operations:

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Amortisation of land use rights (Note 15)	425	425	-	-
Amortisation of expressway development expenditure (Note 16)	78,539	5,474	-	-
Amortisation of concession and quarry rights	-	3,098	-	-
Auditors' remuneration				
- Statutory audits				
- Group's auditors	706	530	277	265
- Other auditors	150	90	43	39
- Other services	239	94	46	36
Depreciation				
- Property, plant and equipment (Note 12)	22,087	16,875	7,030	7,685
- Investment properties (Note 14)	1,523	707	152	153
Non-executive directors' remuneration (Note 6)	607	548	607	548
Property, plant and equipment written off (Note 12)	56	147	3	32
Net gain on disposal of property, plant and equipment	(953)	(2,000)	(561)	(629)
Net provision for liabilities (Note 39)	29,109	7,209	-	-
Rental expense of land	129	149	-	-
Rental expense of premises	303	885	263	214
Hire of plant and equipment	366	6,937	-	-
Net foreign exchange losses/(gains)#	2,447	21,152	94,785	(4,417)
Professional fees	10,494	3,412	5,351	1,575
Gain on remeasurement of previously held interest in Kesas Holdings Berhad immediately before obtaining control (Note 18(g))	-	(194,203)	-	-
Distribution from investment securities	(6,792)	(20,331)	(4,559)	(2,337)
Fair value adjustments	(1,255)	-	-	-
Interest income	(37,140)	(17,002)	(107,995)	(79,177)
Unwinding of discount				
- Notional interest income	(23,313)	(11,449)	(4,131)	-
Rental income				
- Subsidiaries	-	-	(3,791)	(3,791)
- Others	(4,507)	(3,325)	(1,487)	(1,270)

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

7. PROFIT FROM OPERATIONS (CONT'D.)

The following items have been included in arriving at profit from operations: (cont'd.)

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Impairment of:				
- Premium paid on water concession assets in an associated company (Note 19(c))	-	95,410	-	95,410
- Concession and quarry rights, and goodwill (Note 17)	-	91,652	-	-
- Investment in a subsidiary (Note 18(d))	-	-	-	70,215
	-	187,062	-	165,625

Included in the Company's net foreign exchange losses is unrealised foreign exchange losses of RM96,063,000 (2014: gain of RM22,664,000) arising from the translation of USD denominated loan that was taken to foreign exchange reserve of the Group in accordance with the accounting policy set out in Note 2.22(ii). Accordingly, the Group's net foreign exchange gain of RM247,610,000 (2014: gain of RM19,040,000) as disclosed in Note 30 has included the unrealised foreign exchange losses of RM96,063,000 (2014: gain of RM22,664,000).

8. FINANCE COSTS

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Interest expense on:				
Medium term notes	109,047	53,071	71,699	53,071
Revolving credits	2,731	2,201	2,731	2,201
Term loan	37,074	44,269	6,332	8,615
Unwinding of discount				
- Notional interest expense	9,618	1,597	903	14,208
Others	1,476	5,905	-	4,396
	159,946	107,043	81,665	82,491
Less:				
Amount capitalised in qualifying assets:				
Land held for property development and property development costs (Note 13)	(36,033)	(37,913)	-	-
Investment properties (Note 14)	(171)	-	-	-
Costs of construction contracts (Note 25)	-	(2,691)	-	(2,691)
	123,742	66,439	81,665	79,800

9. INCOME TAX EXPENSE

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Income tax:				
Malaysian income tax	122,498	127,336	44,911	58,859
Foreign income tax	2,412	242	237	175
Over provision in prior years	(8,351)	(25,432)	(9,512)	(23,787)
	116,559	102,146	35,636	35,247
Deferred tax (Note 34):				
Relating to origination and reversal of temporary differences	18,162	(3,600)	(1,716)	(1,479)
(Over)/under provision in prior years	(1,990)	18,016	(1,357)	22,478
	16,172	14,416	(3,073)	20,999
	132,731	116,562	32,563	56,246

Domestic current income tax is calculated at the Malaysian statutory tax rate of 25% (2014: 25%) of the estimated assessable profit for the year. The domestic statutory tax rate will be reduced to 24% from the current year's tax rate of 25%, effective Year of Assessment 2016. The effect of the change in future tax rate to deferred tax of the Group and the Company is determined not to be significant.

Taxation for other jurisdictions is calculated at the rates prevailing in respective jurisdictions.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

9. INCOME TAX EXPENSE (CONT'D.)

A reconciliation of income tax expense applicable to profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Company is as follows:

	2015 RM'000	2014 RM'000
Group		
Profit before taxation	858,189	851,645
Taxation at Malaysian statutory tax rate of 25% (2014: 25%)	214,547	212,911
Effect of different tax rates in other countries	(10,134)	802
Income not subject to tax	(5,018)	(53,975)
Expenses not deductible for tax purposes	32,851	71,362
Effects of share of profits of associated companies and joint ventures	(94,986)	(107,436)
Utilisation of previously unrecognised tax losses and unabsorbed capital allowances	(125)	(963)
Deferred tax assets not recognised in respect of unutilised tax losses, unabsorbed capital allowances and other deductible temporary differences	5,937	1,277
(Over)/under provision of deferred tax in prior years	(1,990)	18,016
Over provision of income tax in prior years	(8,351)	(25,432)
Tax expense for the year	132,731	116,562

9. INCOME TAX EXPENSE (CONT'D.)

	2015 RM'000	2014 (restated) RM'000
Company		
Profit before taxation	572,658	672,927
Taxation at Malaysian statutory tax rate of 25% (2014: 25%)	143,165	168,232
Effect of different tax rates in other countries	(2,952)	-
Income not subject to tax	(140,509)	(172,126)
Expenses not deductible for tax purposes	43,728	61,449
(Over)/under provision of deferred tax in prior years	(1,357)	22,478
Over provision of income tax in prior years	(9,512)	(23,787)
Tax expense for the year	32,563	56,246

Tax savings during the financial year arising from:

	Group	
	2015 RM'000	2014 RM'000
Utilisation of previously unrecognised tax losses	-	641
Utilisation of previously unabsorbed capital allowances	125	322

Details of deferred tax asset not recognised are stated in Note 34 to the financial statements

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

10. EARNINGS PER SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY

(a) Basic

Basic earnings per share is calculated by dividing the profit for the year attributable to ordinary equity holders of the Company by the weighted average number of ordinary shares in issue during the financial year.

	2015	2014
Profit for the year attributable to ordinary equity holders of the Company (RM'000)	682,138	719,398
Weighted average number of ordinary shares in issue ('000)	2,356,984	2,299,315
Basic earnings per share (sen)	28.94	31.29

(b) Diluted

Diluted earnings per share is calculated by dividing the profit for the year attributable to ordinary equity holders of the Company by the weighted average number of ordinary shares in issue during the financial year plus the weighted average number of ordinary shares that would be issued on conversion of all dilutive potential ordinary shares from exercise of ESOS and Warrants into ordinary shares. The ESOS and Warrants are deemed to have been converted into ordinary shares at the date of the issue of the ESOS and Warrants.

	2015	2014
Profit for the year attributable to ordinary equity holders of the Company (RM'000)	682,138	719,398
Weighted average number of ordinary shares in issue ('000)	2,356,984	2,299,315
Adjusted for:		
Assumed shares issued from the conversion of Warrants 2010/2015 ('000)*	-	35,524
Adjusted weighted average number of ordinary shares in issue and issuable ('000)	2,356,984	2,334,839
Fully diluted earnings per share (sen)	28.94	30.81

* On 25 May 2015, the Warrants 2010/2015 had expired and the remaining unconverted warrants had lapsed.

69,947,000 share options granted to employees under the existing ESOS have not been included in the calculation of diluted earnings per share because they are anti-dilutive. The unexercised ESOS has no dilutive effect on the earnings per share as the ESOS's exercise price is higher than the market price per ordinary share at the reporting date.

11. DIVIDENDS

	Group and Company			
	Amount		Net dividends per ordinary share	
	2015 RM'000	2014 RM'000	2015 sen	2014 sen
Dividends paid in respect of financial year ended 31 July 2015:-				
- First interim dividend declared on 16 December 2014 and paid on 28 January 2015	140,889	-	6.0	-
- Second interim dividend declared on 23 June 2015 and paid on 29 July 2015	144,354	-	6.0	-
Dividends paid in respect of financial year ended 31 July 2014:-				
- First interim dividend declared on 17 December 2013 and paid on 28 January 2014	-	137,993	-	6.0
- Second interim dividend declared on 26 June 2014 and paid on 23 July 2014	-	139,395	-	6.0
	285,243	277,388	12.0	12.0

The directors do not recommend the payment of any final dividend in respect of the current financial year.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

12. PROPERTY, PLANT AND EQUIPMENT

Group	Land and buildings* RM'000	Other property, plant and equipment** RM'000	Total RM'000
At 31 July 2015			
Valuation/cost			
At 1 August 2014	246,986	240,941	487,927
Additions	1,082	22,949	24,031
Transfer from property development costs (Note 13(b))	32,591	-	32,591
Disposals	-	(23,530)	(23,530)
Write-offs	(19)	(1,126)	(1,145)
Exchange differences	3,779	1,585	5,364
At 31 July 2015	284,419	240,819	525,238
Representing:			
At cost	280,914	240,819	521,733
At valuation	3,505	-	3,505
	284,419	240,819	525,238
Accumulated depreciation and impairment loss			
At 1 August 2014	27,914	175,128	203,042
Charge for the year:			
Recognised in profit or loss (Note 7)	6,993	15,094	22,087
Capitalised in construction costs (Note 25)	-	3,697	3,697
Disposals	-	(16,748)	(16,748)
Write-offs	(2)	(1,087)	(1,089)
Exchange differences	707	1,260	1,967
At 31 July 2015	35,612	177,344	212,956
Net carrying amount			
At 31 July 2015			
At cost	247,087	63,475	310,562
At valuation	1,720	-	1,720
	248,807	63,475	312,282

12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Group (cont'd.)	Land and buildings* RM'000	Other property, plant and equipment** RM'000	Total RM'000
At 31 July 2014			
Valuation/cost			
At 1 August 2013	243,568	256,392	499,960
Additions	1,321	15,316	16,637
Acquisition of a subsidiary (Note 18(g))	8,076	9,209	17,285
Disposals	-	(28,980)	(28,980)
Write-offs	-	(10,665)	(10,665)
Transfer to investment properties (Note 14)	(5,858)	-	(5,858)
Exchange differences	(121)	(331)	(452)
At 31 July 2014	246,986	240,941	487,927
Representing:			
At cost	243,481	240,941	484,422
At valuation	3,505	-	3,505
	246,986	240,941	487,927
Accumulated depreciation and impairment loss			
At 1 August 2013	17,759	182,662	200,421
Charge for the year:			
Recognised in profit or loss (Note 7)	5,333	11,542	16,875
Capitalised in construction costs (Note 25)	-	5,923	5,923
Acquisition of a subsidiary (Note 18(g))	5,494	7,110	12,604
Disposals	-	(21,288)	(21,288)
Write-offs	-	(10,518)	(10,518)
Transfer to investment properties (Note 14)	(649)	-	(649)
Exchange differences	(23)	(303)	(326)
At 31 July 2014	27,914	175,128	203,042
Net carrying amount			
At 31 July 2014			
At cost	217,267	65,813	283,080
At valuation	1,805	-	1,805
	219,072	65,813	284,885

NOTES TO THE FINANCIAL STATEMENTS

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12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

* Land and buildings

Group	Freehold land RM'000	Long term leasehold land RM'000	Buildings RM'000	Total RM'000
At 31 July 2015				
Valuation/cost				
At 1 August 2014	13,918	5,756	227,312	246,986
Additions	77	-	1,005	1,082
Transfer from property development cost (Note 13(b))	-	3,391	29,200	32,591
Write off	-	-	(19)	(19)
Exchange differences	-	262	3,517	3,779
At 31 July 2015	13,995	9,409	261,015	284,419
Representing:				
At cost	13,995	8,060	258,859	280,914
At valuation	-	1,349	2,156	3,505
	13,995	9,409	261,015	284,419
Accumulated depreciation and impairment loss				
At 1 August 2014	-	674	27,240	27,914
Charge for the year:				
Recognised in profit or loss	-	128	6,865	6,993
Write off	-	-	(2)	(2)
Exchange differences	-	4	703	707
At 31 July 2015	-	806	34,806	35,612
Net carrying amount				
At 31 July 2015				
At cost	13,995	7,808	225,284	247,087
At valuation	-	795	925	1,720
	13,995	8,603	226,209	248,807

12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

* Land and buildings (cont'd.)

Group	Freehold land RM'000	Long term leasehold land RM'000	Buildings RM'000	Total RM'000
At 31 July 2014				
Valuation/cost				
At 1 August 2013	15,568	5,756	222,244	243,568
Additions	-	-	1,321	1,321
Acquisition of a subsidiary	-	-	8,076	8,076
Transfer to investment properties (Note 14)	(1,650)	-	(4,208)	(5,858)
Exchange differences	-	-	(121)	(121)
At 31 July 2014	13,918	5,756	227,312	246,986
Representing:				
At cost	13,918	4,407	225,156	243,481
At valuation	-	1,349	2,156	3,505
	13,918	5,756	227,312	246,986
Accumulated depreciation and impairment loss				
At 1 August 2013	-	604	17,155	17,759
Charge for the year:				
Recognised in profit or loss	-	70	5,263	5,333
Acquisition of a subsidiary	-	-	5,494	5,494
Transfer to investment properties (Note 14)	-	-	(649)	(649)
Exchange differences	-	-	(23)	(23)
At 31 July 2014	-	674	27,240	27,914
Net carrying amount				
At 31 July 2014				
At cost	13,918	4,264	199,085	217,267
At valuation	-	818	987	1,805
	13,918	5,082	200,072	219,072

NOTES TO THE FINANCIAL STATEMENTS

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12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

** Other property, plant and equipment

Group	Motor vehicles RM'000	Office equipment, furniture and fittings RM'000	Plant and machinery RM'000	Total RM'000
At 31 July 2015				
Cost				
At 1 August 2014	28,773	52,925	159,243	240,941
Additions	3,491	8,195	11,263	22,949
Disposals	(5,365)	(565)	(17,600)	(23,530)
Write-offs	(198)	(592)	(336)	(1,126)
Exchange differences	106	1,075	404	1,585
At 31 July 2015	26,807	61,038	152,974	240,819
Accumulated depreciation				
At 1 August 2014	21,300	37,041	116,787	175,128
Charge for the year:				
Recognised in profit or loss	3,431	6,323	5,340	15,094
Capitalised in construction costs	411	263	3,023	3,697
Disposals	(3,846)	(536)	(12,366)	(16,748)
Write-offs	(198)	(553)	(336)	(1,087)
Exchange differences	87	848	325	1,260
At 31 July 2015	21,185	43,386	112,773	177,344
Net carrying amount				
At 31 July 2015	5,622	17,652	40,201	63,475

12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

** Other property, plant and equipment (cont'd.)

Group	Motor vehicles RM'000	Office equipment, furniture and fittings RM'000	Plant and machinery RM'000	Total RM'000
At 31 July 2014				
Cost				
At 1 August 2013	27,333	53,879	175,180	256,392
Additions	1,104	2,860	11,352	15,316
Acquisition of a subsidiary	5,872	3,337	-	9,209
Disposals	(3,963)	(746)	(24,271)	(28,980)
Write-offs	(1,557)	(6,206)	(2,902)	(10,665)
Exchange differences	(16)	(199)	(116)	(331)
At 31 July 2014	28,773	52,925	159,243	240,941
Accumulated depreciation				
At 1 August 2013	20,600	34,820	127,242	182,662
Charge for the year:				
Recognised in profit or loss	276	5,997	5,269	11,542
Capitalised in construction costs	508	409	5,006	5,923
Acquisition of a subsidiary	4,200	2,910	-	7,110
Disposals	(2,804)	(713)	(17,771)	(21,288)
Write-offs	(1,465)	(6,188)	(2,865)	(10,518)
Exchange differences	(15)	(194)	(94)	(303)
At 31 July 2014	21,300	37,041	116,787	175,128
Net carrying amount				
At 31 July 2014	7,473	15,884	42,456	65,813

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12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Company	Land and buildings* RM'000	Other property, plant and equipment** RM'000	Total RM'000
At 31 July 2015			
Valuation/cost			
At 1 August 2014 (restated)	161,622	78,260	239,882
Additions	73	2,306	2,379
Disposals	-	(19,703)	(19,703)
Write-offs	-	(6)	(6)
Exchange difference	-	715	715
At 31 July 2015	161,695	61,572	223,267
Representing:			
At cost	158,292	61,572	219,864
At valuation	3,403	-	3,403
	161,695	61,572	223,267
Accumulated depreciation and impairment loss			
At 1 August 2014 (restated)	10,928	52,572	63,500
Charge for the year:			
Recognised in profit or loss (Note 7)	3,175	3,855	7,030
Capitalised in construction costs (Note 25)		1,492	1,492
Disposals	-	(13,782)	(13,782)
Write-offs	-	(3)	(3)
Exchange difference	-	630	630
At 31 July 2015	14,103	44,764	58,867
Net carrying amount			
At 31 July 2015			
At cost	144,458	16,808	161,266
At valuation	3,134	-	3,134
	147,592	16,808	164,400

12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Company (cont'd.)	Land and buildings* RM'000	Other property, plant and equipment** RM'000	Total RM'000
At 31 July 2014 (restated)			
Valuation/cost			
At 1 August 2013 (restated)	159,841	107,474	267,315
Additions	1,781	3,437	5,218
Disposals	-	(24,273)	(24,273)
Write-offs	-	(8,295)	(8,295)
Exchange difference	-	(83)	(83)
At 31 July 2014 (restated)	161,622	78,260	239,882
Representing:			
At cost	158,220	78,260	236,480
At valuation	3,402	-	3,402
	161,622	78,260	239,882
Accumulated depreciation and impairment loss			
At 1 August 2013 (restated)	7,755	68,125	75,880
Charge for the year:			
Recognised in profit or loss (Note 7)	3,173	4,512	7,685
Capitalised in construction costs (Note 25)	-	5,730	5,730
Disposals	-	(17,459)	(17,459)
Write-offs	-	(8,263)	(8,263)
Exchange difference	-	(73)	(73)
At 31 July 2014 (restated)	10,928	52,572	63,500
Net carrying amount			
At 31 July 2014 (restated)			
At cost	148,371	25,688	174,059
At valuation	2,323	-	2,323
	150,694	25,688	176,382

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

* Land and buildings

Company	Freehold land RM'000	Long term leasehold land RM'000	Buildings RM'000	Total RM'000
At 31 July 2015				
Valuation/cost				
At 1 August 2014 (restated)	780	5,611	155,231	161,622
Additions	-	-	73	73
At 31 July 2015	780	5,611	155,304	161,695
Representing:				
At cost	-	4,407	153,885	158,292
At valuation	780	1,204	1,419	3,403
	780	5,611	155,304	161,695
Accumulated depreciation and impairment loss				
At 1 August 2014 (restated)	-	613	10,315	10,928
Charge for the year	-	68	3,107	3,175
At 31 July 2015	-	681	13,422	14,103
Net carrying amount				
At 31 July 2015				
At cost	-	3,872	140,586	144,458
At valuation	780	1,058	1,296	3,134
	780	4,930	141,882	147,592

12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

* Land and buildings (cont'd.)

Company	Freehold land RM'000	Long term leasehold land RM'000	Buildings RM'000	Total RM'000
At 31 July 2014 (restated)				
Valuation/cost				
At 1 August 2013 (restated)	780	5,611	153,450	159,841
Additions	-	-	1,781	1,781
At 31 July 2014 (restated)	780	5,611	155,231	161,622
Representing:				
At cost	-	4,407	153,813	158,220
At valuation	780	1,204	1,418	3,402
	780	5,611	155,231	161,622
Accumulated depreciation and impairment loss				
At 1 August 2013 (restated)	-	545	7,210	7,755
Charge for the year	-	68	3,105	3,173
At 31 July 2014 (restated)	-	613	10,315	10,928
Net carrying amount				
At 31 July 2014 (restated)				
At cost	-	4,262	144,109	148,371
At valuation	780	736	807	2,323
	780	4,998	144,916	150,694

NOTES TO THE FINANCIAL STATEMENTS

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12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

** Other property, plant and equipment

Company	Motor vehicles RM'000	Office equipment, furniture and fittings RM'000	Plant and machinery RM'000	Total RM'000
At 31 July 2015				
Cost				
At 1 August 2014 (restated)	10,836	27,110	40,314	78,260
Additions	54	1,726	526	2,306
Disposals	(3,779)	(197)	(15,727)	(19,703)
Write-offs	-	(6)	-	(6)
Exchange difference	92	271	352	715
At 31 July 2015	7,203	28,904	25,465	61,572
Accumulated depreciation				
At 1 August 2014 (restated)	7,167	18,931	26,474	52,572
Charge for the year:				
Recognised in profit or loss	9	3,532	314	3,855
Capitalised in construction costs (Note 25)	360	259	873	1,492
Disposals	(3,080)	(173)	(10,529)	(13,782)
Write-offs	-	(3)	-	(3)
Exchange difference	78	263	289	630
At 31 July 2015	4,534	22,809	17,421	44,764
Net carrying amount				
At 31 July 2015	2,669	6,095	8,044	16,808

12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

** Other property, plant and equipment (cont'd.)

Company	Motor vehicles RM'000	Office equipment, furniture and fittings RM'000	Plant and machinery RM'000	Total RM'000
At 31 July 2014 (restated)				
Cost				
At 1 August 2013 (restated)	15,086	31,164	61,224	107,474
Additions	296	1,661	1,480	3,437
Disposals	(4,524)	(251)	(19,498)	(24,273)
Write-offs	(9)	(5,443)	(2,843)	(8,295)
Exchange difference	(13)	(21)	(49)	(83)
At 31 July 2014 (restated)	10,836	27,110	40,314	78,260
Accumulated depreciation				
At 1 August 2013 (restated)	10,000	20,175	37,950	68,125
Charge for the year:				
Recognised in profit or loss	24	4,057	431	4,512
Capitalised in construction costs (Note 25)	473	395	4,862	5,730
Disposals	(3,310)	(234)	(13,915)	(17,459)
Write-offs	(9)	(5,442)	(2,812)	(8,263)
Exchange difference	(11)	(20)	(42)	(73)
At 31 July 2014 (restated)	7,167	18,931	26,474	52,572
Net carrying amount				
At 31 July 2014 (restated)	3,669	8,179	13,840	25,688

NOTES TO THE FINANCIAL STATEMENTS

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12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Had the revalued land and buildings been carried at historical cost less accumulated depreciation, the net book value of the land and buildings that would have been included in the financial statements of the Group and of the Company are as follows:

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Land and buildings	1,629	1,708	1,188	1,239

13. LAND HELD FOR PROPERTY DEVELOPMENT AND PROPERTY DEVELOPMENT COSTS

(a) Land held for property development

Group	Freehold land RM'000	Leasehold land RM'000	Development costs RM'000	Total RM'000
At 31 July 2015				
Cost				
At 1 August 2014	119,636	600,316	162,617	882,569
Additions	-	1,070,852	11,197	1,082,049
Acquisition of leasehold land through acquisition of subsidiary (Note 18(f))	-	784,328	-	784,328
Transfer from property development cost (Note 13(b))	-	19,960	12,119	32,079
Transfer to property development costs (Note 13(b))	(26,660)	(72,402)	(16,022)	(115,084)
Exchange differences	-	29,110	16,200	45,310
At 31 July 2015	92,976	2,432,164	186,111	2,711,251

13. LAND HELD FOR PROPERTY DEVELOPMENT AND PROPERTY DEVELOPMENT COSTS (CONT'D.)

(a) Land held for property development (cont'd.)

Group (cont'd.)	Freehold land RM'000	Leasehold land RM'000	Development costs RM'000	Total RM'000
At 31 July 2014				
Cost				
At 1 August 2013	116,842	726,194	205,699	1,048,735
Additions	-	46,627	9,203	55,830
Transfer from property development costs (Note 13(b))	6,983	-	4,251	11,234
Transfer to property development costs (Note 13(b))	(4,189)	(170,121)	(54,308)	(228,618)
Exchange differences	-	(2,384)	(2,228)	(4,612)
At 31 July 2014	119,636	600,316	162,617	882,569

(b) Property development costs

Group	Freehold land RM'000	Leasehold land RM'000	Development costs RM'000	Total RM'000
At 31 July 2015				
Cumulative property development costs				
At 1 August 2014	319,751	933,453	2,124,041	3,377,245
Costs incurred during the year	184,283	249,864	587,375	1,021,522
Transfer to property, plant and equipment (Note 12)	-	(3,391)	(29,200)	(32,591)
Transfer to land held for property development (Note 13(a))	-	(19,960)	(12,119)	(32,079)
Transfer from land held for property development (Note 13(a))	26,660	72,402	16,022	115,084
Transfer to investment properties (Note 14)	(3,701)	(13,021)	(33,309)	(50,031)
Reversal of completed projects	(36,272)	(19,947)	(318,757)	(374,976)
Transfer to inventories	(12,075)	(9,858)	(87,431)	(109,364)
Exchange differences	(3,339)	79,457	313,243	389,361
At 31 July 2015	475,307	1,268,999	2,559,865	4,304,171

NOTES TO THE FINANCIAL STATEMENTS

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13. LAND HELD FOR PROPERTY DEVELOPMENT AND PROPERTY DEVELOPMENT COSTS (CONT'D.)

(b) Property development costs (cont'd.)

Group (cont'd.)	Freehold land RM'000	Leasehold land RM'000	Development costs RM'000	Total RM'000
At 31 July 2015 (cont'd.)				
Cumulative costs recognised in profit or loss				
At 1 August 2014	(52,245)	(51,910)	(1,620,934)	(1,725,089)
Recognised during the year	(43,400)	(256,950)	(278,971)	(579,321)
Reversal of completed projects	36,272	19,947	318,757	374,976
Exchange differences	-	(5,228)	(217,527)	(222,755)
At 31 July 2015	(59,373)	(294,141)	(1,798,675)	(2,152,189)
Property development costs at 31 July 2015	415,934	974,858	761,190	2,151,982
At 31 July 2014				
Cumulative property development costs				
At 1 August 2013	351,272	757,004	2,175,405	3,283,681
Costs incurred during the year	-	9,363	406,877	416,240
Transfer to land held for property development (Note 13(a))	(6,983)	-	(4,251)	(11,234)
Transfer from land held for property development (Note 13(a))	4,189	170,121	54,308	228,618
Reversal of completed projects	(27,875)	-	(246,271)	(274,146)
Transfer to inventories	(852)	-	(241,119)	(241,971)
Exchange differences	-	(3,035)	(20,908)	(23,943)
At 31 July 2014	319,751	933,453	2,124,041	3,377,245

13. LAND HELD FOR PROPERTY DEVELOPMENT AND PROPERTY DEVELOPMENT COSTS (CONT'D.)

(b) Property development costs (cont'd.)

Group (cont'd.)	Freehold land RM'000	Leasehold land RM'000	Development costs RM'000	Total RM'000
At 31 July 2014 (cont'd.)				
Cumulative costs recognised in profit or loss				
At 1 August 2013	(43,643)	(43,642)	(1,396,788)	(1,484,073)
Recognised during the year	(36,477)	(8,566)	(484,810)	(529,853)
Reversal of completed projects	27,875	-	246,271	274,146
Exchange differences	-	298	14,393	14,691
At 31 July 2014	(52,245)	(51,910)	(1,620,934)	(1,725,089)
Property development costs at 31 July 2014	267,506	881,543	503,107	1,652,156

Included in land held for property development and property development costs incurred during the year are:

	Group	
	2015 RM'000	2014 RM'000
Staff costs (Note 5)	24,546	23,484
Finance costs (Note 8)	36,033	37,913

Included in leasehold land under land held for property development and property development costs are beneficial rights on land pursuant to investment certificates issued by the Government of Socialist Republic of Vietnam, with carrying value of RM360,402,000 (2014: RM385,402,000) and RM284,904,000 (2014: RM269,904,000) respectively. The Group plans to develop the leasehold land under land held for property development over the next 11 years.

Freehold land of the Group with a carrying value of RM122,728,000 (2014: RM123,427,000) has been pledged as securities for loan facility as set out in Note 35(b)(i).

The leasehold land under development of the Group with a carrying value of RM257,228,000 (2014: RM314,575,000) has been pledged as a security for a term loan as disclosed in Note 35(b)(ii).

NOTES TO THE FINANCIAL STATEMENTS

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14. INVESTMENT PROPERTIES

	Freehold land RM'000	Buildings RM'000	Construction -in-progress RM'000	Total RM'000
Group				
At 31 July 2015				
Cost				
At 1 August 2014	10,991	35,431	54,168	100,590
Additions	-	14,315	-	14,315
Reclassification	-	54,793	(54,793)	-
Transfer from property development cost (Note 13(b))	3,701	-	46,330	50,031
Exchange differences	-	-	2,403	2,403
At 31 July 2015	14,692	104,539	48,108	167,339
Accumulated depreciation				
At 1 August 2014	-	2,550	-	2,550
Charge for the year (Note 7)	-	1,523	-	1,523
At 31 July 2015	-	4,073	-	4,073
Net carrying amount				
At 31 July 2015	14,692	100,466	48,108	163,266
Fair value				
At 31 July 2015	29,511	138,931	48,108	216,550

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

14. INVESTMENT PROPERTIES (CONT'D.)

	Freehold land RM'000	Buildings RM'000	Construction -in-progress RM'000	Total RM'000
Group				
At 31 July 2014				
Cost				
At 1 August 2013	9,341	31,200	19,975	60,516
Additions	-	23	34,193	34,216
Transfer from property, plant and equipment (Note 12)	1,650	4,208	-	5,858
At 31 July 2014	10,991	35,431	54,168	100,590
Accumulated depreciation				
At 1 August 2013	-	1,194	-	1,194
Charge for the year (Note 7)	-	707	-	707
Transfer from property, plant and equipment (Note 12)	-	649	-	649
At 31 July 2014	-	2,550	-	2,550
Net carrying amount				
At 31 July 2014	10,991	32,881	54,168	98,040
Fair value				
At 31 July 2014	22,160	62,533	54,168	138,861

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31 JULY 2015

14. INVESTMENT PROPERTIES (CONT'D.)

	Freehold land RM'000	Buildings RM'000	Total RM'000
Company			
At 31 July 2015			
Cost			
At 1 August 2014	5,697	7,583	13,280
Addition	-	-	-
At 31 July 2015	5,697	7,583	13,280
Accumulated depreciation			
At 1 August 2014	-	2,552	2,552
Charge for the year (Note 7)	-	152	152
At 31 July 2015	-	2,704	2,704
Net carrying amount			
At 31 July 2015	5,697	4,879	10,576
Fair value			
At 31 July 2015	28,192	21,219	49,411

14. INVESTMENT PROPERTIES (CONT'D.)

	Freehold land RM'000	Buildings RM'000	Total RM'000
Company (cont'd.)			
At 31 July 2014			
Cost			
At 1 August 2013	5,697	7,560	13,257
Addition	-	23	23
At 31 July 2014	5,697	7,583	13,280
Accumulated depreciation			
At 1 August 2013	-	2,399	2,399
Charge for the year (Note 7)	-	153	153
At 31 July 2014	-	2,552	2,552
Net carrying amount			
At 31 July 2014	5,697	5,031	10,728
Fair value			
At 31 July 2014	20,457	19,553	40,010

Included in investment properties incurred during the year are:

	Group	
	2015 RM'000	2014 RM'000
Staff costs (Note 5)	494	-
Finance costs (Note 8)	171	-

Fair value of investment properties was estimated by the directors based on internal appraisal of market values of comparable properties.

Other details of fair value of investment properties are further disclosed in Note 44.

NOTES TO THE FINANCIAL STATEMENTS

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15. LAND USE RIGHTS

	Group	
	2015 RM'000	2014 RM'000
At 1 August	3,595	4,020
Amortisation for the year (Note 7)	(425)	(425)
At 31 July	3,170	3,595

16. EXPRESSWAY DEVELOPMENT EXPENDITURE

	Group	
	2015 RM'000	2014 RM'000
Cost		
At 1 August	1,760,823	-
Acquisition of a subsidiary (Note 18(g))	-	1,760,823
Additions	16,027	-
At 31 July	1,776,850	1,760,823
Accumulated amortisation		
At 1 August	5,474	-
Amortisation for the year (Note 7)	78,539	5,474
At 31 July	84,013	5,474
Net carrying amount		
At end of year	1,692,837	1,755,349

The expressway development expenditure is pledged as securities for borrowings (Note 35(a)(ii)).

17. INTANGIBLE ASSETS

	Goodwill RM'000	Concession and quarry rights RM'000	Total RM'000
Group			
At 31 July 2015			
Cost			
At 1 August 2013/31 July 2014/31 July 2015	41,396	95,048	136,444
Accumulated amortisation			
At 1 August 2013	-	41,694	41,694
Amortisation for the year (Note 7)	-	3,098	3,098
Impairment loss (Note 7)	41,396	50,256	91,652
At 31 July 2014/31 July 2015	41,396	95,048	136,444
Net carrying amount			
At 31 July 2014/31 July 2015	-	-	-

Concession and quarry rights

The concession and quarry rights are attributable to the acquisition of Gamuda Water Sdn. Bhd. and G.B. Kuari Sdn. Bhd. respectively, which have been granted the rights to operate and maintain the water treatment plants of Sungai Selangor Water Supply Scheme Phase 3 and the quarry for a period of 30 years ending Year 2031 and Year 2022 respectively.

In prior year, an impairment of RM50,256,000 has been recognised on concession and quarry rights.

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18. INVESTMENTS IN SUBSIDIARIES

	Company	
	2015	2014
	RM'000	RM'000
Redeemable unsecured loan stocks	1,200,000	1,200,000
Unquoted shares, at cost	2,755,394	2,184,422
Less: Accumulated impairment losses	(70,215)	(70,215)
	3,885,179	3,314,207

(a) Capitalisation of amount due from subsidiaries into redeemable preference shares

The Company has converted the amounts due from the following subsidiaries amounting to RM292,810,000 for 2,928,100 redeemable preference shares of RM1.00 each at premium of RM99 as follows:

	RM'000
Lifestyle Heritage Sdn. Bhd.	120,390
Dinamik Atlantik Sdn. Bhd.	3,850
Gamuda Land (HCMC) Sdn. Bhd.	168,570
	292,810

(b) Capital injection in subsidiaries

The Company has injected additional capital into the following subsidiaries during the year:

	RM'000
Gamuda Industrial Building System Sdn. Bhd. (formerly known as GIT Services Sdn. Bhd.)	2,400
Gamuda Land Sdn. Bhd.	7,125
Highpark Development Sdn Bhd (formerly known as Reka Strategi Sdn. Bhd.)	500
Dinamik Atlantik Sdn Bhd	250
	10,275

18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

(c) Redemption of redeemable preference shares (“RPS”) held by the Company in subsidiaries

During the year, the following wholly owned subsidiaries have redeemed 5,164,404 RPS held by the Company of RM1.00 each at premium of RM99 for cash consideration of RM516,440,400.

	RM'000
Idaman Robertson Sdn. Bhd.	50,250
Jade Homes Sdn. Bhd.	73,000
Madge Mansions Sdn. Bhd.	32,700
Highpark Development Sdn. Bhd. (formerly known as Reka Strategi Sdn. Bhd.)	34,350
Kesas Holdings Berhad	326,140
	516,440

(d) Impairment of investment in a subsidiary

The amount, representing the premium paid by the Company for the rights to operate and maintain the water treatment plants of Sungai Selangor Water Supply Scheme Phase 3, was impaired due to the uncertainty arising from the Selangor State Government’s consolidation of the water industry in Selangor as disclosed in Note 28.

(e) Acquisition of remaining shareholding in Sai Gon Thuong Tin Tan Thang Investment Real Estate Joint Stock Company (“TTJSC”)

On 30 June 2015, Gamuda Land (HCMC) Sdn. Bhd. (“GLHCMC”), a subsidiary of the Company, has completed acquisition of additional 40% of equity interest in TTJSC from its non-controlling interests for a cash consideration of VND1,014.0 million (RM174.6 million). Pursuant to this acquisition, TTJSC became a wholly-owned subsidiary of GLHCMC.

The following is the additional interest acquired in TTJSC:

	RM'000
Cash consideration paid to non-controlling interests	174,594
Fair value of the additional interest in TTJSC at the date of acquisition	180,443
Increase in the equity attributable to the owners of the Company	(5,849)

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18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

(f) Acquisition of leasehold land through acquisition of Salak Land Development Sdn. Bhd. ("Salak Land")

As disclosed in Note 43(ii), the Company had completed acquisition of Salak Land on 9 March 2015.

The fair value of the identifiable assets acquired at the acquisition date are as follows:

	Fair Value RM'000
Land held for development, representing fair value of the identifiable asset	784,328

The cash outflows on acquisition is as follows:

Cost of acquisition satisfied by cash, representing net cash outflow of the Group	784,323
---	---------

(g) Acquisition of Kesas Holdings Berhad ("Kesas")

In prior year, the Company has increased their shareholding in Kesas, as follows:

- (i) Acquired 20% equity interest of Kesas from Amcorp Properties Berhad for consideration of RM280 million, increasing the Company's proportion in ownership in Kesas to 50%.
- (ii) Acquired 20% equity interest of Kesas from Permodalan Nasional Berhad for consideration of RM290 million.

Consequently, the Company's ownership in Kesas has been increased to 70% and Kesas became a subsidiary of the Company.

The gain on remeasurement of previously held interest of 50% immediately before obtaining control is as follows:

	RM'000
Fair value of previously held interest	725,000
Less: Cost of investment in previously held interest	(421,274)
Less: Pre-acquisition reserves	(109,523)
Gain on remeasurement of previously held interest (Note 7)	194,203

18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

(h) Interests in subsidiaries

The Company's interests in the subsidiaries are analysed as follows:

Name of Company	Proportion of ownership		Principal activities
	2015 %	2014 %	
Subsidiaries incorporated in Malaysia			
Gammau Construction Sdn. Bhd.	100	100	Property investment and holding
Gamuda Engineering Sdn. Bhd.	100	100	Civil engineering and construction
Ganaz Bina Sdn. Bhd.	100	100	Civil engineering and construction
G.B. Kuari Sdn. Bhd.	100	100	Operation of quarry, laying of road and manufacture of premix
Gamuda Land Sdn. Bhd.	100	100	Investment holding company
Gamuda Paper Industries Sdn. Bhd.	95	95	Rental of properties
GPI Trading Sdn. Bhd.	95	95	Dormant
Gamuda Trading Sdn. Bhd.	100	100	Trading of construction materials
Gamuda Water Sdn. Bhd. ("GWSB")	80	80	Operation and maintenance of water treatment plants
Gamuda Industrial Building System Sdn. Bhd. (formerly known as GIT Services Sdn Bhd)	100	100	Precast manufacturing and building system

NOTES TO THE FINANCIAL STATEMENTS

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18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

(h) Interests in subsidiaries (cont'd.)

The Company's interests in the subsidiaries are analysed as follows: (cont'd.)

Name of Company	Proportion of ownership		Principal activities
	2015 %	2014 %	
Subsidiaries incorporated in Malaysia (cont'd.)			
Jade Homes Sdn. Bhd.	100	100	Property investment and development
Megah Landscape Sdn. Bhd.	100	100	Supply of landscaping materials and provision of landscaping services
Jade Homes Resort Berhad	100	100	Proprietor and operator of a clubhouse
Jade Homes Property Services Sdn. Bhd.*	100	100	Property maintenance services
Harum Intisari Sdn. Bhd.	100	100	Property investment and development
Bandar Botanic Resort Berhad	100	100	Proprietor and operator of a clubhouse
Botanic Property Services Sdn. Bhd.	100	100	Property maintenance services
GL (MM2H) Sdn. Bhd.*	100	100	Agent of "Malaysia My Second Home" Programme
Masterpave Sdn. Bhd.	100	100	Manufacture, supply and laying of road surfacing materials
Megah Capital Sdn. Bhd.	100	100	Investment holding and trading
Megah Management Services Sdn. Bhd.	100	100	Insurance agency
Megah Sewa Sdn. Bhd.	100	100	Hire and rental of plant and machinery

18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

(h) Interests in subsidiaries (cont'd.)

The Company's interests in the subsidiaries are analysed as follows: (cont'd.)

Name of Company	Proportion of ownership		Principal activities
	2015 %	2014 %	
Subsidiaries incorporated in Malaysia (cont'd.)			
Valencia Development Sdn. Bhd.	100	100	Property investment and development
Valencia Township Sdn. Bhd.	100	100	Management of township and golf club and related maintenance services
Rebung Property Services Sdn. Bhd.*	100	100	Property maintenance and management services
Madge Mansions Sdn. Bhd.	100	100	Property investment and development
Highpark Development Sdn. Bhd. (formerly known as Reka Strategi Sdn. Bhd.)	100	100	Property investment and development
Idaman Robertson Sdn. Bhd.	100	100	Property investment and development
Setara Hati Sdn. Bhd.	100	100	Property investment and development
Gamuda Land (HCMC) Sdn. Bhd.	100	100	Property investment and development
Bandar Serai Development Sdn. Bhd. (formerly known as Temasek Eksklusif Sdn. Bhd.) ("Bandar Serai")	100	100	Property investment and development
Dinamik Atlantik Sdn. Bhd.	100	100	Property investment and development
Lifestyle Heritage Sdn. Bhd.*	100	100	Property investment and development
Salak Land Development Sdn. Bhd.	100	-	Property investment and development

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

(h) Interests in subsidiaries (cont'd.)

The Company's interests in the subsidiaries are analysed as follows: (cont'd.)

Name of Company	Proportion of ownership		Principal activities
	2015 %	2014 %	
Subsidiaries incorporated in Malaysia (cont'd.)			
Kesas Holdings Berhad ("Kesas")	70	70	Investment holding; holding company to the concession holder of an expressway
Kesas Sdn. Bhd.	70	70	Design, construction and maintenance of Shah Alam Expressway, and development and management of toll operations
Semarak Kuasa Sdn Bhd*	100	-	Dormant
Subsidiary incorporated in British Virgin Islands			
Gamuda Overseas Investment Ltd.	100	100	Investment holding
Subsidiary incorporated in Mauritius			
Gamuda (Offshore) Private Limited*	100	100	Investment holding
Subsidiary incorporated in India			
Held by Gamuda (Offshore) Private Limited:			
Gamuda - WCT (India) Private Limited**	70	70	Civil engineering and construction

18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

(h) Interests in subsidiaries (cont'd.)

The Company's interests in the subsidiaries are analysed as follows: (cont'd.)

Name of Company	Proportion of ownership		Principal activities
	2015 %	2014 %	
Subsidiary incorporated in Saudi Arabia			
Gamuda Saudi Arabia L.L.C.	100	100	In the process of winding up
Subsidiaries incorporated in the Socialist Republic of Vietnam			
Gamuda-Nam Long Development Limited Liability Company*#	70	70	Construction of villas for sale and lease
Gamuda Land Vietnam Limited Liability Company^#	100	100	Undertakes the Yen So Park, sewage treatment plant and Gamuda City Development in Hanoi, Socialist Republic of Vietnam
Held by Gamuda land (HCMC) Sdn. Bhd.:			
Sai Gon Thuong Tin Tan Thang Investment Real Estate Joint Stock Company ("TTJSC")*#	100	60	Undertakes development of Celadon City in Ho Chi Minh City, Socialist Republic of Vietnam
Subsidiaries incorporated in Singapore			
Gamuda (Singapore) Pte Ltd^	100	-	Investment holding
Subsidiaries incorporated in Australia			
Gamuda (Australia) Pty Ltd^	100	-	Property development

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

(h) Interests in subsidiaries (cont'd.)

The Company's interests in the subsidiaries are analysed as follows: (cont'd.)

Name of Company	Proportion of ownership		Principal activities
	2015 %	2014 %	
Unincorporated subsidiaries in Malaysia			
Gamuda Berhad - Kumpulan Darul Ehsan Berhad - The Sweet Water Alliance Sdn. Bhd. Joint Venture ("GKTJV")	70	70	Civil engineering and construction.
Gamuda Berhad - Mujur Minat Sdn. Bhd. Joint Venture ("GMMJV")	70	70	Civil engineering and construction

* Audited by firms of auditors other than Ernst & Young, Malaysia

Financial year end which does not coincide with that of its holding company

^ Audited by member firms of Ernst & Young Global in the respective countries

For the purpose of consolidating the subsidiaries with different financial year ends, the last audited financial statements available and the management financial statements to the end of the accounting period of the subsidiaries have been used.

The details of the unincorporated subsidiaries are as follows:

Entity	Joint venture partners	Economic activity
GKTJV	Gamuda Berhad, Kumpulan Darul Ehsan Berhad and The Sweet Water Alliance Sdn. Bhd.	Undertakes civil engineering construction of the dam and water treatment facilities of Sungai Selangor Water Supply Scheme Phase 3
GMMJV	Gamuda Berhad and Mujur Minat Sdn. Bhd.	Undertakes civil engineering construction of the Western Kuala Lumpur Traffic Dispersal Scheme

Both GKTJV and GMMJV are unincorporated joint ventures formed under a contractual agreement. Pursuant to FRS 10: Consolidated Financial Statements, both GKTJV and GMMJV are deemed to be subsidiaries of Gamuda Berhad by virtue of its exposure or rights to variable returns from its investment with these entities and the power that give it the current ability to direct the relevant activities to affect its returns from these entities.

18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

(i) Non-controlling interests ("NCI") in subsidiaries

The summarised financial information of the subsidiaries that has non-controlling interests which are material to the Company before intra-group elimination are as follows:

	GWSB		Kesas		TTJSC		Other individually immaterial subsidiaries		Total	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
NCI percentage of ownership interest and voting interest (%)	20	20	30	30	-	40				
Carrying amount of NCI	75,566	64,032	257,696	438,506	-	164,321	22,757	20,536	356,019	687,395
Total comprehensive income/ (expense) allocated to NCI	11,534	14,129	28,892	3,506	-	(2,651)	18,315	(770)	58,741	14,214
Summarised statements of financial position										
Non-current assets	193,336	159,513	1,698,126	1,762,820	-	508,579	20,720	6,632	1,912,182	2,437,544
Current assets	200,476	176,328	324,253	299,001	-	388,934	64,039	55,791	588,768	920,054
Non-current liabilities	(983)	(591)	(1,144,091)	(468,531)	-	(334,867)	-	-	(1,145,074)	(803,989)
Current liabilities	(15,000)	(15,090)	(19,300)	(131,603)	-	(151,843)	(2,584)	(2,280)	(36,884)	(300,816)
Net assets	377,829	320,160	858,988	1,461,687	-	410,803	82,175	60,143	1,318,992	2,252,793
Summarised statements of comprehensive income										
Revenue	141,540	133,689	259,089	240,362	-	65,131	618	600	401,247	439,782
Profit/(loss) for the year	57,820	70,646	96,420	125,933	-	(3,677)	432	583	154,672	193,485
Total comprehensive income/ (expense)	57,670	70,646	96,305	125,933	-	(6,628)	4,563	583	158,538	190,534

NOTES TO THE FINANCIAL STATEMENTS

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18. INVESTMENTS IN SUBSIDIARIES (CONT'D.)

(i) Non-controlling interests ("NCI") in subsidiaries (cont'd.)

The summarised financial information of the subsidiaries that has non-controlling interests which are material to the Company before intra-group elimination are as follows: (cont'd.)

	GWSB		Kesas		TTJSC		Other individually immaterial subsidiaries		Total	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Summarised statements of cash flows										
Cash flows (used in)/generated from operating activities	(2,089)	3,916	216,741	17,743	-	22,420	113	15,983	214,765	60,062
Cash flows (used in)/generated from investing activities	8,373	403	1,521	(5,048)	-	106	-	549	9,894	(3,990)
Cash flows used in financing activities	-	-	(172,028)	-	-	(18,387)	-	-	(172,028)	(18,387)
Net increase in cash and cash equivalents	6,284	4,319	46,234	12,695	-	4,139	113	16,532	52,631	37,685

NOTES TO THE FINANCIAL STATEMENTS

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19. INTERESTS IN ASSOCIATED COMPANIES

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Unquoted shares, in Malaysia:				
At cost:				
- Ordinary shares	72,604	72,604	72,604	72,604
- Redeemable preference shares	420,350	425,350	420,350	425,350
	492,954	497,954	492,954	497,954
Group's share of post-acquisition reserves, net of dividends receivable	820,767	707,494	-	-
Less: Accumulated impairment losses	(97,214)	(97,214)	(97,214)	(97,214)
	1,216,507	1,108,234	395,740	400,740
Less: Reclassified to asset held for sale (Note 28)	-	(994,306)	-	(160,000)
	1,216,507	113,928	395,740	240,740
Unquoted shares, outside Malaysia:				
At cost:				
- Ordinary shares	11	11	-	-
- Redeemable preference shares	70,195	88,007	-	-
	70,206	88,018	-	-
Group's share of post-acquisition reserves	122,087	102,706	-	-
	192,293	190,724	-	-
	1,408,800	304,652	395,740	240,740
Quoted shares, in Malaysia:				
At cost:				
- Ordinary shares	59,623	59,623	59,624	59,624
Group's share of post-acquisition capital reserves	121,375	116,522	-	-
Group's share of post-acquisition reserves, net of dividends receivable	170,692	150,616	-	-
	351,690	326,761	59,624	59,624
Total	1,760,490	631,413	455,364	300,364
Market value: Quoted shares, in Malaysia	1,007,651	883,419	1,007,651	883,419

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

19. INTERESTS IN ASSOCIATED COMPANIES (CONT'D.)

(a) Redemption of redeemable preferences shares (“RPS”) held by the Company in an associated company

During the year, Hicom-Gamuda Development Sdn. Bhd. has redeemed 50,000 RPS held by the Company of RM1.00 each at premium of RM99 for cash consideration of RM5,000,000.

(b) Redemption of redeemable preferences shares (“RPS”) held by Gamuda (Offshore) Private Limited in an associated company

During the year, Suria Holding (O) Pvt. Ltd. has redeemed RPS held by Gamuda (Offshore) Private Limited for a total cash consideration of RM17,812,000 (2014: RM5,469,000).

(c) Impairment of interest in an associated company

In prior year, the Company has recognised impairment losses of RM95,410,000, representing the premium paid by the Group and the Company for the rights to operate and maintain the water treatment plants of Sungai Selangor Water Supply Scheme Phase 3, which was impaired due to the uncertainty arising from the Selangor State Government’s consolidation of the water industry in Selangor as disclosed in Note 28.

(d) Interests in associated companies

The Group’s interests in the associated companies are analysed as follows:

Name of company	Proportion of ownership		Principal activities
	2015 %	2014 %	
Associated companies incorporated in Malaysia			
Syarikat Pengeluar Air Selangor Holdings Berhad (“Splash Holdings”)	40	40	Investment holding and provision of management services; holding company to the concession holder of Sungai Selangor Water Supply Scheme Phase 1 and 3
Hicom-Gamuda Development Sdn. Bhd.	50	50	Property development
Madang Permai Sdn. Bhd.*	36	36	Dormant
Lingkaran Trans Kota Holdings Berhad (“Litrak”) (Quoted shares in Malaysia)	45	45	Investment holding and provision of management services; holding company to the concession holder of an expressway

19. INTERESTS IN ASSOCIATED COMPANIES (CONT'D.)

(d) Interests in associated companies (cont'd.)

The Group's interests in the associated companies are analysed as follows: (cont'd.)

Name of company	Proportion of ownership		Principal activities
	2015 %	2014 %	
Associated companies incorporated in Malaysia (cont'd.)			
Sistem Penyuraian Trafik KL Barat Holdings Sdn. Bhd.	52	52	Investment holding; holding company to the concession holder of an expressway
Associated companies unincorporated in Malaysia			
Held by Gamuda Engineering Sdn. Bhd.: Lim Hoo Seng - Gamuda Engineering Joint Venture	30	-	Civil engineering and construction
Associated companies incorporated in Mauritius			
Held by Gamuda (Offshore) Private Limited: Suria Holding (O) Pvt. Ltd.*#	50	50	Investment holding; holding company to the concession holder of an expressway
Gamuda - WCT (Offshore) Private Limited*#	50	50	Investment holding; holding company to the concession holder of an expressway

* Audited by firms other than Ernst & Young, Malaysia

Financial year end of 31 July

All associated companies have financial year end of 31 March/31 December, other than those marked with#. For the purpose of applying the equity method for associated companies with financial year end of 31 March/31 December, the last audited financial statements available and the management financial statements to 31 July of the associated companies have been used.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

19. INTERESTS IN ASSOCIATED COMPANIES (CONT'D.)

(e) Summarised financial information of material associated companies

The summarised financial information of the material associated companies which are accounted for using the equity method are as follows:

	SPLASH		Litrak		Other individually immaterial associates		Total	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Summarised statements of financial position								
Non-current assets	4,413,394	-	1,764,316	1,815,149	2,048,185	2,084,661	8,225,895	3,899,810
Current assets	1,357,189	-	476,562	407,393	617,901	586,996	2,451,652	994,389
Non-current liabilities	(1,845,067)	-	(1,563,766)	(1,573,123)	(1,635,242)	(1,340,897)	(5,044,075)	(2,914,020)
Current liabilities	(1,180,785)	-	(73,564)	(101,826)	(325,228)	(705,356)	(1,579,577)	(807,182)
Net assets	2,744,731	-	603,548	547,593	705,616	625,404	4,053,895	1,172,997
Summarised statements of comprehensive income								
Results								
Revenue	471,270	-	382,844	374,432	279,691	183,081	1,133,805	557,513
Profit for the year	258,975	-	147,395	137,217	48,595	48,028	454,965	185,245
Reconciliation of net assets to carrying amount as at year end								
Group's share of net assets	1,097,892	-	268,277	244,555	310,908	303,445	1,677,077	548,000
Fair value on acquisition in excess of net assets	-	-	83,413	83,413	-	-	83,413	83,413
Carrying amount in the statement of financial position	1,097,892	-	351,690	327,968	310,908	303,445	1,760,490	631,413
Group's share of profit for the year	103,590	119,886	65,517	61,254	29,937	62,532	199,044	243,672
Other information - Group's share of dividend	-	-	46,011	39,110	5,000	13,000	51,011	52,110

20. INTERESTS IN JOINT ARRANGEMENTS

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Unquoted shares, at cost	421,444	279,352	254,727	254,476
Group's share of post-acquisition reserves, net of dividends receivable	438,827	322,782	-	-
	860,271	602,134	254,727	254,476

Details of the joint arrangements are as follows:

Name of joint operations	Proportion of ownership		Economic activity
	2015 %	2014 %	
Unincorporated in Malaysia			
Malaysia Mining Corporation Berhad - Gamuda Berhad Joint Venture ("MMC - Gamuda JV")	50	50	Undertake engineering, procurement and construction of an integrated Bypass Tunnel cum Motorway in Kuala Lumpur
Malaysia Mining Corporation Berhad - Gamuda Berhad Joint Venture Electrified Double Track Project ("MMC - Gamuda JV 2T")	50	50	Undertake engineering, procurement and construction of the Electrified Double-Tracking from Ipoh to Padang Besar Project
MMC - Gamuda KVMRT (T) Joint Venture	50	50	Undertake pre-qualifying and tendering of the tunnelling, underground works and such other works in relation to the underground works package for the Klang Valley Mass Rapid Transit Project
MMC Gamuda KVMRT (UGW) Joint Venture	50	50	Undertake the tunnelling, underground works and such other works in relation to the underground works package for the Klang Valley Mass Rapid Transit Project

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

20. INTERESTS IN JOINT ARRANGEMENTS (CONT'D.)

Details of the joint arrangements are as follows: (cont'd.)

Name of joint operations (cont'd.)	Proportion of ownership		Economic activity
	2015 %	2014 %	
Unincorporated in Taiwan			
New Asia Construction & Development Corporation - Gamuda Berhad Joint Venture ("New Asia - Gamuda JV")*	50	50	Undertake civil engineering construction of the Orange Line Package CO4 of the Kaohsiung Metropolitan Mass Rapid Transit System in Kaohsiung, Taiwan, Republic of China
Unincorporated in Qatar			
Sinohydro Corporation - Gamuda Berhad - WCT Engineering Berhad Joint Venture ("Sinohydro - Gamuda - WCT JV")^	51	51	Design and construct the airfield facilities, tunnel and detention ponds of the New Doha International Airport in the State of Qatar
Gamuda Berhad - WCT Engineering Berhad Joint Venture ("Gamuda - WCT JV")^#	51	51	Undertake civil engineering construction of a new highway from the town of Shahaniya to the existing Zekreet interchange near the Dukhan industrial area in the State of Qatar
Gamuda Berhad - WCT Bahrain Berhad Joint Venture ("Gamuda - WCT Bahrain JV")^	51	51	Supply materials for the construction of the New Doha International Airport in the State of Qatar
Incorporated in Malaysia			
Projek Smart Holdings Sdn. Bhd.	50	50	Undertake, carry out and implement integrated Bypass Tunnel cum Motorway in Kuala Lumpur
MMC-Gamuda Joint Venture Sdn. Bhd.	50	50	Undertake, carry out and implement the Electrified Double-Tracking from Ipoh to Padang Besar Project
Horizon Hills Development Sdn. Bhd. ("Horizon Hills")	50	50	Undertake and carry out a mixed development mainly for residential purposes and a golf club in Johor Darul Takzim

20. INTERESTS IN JOINT ARRANGEMENTS (CONT'D.)

Details of the joint arrangements are as follows: (cont'd.)

Name of joint operations (cont'd.)	Proportion of ownership		Economic activity
	2015 %	2014 %	
Incorporated in Malaysia			
MMC Gamuda KVMRT (PDP) Sdn. Bhd. ("KVMRT (PDP)")	50	50	Undertake the role of a project delivery partner to deliver fully functional operating railway system for the Klang Valley Mass Rapid Transit Project Sungai Buloh-Kajang Line ("KVMRT Line 1")
MMC Gamuda KVMRT (T) Sdn. Bhd.	50	50	Undertake the tunnelling, underground works and such other works in relation to the underground works package for the Klang Valley Mass Rapid Transit Project Sungai Buloh-Kajang Line
MMC Gamuda KVMRT (PDP SSP) Sdn. Bhd.	50	-	Undertake the role of a project delivery partner to deliver fully functional operating railway system for the Klang Valley Mass Rapid Transit Project Sungai Buloh-Serdang-Putrajaya Line ("KVMRT Line 2")
Held by Gamuda Land Sdn. Bhd.: Gamuda GM Sdn. Bhd.	50	50	Operating and building management of Tower 1 of Idaman Robertson Project, a 9-level commercial complex to be operated as a wholesale center
Gamuda GM Klang Sdn. Bhd.	50	50	Developer and operator of a wholesale hub in Bandar Botanic, Klang
Incorporated in Singapore			
GEM Homes Pte Ltd [^]	50	-	Property investment and development

* Audited by firms other than Ernst & Young

[^] Audited by member firms of Ernst & Young Global in the respective countries

[#] The financial statements have been prepared on a going concern basis as the Joint Venture partners have agreed to provide adequate financial support

Pursuant to FRS 11: Joint Arrangements, Sinohydro-Gamuda-WCT JV, Gamuda-WCT JV and Gamuda-WCT Bahrain JV are deemed to be joint operations of Gamuda Berhad as the parties involved are undertaking economic activities that are subject to joint control.

NOTES TO THE FINANCIAL STATEMENTS

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20. INTERESTS IN JOINT ARRANGEMENTS (CONT'D.)

The summarised financial information of the material joint ventures which are accounted for using the equity method are as follows:

	KVMRT (PDP)		Horizon Hills		Other individually immaterial joint ventures		Total	
	2015	2014	2015	2014	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Summarised statements of financial position								
Non-current assets	34,808	24,876	191,433	151,677	1,214,979	683,723	1,441,220	860,276
Current assets	1,267,764	824,617	1,082,667	986,118	1,132,178	629,043	3,482,609	2,439,778
Non-current liabilities	(464,615)	(249,344)	(87,695)	(93,588)	(98,593)	(374,741)	(650,903)	(717,673)
Current liabilities	(725,987)	(547,919)	(292,668)	(362,616)	(1,460,195)	(467,579)	(2,478,850)	(1,378,114)
Net assets	111,970	52,230	893,737	681,591	788,369	470,446	1,794,076	1,204,267
Summarised statements of comprehensive income								
Results								
Revenue	3,183,965	2,884,422	613,777	811,065	2,277,775	3,106,307	6,075,517	6,801,794
Profit for the year	125,048	119,950	212,148	241,966	24,603	10,228	361,799	372,144
Reconciliation of net assets to carrying amount as at year end								
Group's share of net assets	55,985	26,115	446,869	340,796	394,185	245,365	897,039	612,276
Elimination of unrealised profits	-	-	-	-	(36,768)	(10,142)	(36,768)	(10,142)
Carrying amount in the statement of financial position	55,985	26,115	446,869	340,796	357,417	235,223	860,271	602,134
Group's share of profit for the year	62,524	59,975	106,074	120,983	12,302	5,114	180,900	186,072
Other information - Group's share of dividend	32,500	71,000	-	-	-	-	32,500	71,000

20. INTERESTS IN JOINT ARRANGEMENTS (CONT'D.)

Comparatives

During the year, the Company had adjusted its comparatives in accordance with FRS 11: *Joint Arrangements*, the share of assets, liabilities, revenue and related expenses of joint operations is to be proportionately consolidated at both Group and Company level. As a result, the Company level comparatives were restated to reflect the share of assets, liabilities, revenue and related expenses of the joint operations, respectively.

Company	As previously stated RM'000	Effect of FRS 11 RM'000	As restated RM'000
<u>Income statement for the year ended 31 July 2014</u>			
Revenue	878,237	793,385	1,671,622
Other income	93,454	(1,138)	92,316
Construction contract costs recognised as contract expenses	-	(802,460)	(802,460)
Staff costs	(30,085)	(1,175)	(31,260)
Depreciation	(7,727)	(111)	(7,838)
Other operating expenses	(27,465)	19,020	(8,445)
Finance costs	(63,886)	(15,914)	(79,800)
<u>Statement of comprehensive income for the year ended 31 July 2014</u>			
Foreign currency translation	1,091	(8,744)	(7,653)
<u>Statement of financial position as at 31 July 2014</u>			
Property, plant and equipment	159,156	17,226	176,382
Receivables (non-current)	-	47,328	47,328
Inventories	-	575	575
Receivables (current)	491,256	418,780	910,036
Due from subsidiaries (current)	500,105	(259,364)	240,741
Investment securities	24,520	66,900	91,420
Cash and bank balances	7,426	14,467	21,893
Reserves	(1,311,248)	(3,009)	(1,314,257)
Payables (non-current)	(1,906)	(36,298)	(38,204)
Payables (current)	(71,317)	(344,426)	(415,743)
Due to subsidiaries (current)	(230,385)	77,821	(152,564)

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20. INTERESTS IN JOINT ARRANGEMENTS (CONT'D.)

Comparatives (cont'd.)

Company (cont'd.)

	As previously stated RM'000	Effect of FRS 11 RM'000	As restated RM'000
<u>Statement of cash flows as at 31 July 2014</u>			
Net cash generated from operating activities	20,248	18,011	38,259
Net cash used in investing activities	(390,101)	(85,577)	(475,678)
<u>Statement of financial position as at 1 August 2013</u>			
Property, plant and equipment	163,545	27,890	191,435
Receivables (non-current)	-	53,844	53,844
Inventories	-	641	641
Receivables (current)	57,300	400,909	458,209
Due from subsidiaries (current)	290,049	(110,277)	179,772
Cash and bank balances	125,587	57,513	183,100
Reserves	(867,587)	(15,729)	(883,316)
Payables (non-current)	(2,027)	(26,363)	(28,390)
Payables (current)	(62,426)	(366,958)	(429,384)
Due to subsidiaries (current)	(207,268)	(21,470)	(228,738)

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21. OTHER INVESTMENTS

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
At cost				
Unquoted shares, in Malaysia	50	50	50	50
Investment in transferable club memberships	840	840	683	683
	890	890	733	733

The fair value of other investments are disclosed in Note 44.

22. INVENTORIES

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 (restated) RM'000
Cost:				
Raw materials	2,155	1,896	-	-
Crusher run and aggregates	5,613	7,012	-	-
Consumable stores and spares	2,225	2,173	3	575
Properties held for sale	175,590	283,911	-	-
	185,583	294,992	3	575
Net realisable value:				
Properties held for sale	-	84	-	-
	-	84	-	-
	185,583	295,076	3	575

During the year, the amount of inventories recognised as an expense was RM273,074,000 (2014: RM62,008,000).

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23. RECEIVABLES

Receivables of the Group and of the Company are analysed as follows:

		Group		Company	
		2015	2014	2015	2014
		RM'000	RM'000	RM'000	(restated) RM'000
(a) Current					
Trade					
Trade receivables					
Third parties	(i)	357,555	328,571	41,495	68,575
Associated companies	(ii)	206,589	187,713	6,748	-
Joint venture partners		24	115	20	115
Joint ventures	(iii)	417,659	292,007	393,425	311,041
Advances to subcontractors		55,567	-	37,440	-
Retention sums		93,183	79,696	89,672	75,602
Accrued billings		127,005	314,774	-	-
Due from customers on contracts (Note 25)		78,273	100,539	26,661	43,410
		1,335,855	1,303,415	595,461	498,743
Less: Allowance for impairment		(122)	(147)	-	-
		1,335,733	1,303,268	595,461	498,743
Non-trade					
Associated companies	(ii)	3,834	561	1,525	389
Joint venture partners		319	-	-	-
Joint ventures	(iii)	66,371	-	40,208	-
Deposits		8,185	468,287	1,060	394,983
Prepayments		5,951	4,482	1,633	1,964
Dividend receivable from subsidiary companies		-	-	113	-
Dividend receivable from associated companies		76	-	-	-
Sundry receivables		34,707	40,412	6,359	13,957
		119,443	513,742	50,898	411,293
		1,455,176	1,817,010	646,359	910,036

23. RECEIVABLES (CONT'D.)

(a) Current (cont'd.)

(i) Trade receivables

Trade receivables are non-interest bearing and are generally on 14 to 90 days (2014: 14 to 90 days) terms. Other credit terms are assessed and approved on a case-by-case basis. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

Ageing analysis of trade receivables

The ageing analysis of the Group's and Company's trade receivables are as follows:

	Group	
	2015	2014
	RM'000	RM'000
Neither past due nor impaired	453,895	683,914
1 to 30 days past due not impaired	76,980	81,274
31 to 60 days past due not impaired	123,986	7,978
61 to 90 days past due not impaired	146,767	5,601
91 to 120 days past due not impaired	84,576	189
More than 121 days past due not impaired	95,501	29,303
	527,810	124,345
Impaired	122	147
	981,827	808,406

	Company	
	2015	2014
	RM'000	(restated) RM'000
Neither past due nor impaired	167,562	163,966
1 to 30 days past due not impaired	65,109	-
31 to 60 days past due not impaired	56,488	56,488
61 to 90 days past due not impaired	119,374	119,374
91 to 120 days past due not impaired	-	-
More than 121 days past due not impaired	33,155	39,903
	274,126	215,765
Impaired	-	-
	441,688	379,731

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

23. RECEIVABLES (CONT'D.)

(a) Current (cont'd.)

(i) Trade receivables (cont'd.)

Receivables that are neither past due nor impaired

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment records with the Group and the Company. None of the Group's and Company's trade receivables that are neither past due nor impaired have been renegotiated during the financial year.

Receivables that are past due but not impaired

The Group and the Company have trade receivables amounting to RM527,810,000 (2014: RM124,345,000) and RM274,126,000 (2014: RM215,765,000) respectively that are past due at the reporting date but not impaired. The receivables are related to customers with on-going transactions and/or progressive payments, and unsecured in nature.

Receivables that are impaired

The Group's trade receivables that are impaired at the reporting date and the movement of the allowance accounts used to record the impairment are as follows:

	Group Individually impaired	
	2015	2014
	RM'000	RM'000
Trade receivables - nominal amounts	122	147
Less: allowance for impairment	(122)	(147)
	-	-
Movement in allowance accounts:		
At 1 August	147	166
Allowance for impairment written off	(25)	(19)
At 31 July	122	147

Trade receivables that are individually determined to be impaired at the reporting date relate to debtors that are in significant financial difficulties and have defaulted in payments. These receivables are not secured by any collateral or credit enhancements.

23. RECEIVABLES (CONT'D.)

(a) Current (cont'd.)

(ii) Due from associated companies

The amounts due from associated companies are unsecured, interest free and repayable on demand.

(iii) Due from joint ventures

The amounts due from joint ventures are unsecured, interest free and repayable on demand.

(b) Non-current

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Trade				
Trade receivables				
Third parties	231,471	104,359	201	-
Associated company	(i) 203,238	155,104	-	-
Joint ventures	(ii) 95,213	41,500	-	-
Advances to subcontractors	13,559	47,520	13,559	47,328
Retention sums	2,604	8,774	-	-
	546,085	357,257	13,760	47,328
Less: Allowance for impairment	-	-	-	-
	546,085	357,257	13,760	47,328
Non-trade				
Deposits	401	697	-	-
Prepayments	128	-	-	-
	529	697	-	-
	546,614	357,954	13,760	47,328

NOTES TO THE FINANCIAL STATEMENTS

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23. RECEIVABLES (CONT'D.)

(b) Non-current (cont'd.)

(i) Due from an associated company

The amount due from an associated company to a subsidiary of the Group is in respect of the supply of bulk quantity of treated water supplied to the associated company. In prior years, other than an amount of RM5,184,000 which is receivable in one annual instalment in December 2015. The amount due from an associated company is unsecured and repayable on demand.

(ii) Loan to a joint venture by a subsidiary

This represents the loan given to Gamuda GM Klang Sdn. Bhd., a joint venture, by Megah Capital Sdn. Bhd., a subsidiary of the Company. The loan is unsecured and repayable in 5 years or such other day mutually agreed upon. The interest of the loan is charged at 4.95% (2014: 4.95%) per annum.

Other details of fair value of non-current receivables are further disclosed in Note 44.

The Group and the Company have no significant concentration of credit risk that may arise from exposures to a single debtor or to groups of debtors, other than an amount of RM363,716,000 (2014: RM305,538,000) due from an associated company, Syarikat Pengeluar Air Sungai Selangor Sdn. Bhd..

23. RECEIVABLES (CONT'D.)

(b) Non-current (cont'd.)

The following table analyses the financial assets of the Group and of the Company in the statements of financial position by the class of financial instrument to which they are assigned, and therefore by the measurement basis.

	Note	Fair value through profit or loss RM'000	Loans and receivables RM'000	Total RM'000
Group				
At 31 July 2015				
Investment securities	24	509,643	-	509,643
Current receivables	23(a)			
Third parties		-	357,555	357,555
Associated companies		-	210,423	210,423
Joint venture partners		-	343	343
Joint ventures		-	484,030	484,030
Retention sums		-	93,183	93,183
Deposits		-	8,185	8,185
Sundry receivables		-	34,707	34,707
Non-current receivables	23(b)			
Third parties		-	231,471	231,471
Associated company		-	203,238	203,238
Joint ventures		-	95,213	95,213
Retention sums		-	2,604	2,604
Deposits		-	401	401
Cash and bank balances	27	-	928,059	928,059
Total financial assets		509,643	2,649,412	3,159,055

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

23. RECEIVABLES (CONT'D.)

	Note	Fair value through profit or loss RM'000	Loans and receivables RM'000	Total RM'000
Group				
At 31 July 2014				
Investment securities	24	120,502	-	120,502
Current receivables	23(a)			
Third parties		-	328,571	328,571
Associated companies		-	188,274	188,274
Joint venture partners		-	115	115
Joint ventures		-	292,007	292,007
Retention sums		-	79,696	79,696
Deposits		-	468,287	468,287
Sundry receivables		-	40,412	40,412
Non-current receivables	23(b)			
Third parties		-	104,359	104,359
Associated company		-	155,104	155,104
Joint ventures		-	41,500	41,500
Retention sums		-	8,774	8,774
Deposits		-	697	697
Cash and bank balances	27	-	799,250	799,250
Total financial assets		120,502	2,507,046	2,627,548

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

23. RECEIVABLES (CONT'D.)

	Note	Fair value through profit or loss RM'000	Loans and receivables RM'000	Total RM'000
Company				
At 31 July 2015				
Investment securities	24	51,551	-	51,551
Current receivables	23(a)			
Third parties		-	41,495	41,495
Associated companies		-	8,273	8,273
Joint venture partners		-	20	20
Joint ventures		-	433,633	433,633
Retention sums		-	89,672	89,672
Deposits		-	1,060	1,060
Sundry receivables		-	6,359	6,359
Non-current receivables	23(b)			
Third parties		-	201	201
Due from subsidiaries	26	-	1,494,067	1,494,067
Cash and bank balances	27	-	79,234	79,234
Total financial assets		51,551	2,154,014	2,205,565
At 31 July 2014 (restated)				
Investment securities	24	91,420	-	91,420
Current receivables	23(a)			
Third parties		-	68,575	68,575
Associated companies		-	389	389
Joint venture partners		-	115	115
Joint ventures		-	311,041	311,041
Retention sums		-	75,602	75,602
Deposits		-	394,983	394,983
Sundry receivables		-	13,957	13,957
Due from subsidiaries	26	-	964,671	964,671
Cash and bank balances	27	-	21,893	21,893
Total financial assets		91,420	1,851,226	1,942,646

NOTES TO THE FINANCIAL STATEMENTS

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24. INVESTMENT SECURITIES

	2015		2014 (restated)	
	Carrying amount RM'000	Fair value of quoted investments RM'000	Carrying amount RM'000	Fair value of quoted investments RM'000
Group				
Current				
Portfolios:				
Held as fixed deposit placements	440,635	440,635	82,781	82,781
Others	69,008	69,008	37,721	37,721
	509,643	509,643	120,502	120,502
Company				
Current				
Portfolios:				
Held as fixed deposit placements	36,295	36,295	91,420	91,420
Others	15,256	15,256	-	-
	51,551	51,551	91,420	91,420

Investment securities represent funds placed with licensed fund managers. The portfolio of securities managed by the fund managers comprise of money market funds, commercial papers, government bonds and fixed deposits. Investment securities held as fixed deposit placements allow prompt redemption at any time.

Other details of fair value of investment securities are further disclosed in Note 44.

Comparatives

Certain comparatives have been reclassified to conform with current year's presentation:

	As previously stated RM'000	Re-classification RM'000	As restated RM'000
<u>Consolidated statement of financial position as at 31 July 2014</u>			
Cash and bank balances	882,031	(82,781)	799,250
Investment securities	37,721	82,781	120,502
<u>Statement of financial position as at 31 July 2014</u>			
Cash and bank balances	113,313	(91,420)	21,893
Investment securities	-	91,420	91,420

NOTES TO THE FINANCIAL STATEMENTS

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25. AMOUNT DUE FROM/(TO) CUSTOMERS ON CONTRACTS

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Construction contract costs incurred to date	9,053,379	9,999,275	8,670,148	7,692,054
Recognised profits less recognised losses	1,025,645	1,108,675	892,261	807,137
Progress billings received and receivable	(10,227,090)	(11,056,662)	(9,735,378)	(8,484,188)
	(148,066)	51,288	(172,969)	15,003

Represented by:

Due from customers on contracts (Note 23(a))	78,273	100,539	26,661	43,410
Due to customers on contracts (Note 33(b))	(226,339)	(49,251)	(199,630)	(28,407)
	(148,066)	51,288	(172,969)	15,003

The costs incurred to date on construction contracts include the following charges made during the financial year:

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Finance costs (Note 8)	-	2,691	-	2,691
Depreciation (Note 12)	3,697	5,923	1,492	5,730
Staff costs (Note 5)	57,224	88,177	52,633	77,626
Rental of premises	933	587	933	584
Hire of plant and equipment	2,191	7,122	3	7,122

Included in amount due from customers on contract is an amount due from the Government of Socialist Republic of Vietnam ("GOVT") to a subsidiary, Gamuda Land Vietnam Limited Liability Company ("GLVN") amounting to RM26,252,000 (2014: RM17,586,000) which is pending issuance of investment certificates for property development in Hanoi, Vietnam as consideration for the construction works by GLVN.

The directors do not foresee any issue in obtaining the investment certificates and therefore are of the opinion that this amount is recoverable.

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26. DUE FROM SUBSIDIARIES

	Company	
	2015 RM'000	2014 (restated) RM'000
Non-current		
Due from a subsidiary - non-trade	398,053	723,930
Current		
Due from subsidiaries		
- trade	1,025	1,453
- non-trade	1,094,989	239,288
	1,096,014	240,741
Total	1,494,067	964,671

The trade amounts due from subsidiaries have a normal credit term which ranges from 30 to 90 days (2014: 30 to 90 days).

The non-trade amounts due from subsidiaries are unsecured, interest free and are repayable on demand except for advances of RM675,417,000 (2014: RM650,336,000) given to subsidiaries which bear interest at 4.50% to 5.10% (2014: 4.50% to 5.15%) per annum.

27. CASH AND BANK BALANCES

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 (restated) RM'000
Cash on hand and at banks	442,745	84,472	24,423	17,080
Housing Development Accounts	255,024	234,716	-	-
Total cash on hand and at banks	697,769	319,188	24,423	17,080
Deposits with licensed banks	230,290	480,062	54,811	4,813
	928,059	799,250	79,234	21,893

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31 JULY 2015

27. CASH AND BANK BALANCES (CONT'D.)

Included in total cash on hand and at banks of the Group and of the Company are interest bearing balances amounting to RM650,538,000 (2014: RM313,541,000) and RM19,125,000 (2014: RM13,807,424) respectively.

Housing Development Accounts held pursuant to Section 7A of the Housing Development (Control and Licensing) Act 1966 and therefore restricted from use in other operations.

The weighted average effective interest rates of deposits as at reporting date was as follows:

	Group		Company	
	2015 %	2014 %	2015 %	2014 %
Licensed banks				
Malaysia - RM	2.97	3.18	3.50	3.20
- USD	0.13	0.27	0.12	0.15
India	8.26	8.95	-	-
Australia	0.93	-	-	-
Vietnam	4.50	6.21	-	-

The range of maturities of deposits as at reporting date were as follows:

	Group		Company	
	2015 Days	2014 Days	2015 Days	2014 Days
Licensed banks	2 - 90	2 - 90	1 - 35	1 - 35

28. ASSET HELD FOR SALE RECLASSIFIED (TO)/FROM INTERESTS IN ASSOCIATED COMPANIES

	Group		Company	
	2015	2014	2015	2014
At 1 August	994,306	-	160,000	-
Reclassified (to)/from interest in associated companies	(994,306)	994,306	(160,000)	160,000
At 31 July	-	994,306	-	160,000

On 26 February 2014, the Company received an offer from Kumpulan Darul Ehsan Berhad ("KDEB"), an entity wholly-owned by the Selangor State Government, to purchase 100% equity interest in Syarikat Pengeluar Air Selangor Holdings Berhad ("Splash Holdings"). Splash Holdings is the holding company of Syarikat Pengeluar Air Sungai Selangor Sdn. Bhd. ("Splash") - the concession holder of Sungai Selangor Water Supply Scheme Phase 1 and 3. The Company has a 40% equity interest in Splash Holdings and the carrying amounts of investment in Splash Holdings in the Group's and the Company's financial statements as at 31 July 2015 is RM1,097,000,000 and RM160,000,000 (2014: RM994,306,000 and RM160,000,000) respectively. The offer was part of the Selangor State Government's effort to consolidate the various entities involved in the treatment, supply and distribution of water in the state of Selangor.

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28. ASSET HELD FOR SALE RECLASSIFIED (TO)/FROM INTERESTS IN ASSOCIATED COMPANIES (CONT'D.)

On 10 March 2014, the Company informed KDEB that it was constrained from accepting the said offer due to the adverse financial consequences on the Company. The net offer of RM250,600,000 for Splash Holdings when compared to its net asset value (“NAV”) of RM2,540,000,000 as at 31 December 2013 will result in a huge divestment loss of RM920,000,000 to the Company. The offer of RM250,600,000 is below 10% of Splash Holdings’ NAV. The offer is therefore not equitable nor reasonable for acceptance by the Company.

The Company informed KDEB that it is however, amenable to accepting an offer by KDEB to acquire its equity interest in Splash Holdings upon mutually agreed terms on a ‘willing buyer – willing seller’ basis, based on the following conditions which were already included in KDEB’s earlier offers and accepted by the Company:

- (a) Payment of Splash Holdings’ NAV (as agreed by KDEB in its letter of offer dated 20 February 2013 page 6 item 2(vi) and the State’s offer dated 15 July 2009 page 2 item 6); and
- (b) The retention of the operations and maintenance operators of Splash (Gamuda Water Sdn. Bhd. and Sungai Harmoni Sdn. Bhd.) at existing terms (as agreed by the State in its letter of offer dated 15 July 2009 page 2 item 4).

The Company’s rejection of the offer resulted in the State Government prompting to push for the enforcement of the Water Services Industry Act 2006 (“WASIA”), which empowers the Federal Government to direct the Suruhanjaya Perkhidmatan Air Negara (“SPAN”) to assume control of the property, business and affairs of Splash and to carry on Splash’s business and affairs if it was in the national interest to do so.

Having obtained independent legal advice, the Directors are of the opinion that even if the Federal Government invoke WASIA based on the request of the State Government, SPAN would only assume control of the property, business and affairs of Splash. Under such circumstances, if at all happens, SPAN does not take ownership of the property, business and affairs of Splash.

The management believes that it has reasonable grounds to sell Splash Holdings at NAV due to the following reasons:

- (aa) The NAV of Splash Holdings mainly comprises Splash’s receivables arising from water tariffs billed pursuant to its water supply concession agreement amounted to RM2,800,000,000 as at 31 December 2014. In the event of termination or expropriation of Splash’s water supply concession, Splash as an entity will remain. Termination or expropriation therefore does not affect Splash’s right to recover those receivables. The offer from KDEB of RM250,600,000 for 100% equity in Splash Holdings is inferior as it is below 10% of Splash Holding’s NAV and the offer does not address the recovery of receivables; and
- (bb) There are precedents of take overs of water assets by Pengurusan Asset Air Berhad (“PAAB”) based on NAV in 6 states – Melaka, Negeri Sembilan, Johor, Perlis, Penang and Perak. PAAB is a company set up by the Federal Government to restructure the water services industry in the country.

Arising from the above developments, the carrying amount of interest in Splash Holdings was classified as asset held for sale in the Group’s and the Company’s financial statements as at 31 July 2014.

Since the interest in Splash Holdings was classified as asset held for sale as at 31 July 2014, there were no further developments on the negotiations of selling prices and arrangement between State Government, KDEB, Splash Holdings and the Company. The management believes that the negotiation initiatives could conclude beyond one year from the reporting date.

Therefore, the amount previously classified as asset held for sale has been reclassified to interests in associated companies as at 31 July 2015.

29. SHARE CAPITAL

	Number of ordinary shares of RM1 each		Amount	
	2015 '000	2014 '000	2015 RM'000	2014 RM'000
Authorised:				
At beginning/end of year	3,000,000	3,000,000	3,000,000	3,000,000
Issued and fully paid:				
At beginning of year	2,323,357	2,276,644	2,323,357	2,276,644
Exercise of ESOS	-	36,101	-	36,101
Conversion of warrants	82,548	10,612	82,548	10,612
At end of year	2,405,905	2,323,357	2,405,905	2,323,357

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

- (a) During the financial year, the Company increased its issued and paid-up share capital from RM2,323,357,479 to RM2,405,905,055 by way of issuance of 82,547,576 new ordinary shares of RM1.00 each for cash arising from the exercise of Warrants 2010/2015 at the exercise price of RM2.66 per warrant in accordance with the Deed Poll dated 15 April 2010.
- (b) On 26 May 2010, the Company allotted and issued 252,306,013 new Warrants 2010/2015 at an issue price of RM0.10 each on the basis of 1 Warrant 2010/2015 for every 8 existing ordinary shares held in the Company on 30 April 2010. Each Warrant 2010/2015 entitles the registered holder to subscribe for 1 new ordinary share in the Company at any time on or after 26 May 2010 to 25 May 2015, at an exercise price of RM2.66 in accordance with the Deed Poll. Any Warrant 2010/2015 not exercised by the date of maturity will lapse thereafter and cease to be valid for all purposes. The remaining unexercised Warrants 2010/2015 of 1,188,066 have lapsed on 25 May 2015.

The total number of warrants converted during the year is as follows:

	Warrants 2010/2015	
	2015 '000	2014 '000
At beginning of year	83,736	94,348
Converted	(82,548)	(10,612)
Lapsed	(1,188)	-
At end of year	-	83,736

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31 JULY 2015

29. SHARE CAPITAL (CONT'D.)

- (c) The previous Employee Share Option Scheme (“ESOS”) has lapsed on 5 July 2014. The Company’s new ESOS was approved by shareholders at the Extraordinary General Meeting held on 4 December 2014 and became effective for 5 years from 10 April 2015 to 9 April 2020. On 10 April 2015, the Company issued options under the new ESOS for the eligible executive Directors and Employees of Gamuda Berhad and its subsidiaries.

The principal features of the ESOS were as follows:

- (i) Eligible employees are full-time monthly paid employees and Executive Directors of the Group (including contract and non-Malaysian employees with a minimum three years of contract of service) whose employment has been confirmed. The selection of eligible employee for participation in the ESOS shall be at the discretion of the Options Committee.
- (ii) The ESOS shall be in force for a period of 5 years from 10 April 2015 subject however to any extension or renewal for a further period of not exceeding 5 years commencing from the day after the date of expiration of the original 5 years period as may be approved by all relevant parties.
- (iii) The total number of shares to be offered shall not exceed 10% of the issued and paid-up share capital of the Company at any point of time during the duration of the ESOS.
- (iv) The subscription price under the ESOS shall be the weighted average market price of the shares as shown in the Daily Official List issued by the Bursa Malaysia Securities Berhad for the 5 market days immediately preceding the date of offer of the options subject to a discount of not more than 10%, or at par value of the share, whichever is higher.
- (v) The aggregate number of shares to be offered to an eligible employee in accordance with the ESOS shall be determined at the discretion of the Options Committee after taking into consideration, amongst other factors, the position, performance, seniority and the length of service that the eligible employee has rendered and subject to the maximum allowable allotment of shares for each eligible employee.
- (vi) The number of shares under the ESOS which remained unexercised or the option price or both may be adjusted following any alteration in the capital structure of the Company during the option period, whether such alteration is by way of capitalisation of profits or reserves, right issues, consolidation of shares, sub-division of shares or reduction of capital or otherwise howsoever taking place, made by the Company.
- (vii) The options shall not carry any right to vote at any general meeting of the Company and a grantee shall not be entitled to any dividends, right or other entitlements on his unexercised options.
- (viii) The options granted under ESOS are not assignable.

29. SHARE CAPITAL (CONT'D.)

(c) (cont'd.)

The principal features of the ESOS were as follows: (cont'd.)

- (ix) There is no restriction on the employee in exercising and selling their Gamuda Shares which were allotted and issued pursuant to the exercise of their options.

If the net proceeds from the disposal is less than the Exercise Value (being the Exercise Price multiplied by the number of Gamuda Shares sold), the entire net proceeds will be released to the employee.

However, if the net proceeds is more than the Exercise Value, an amount equivalent to the Exercise Value will be released to the employee. The balance proceeds not released to the employee will be placed in an interest bearing account for the benefit of the employee. The balance proceeds (being the net proceeds less Exercise Value) together with the attributable interest, if any, will be released to the employee over the period of the scheme in accordance with Gamuda's ESOS By-Law on each anniversary of the effective date of the scheme.

- (x) The new shares allotted upon any exercise of the option shall rank pari passu in all respects with the then existing issued and paid-up ordinary shares of the Company except that the new shares so issued will not rank for any dividends, rights, allotments and/or other distributions, the entitlement date (namely the date as at the close of business on which shareholders must be registered in order to be entitled to any dividends, rights, allotments or other distributions) of which is prior to the date of allotment of the new shares.
- (xi) The employees to whom the options have been granted have no right to participate by virtue of the options in any share issue of any other company.
- (xii) Options to subscribe for ordinary shares of RM1.00 each under ESOS were granted in the following phase:

Grant date	Exercise price RM	Number of options '000	Exercise period
10 April 2015	5.16	69,947	10 April 2015 - 9 April 2020

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

29. SHARE CAPITAL (CONT'D.)

- (d) Breakdown of aggregate proceeds received from share options exercised during the financial year and the fair value, at exercise date, of ordinary shares issued are as follows:

	2015 RM'000	2014 RM'000
Ordinary shares	-	36,101
Share premium	-	78,008
Aggregate proceeds received on shares issued	-	114,109
Aggregate fair value of ordinary shares at exercise date	-	168,221

- (e) The number and weighted average exercise prices ("WAEP") of, and movements in, share options during the financial year are as follows:

ESOS exercise price	← Number of share options Movement during the year →				Outstanding and exercisable at 31 July 2015 '000
	Outstanding at 1 August 2014 '000	Granted '000	Exercised '000	Lapsed '000	
RM5.16	-	69,947	-	-	69,947
WAEP	-	5.16	-	-	-

29. SHARE CAPITAL (CONT'D.)

- (e) The number and weighted average exercise prices (“WAEP”) of, and movements in, share options during the financial year are as follows: (cont’d.)

ESOS exercise price	Outstanding at 1 August 2013 ‘000	Number of share options Movement during the year			Outstanding and exercisable at 31 July 2014 ‘000
		Granted ‘000	Exercised ‘000	Lapsed ‘000	
RM1.54	2,651	-	(142)	(2,509)	-
RM2.32	1,396	-	(284)	(1,112)	-
RM3.24	12,417	-	(7,899)	(4,518)	-
RM2.66	2,264	-	(785)	(1,479)	-
RM2.04	1,253	-	(300)	(953)	-
RM1.73	927	-	(185)	(742)	-
RM2.42	982	-	(344)	(638)	-
RM2.49	12,281	-	(9,966)	(2,315)	-
RM3.33	958	-	(382)	(576)	-
RM3.26	280	-	(280)	-	-
RM3.37	537	-	(537)	-	-
RM3.46	10,326	-	(9,885)	(441)	-
RM3.61	2,127	-	(2,099)	(28)	-
RM4.38	-	3,635	(3,013)	(622)	-
	48,399	3,635	(36,101)	(15,933)	-
WAEP	2.89	4.38	3.16	2.62	-

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

29. SHARE CAPITAL (CONT'D.)

(f) Fair value of share options granted

The fair value of the share options granted under the ESOS is estimated at grant date using a binomial option pricing model, taking into account the terms and conditions upon which the instruments were granted.

The fair value of share options measured at the respective date and the assumptions are as follows:

ESOS

Option price, before rights issue of warrants (RM)	5.16
Fair value of share options, at grant date on 10 April 2015 (RM)	0.41
Weighted average share price (RM), at grant date	5.19
Expected volatility at grant date (per annum)	19.00%
Risk free rate at grant date (per annum)	3.22%
Expected dividend yield (per annum)	3.00%

The expected volatility is based on historical data and is not necessarily indicative of exercise patterns that may occur.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

30. OTHER RESERVES (NON-DISTRIBUTABLE)

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Capital reserve				
At beginning of year	116,522	111,947	-	-
Movement in capital reserve in an associated company	4,853	4,575	-	-
At end of year	121,375	116,522	-	-
Foreign exchange reserve				
At beginning of year	(81,561)	(85,103)	(4,780)	2,873
Foreign currency translation	247,610	19,040	15,940	(7,653)
Share of foreign currency translation of associated companies	2,872	(16,969)	-	-
Less: Non-controlling interests	(15,421)	1,471	-	-
At end of year	153,500	(81,561)	11,160	(4,780)
Warrants reserve				
At beginning of year	8,375	9,436	8,375	9,436
Conversion of warrants	(8,255)	(1,061)	(8,255)	(1,061)
Transferred to retained profits	(120)	-	(120)	-
At end of year	-	8,375	-	8,375
Hedging reserve*				
At beginning of year	(1,903)	(4,400)	(1,903)	(4,400)
Fair value gain on cash flow hedges	1,903	2,497	1,903	2,497
At end of year	-	(1,903)	-	(1,903)
Total other reserves	274,875	41,433	11,160	1,692

* Hedging reserve represents the effective portion of the gain or loss on hedging instruments in the Company's cash flow hedge.

31. RETAINED PROFITS

The Company may distribute dividends out of its entire retained earnings under the single tier system.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

32. RETIREMENT BENEFIT OBLIGATIONS

The Group operates an unfunded, defined benefit Retirement Benefit Scheme (“the Scheme”) for its employees. Under the Scheme, eligible employees are entitled to retirement benefits of 2.5% on the last drawn monthly basic salary for each completed months of services on attainment of the retirement age of 60.

The amounts recognised in the statements of financial position are determined as follows:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Present value of unfunded defined benefit obligations, representing net liability	29,860	18,174	2,723	1,906
Analysed as:				
Current (Note 33(b))	8	6	-	-
Non-current:				
Later than 1 year but not later than 2 years	81	7	-	-
Later than 2 years but not later than 5 years	4,459	139	321	-
Later than 5 years	25,312	18,022	2,402	1,906
Amount included in payables (Note 33(a))	29,852	18,168	2,723	1,906
	29,860	18,174	2,723	1,906

The amounts recognised in profit or loss are as follows:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Current service cost	908	1,332	201	594
Past service cost	2,749	-	-	-
Interest cost	983	893	105	101
Total, included in staff costs and directors' remuneration (Notes 5 and 6)	4,640	2,225	306	695

32. RETIREMENT BENEFIT OBLIGATIONS (CONT'D.)

Movements in the net liabilities in the current year were as follows:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
At beginning of year	18,174	17,439	1,906	2,027
Recognised in profit or loss	4,640	2,225	306	695
Acquisition of a subsidiary	-	615	-	-
Contributions paid	(14)	(1,932)	-	(788)
Remeasurement losses/(gains) on defined benefit plan	7,060	(173)	511	(28)
At end of year	29,860	18,174	2,723	1,906

The sensitivity analysis below has been determined based on reasonably possible changes of each significant assumption on the defined benefit obligation as of the end of the reporting period, assuming if all other assumptions were held constant:

	Increase/ (decrease)	2015 RM'000	Increase/ (decrease)	2014 RM'000
Discount rate	+1%	(3,425)	+1%	(2,320)
	-1%	3,425	-1%	2,320
Expected rate of salary increases	+1%	3,959	+1%	2,580
	-1%	(3,959)	-1%	(2,580)

Principal actuarial assumptions used:

	2015 %	2014 %
Discount rate	5.3	5.5
Expected rate of salary increases	7.0 - 11.0	6.0 - 10.0

The average duration of the defined benefit plan obligation at the end of the reporting year is 13 years.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

33. PAYABLES

(a) Non-current

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Trade				
Trade payables	209,218	-	499	-
Retention sums	61,354	70,460	30,377	36,298
	270,572	70,460	30,876	36,298
Non-trade				
Associated companies	561	-	554	-
Advance membership fees	2,909	18,878	-	-
Deferred income	59,633	66,660	-	-
Retirement benefit obligations (Note 32)	29,852	18,168	2,723	1,906
Third party	-	85,294	-	-
Sundry payables	27,278	-	-	-
Accruals	4,056	-	-	-
	124,289	189,000	3,277	1,906
	394,861	259,460	34,153	38,204

Advance membership fees received are in connection with the provision of services by way of golfing, sporting and other recreational facilities. The advance membership fees are recognised as income over the tenure of the membership period which expires from 2058 to 2070.

Deferred income comprises advance maintenance fees and licence fees, and government compensation.

Included in trade payables (non-current) of the Group is RM208,719,000, representing balance payments of purchase consideration for acquisition of leasehold lands not due within next twelve months.

In prior year, the amount due to a third party represents the present value of amount payable to a non-controlling interest of a subsidiary for land cost and services provided by the non-controlling interest, repayable in equal annual instalments commencing from 1 January 2016 to 31 December 2019. During the financial year, the amount has been settled following the acquisition of the non-controlling interest as stated in note 18(e).

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

33. PAYABLES (CONT'D.)

(b) Current

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Trade				
Trade payables	857,616	409,091	28,550	119,993
Associated companies	431	-	-	-
Joint venture partners	-	612	6,429	612
Retention sums	112,490	117,132	34,204	47,077
Progress billings	2,394	2,881	-	-
Due to customers on contracts (Note 25)	226,339	49,251	199,630	28,407
Accruals	202,493	177,623	102,993	159,811
	1,401,763	756,590	371,806	355,900
Non-trade				
Associated companies	3,116	-	91	-
Retirement benefit obligations (Note 32)	8	6	-	-
Sundry payables	118,841	90,539	17,247	16,397
Accruals	57,798	83,087	29,607	43,446
	179,763	173,632	46,945	59,843
	1,581,526	930,222	418,751	415,743

The normal trade credit term granted to the Group and the Company ranges from 30 to 90 days (2014: 30 to 90 days).

Included in trade payables (current) of the Group is RM563,000,000, representing balance payments of purchase consideration for acquisition of leasehold lands.

The amounts due to joint venture partners are in respect of advances received for construction contracts and the amounts are unsecured, interest free and repayable through contra with future progress billings.

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

33. PAYABLES (CONT'D.)

(b) Current (cont'd.)

The following table analyses the financial liabilities of the Group and of the Company in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis.

		Group		Company	
		2015	2014	2015	2014
		RM'000	RM'000	RM'000	(restated) RM'000
Financial liabilities at amortised costs					
Current payables:	33(b)				
Trade payables		857,616	409,091	28,550	119,993
Associated companies		3,547	-	91	-
Joint venture partners		-	612	6,429	612
Retention sums		112,490	117,132	34,204	47,077
Sundry payables		118,841	90,539	17,247	16,397
Accruals		260,291	260,710	132,600	203,257
Non-current payables:	33(a)				
Trade payables		209,218	-	499	-
Associated companies		561	-	554	-
Retention sums		61,354	70,460	30,377	36,298
Third party		-	85,294	-	-
Sundry payables		27,278	-	-	-
Long term borrowings	35	3,358,355	1,738,572	1,851,440	1,493,103
Short term borrowings	36	777,086	792,159	551,100	479,295
Due to subsidiaries	38	-	-	44,954	152,564
		5,786,637	3,564,569	2,698,045	2,548,596

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

34. DEFERRED TAX (ASSETS)/LIABILITIES

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
At beginning of year	364,725	34,740	(2,380)	(23,656)
Recognised in profit or loss (Note 9)	16,172	14,416	(3,073)	20,999
Acquisition of a subsidiary (Note 18(g))	-	316,855	-	-
Recognised in other comprehensive income	(1,459)	-	(128)	-
Exchange differences	(56)	(1,286)	-	277
At end of year	379,382	364,725	(5,581)	(2,380)

Presented after appropriate offsetting as follows:

Deferred tax assets	(40,625)	(26,231)	(5,581)	(2,380)
Deferred tax liabilities	420,007	390,956	-	-
	379,382	364,725	(5,581)	(2,380)

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

34. DEFERRED TAX (ASSETS)/LIABILITIES (CONT'D.)

The components and movements of deferred tax liabilities and assets during the financial year prior to offsetting are as follows:

Deferred tax liabilities of the Group:

	Receivables RM'000	Accelerated capital allowances RM'000	Fair value adjustment on expressway development expenditure RM'000	Land RM'000	Total RM'000
At 1 August 2014	(3,744)	227,855	201,882	63,290	489,283
Recognised in profit or loss	6,528	(36,775)	(10,249)	(568)	(41,064)
Exchange differences	(56)	-	-	-	(56)
At 31 July 2015	2,728	191,080	191,633	62,722	448,163
At 1 August 2013	(6,167)	22,108	-	64,379	80,320
Recognised in profit or loss	2,423	(3,877)	-	(1,089)	(2,543)
Acquisition of a subsidiary	-	210,910	201,882	-	412,792
Exchange differences	-	(1,286)	-	-	(1,286)
At 31 July 2014	(3,744)	227,855	201,882	63,290	489,283

Deferred tax assets of the Group:

	Retirement benefit obligations RM'000	Provisions and accruals RM'000	Property development costs RM'000	Total RM'000
At 1 August 2014	(5,377)	(119,179)	(2)	(124,558)
Recognised in profit or loss	1,210	56,024	2	57,236
Recognised in other comprehensive income	(1,459)	-	-	(1,459)
At 31 July 2015	(5,626)	(63,155)	-	(68,781)
At 1 August 2013	(4,078)	(41,472)	(30)	(45,580)
Recognised in profit or loss	(1,155)	18,086	28	16,959
Acquisition of a subsidiary	(144)	(95,793)	-	(95,937)
At 31 July 2014	(5,377)	(119,179)	(2)	(124,558)

34. DEFERRED TAX (ASSETS)/LIABILITIES (CONT'D.)

Deferred tax liabilities of the Company:

	Accelerated capital allowances RM'000
At 1 August 2014	4,739
Recognised in profit or loss	(2,295)
At 31 July 2015	2,444
At 1 August 2013	2,789
Recognised in profit or loss	1,673
Exchange differences	277
At 31 July 2014	4,739

Deferred tax assets of the Company:

	Retirement benefit obligations RM'000	Provisions and accruals RM'000	Total RM'000
At 1 August 2014	(350)	(6,769)	(7,119)
Recognised in profit or loss	(203)	(575)	(778)
Recognised in other comprehensive income	(128)	-	(128)
At 31 July 2015	(681)	(7,344)	(8,025)
At 1 August 2013	(506)	(25,939)	(26,445)
Recognised in profit or loss	156	19,170	19,326
At 31 July 2014	(350)	(6,769)	(7,119)

NOTES TO THE FINANCIAL STATEMENTS

31 JULY 2015

34. DEFERRED TAX (ASSETS)/LIABILITIES (CONT'D.)

Deferred tax assets have not been recognised in respect of the following items:

	Group	
	2015 RM'000	2014 RM'000
Unutilised tax losses	34,658	11,281
Unabsorbed capital allowances	8,559	9,058
Unutilised reinvestment allowances	1,457	1,457
Other deductible temporary differences	408	37
	45,082	21,833

The availability of the unutilised tax losses and unabsorbed capital allowances for offsetting against future taxable profits of the Group are subject to no substantial changes in shareholdings of the Group and guidelines issued by the tax authority.

35. LONG TERM BORROWINGS

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Medium term notes (a)				
- secured	735,000	-	-	-
- unsecured	1,800,000	1,200,000	1,500,000	1,200,000
	2,535,000	1,200,000	1,500,000	1,200,000
Term loans				
- secured (b)	92,415	245,469	-	-
- unsecured (c)	730,940	293,103	351,440	293,103
	3,358,355	1,738,572	1,851,440	1,493,103

35. LONG TERM BORROWINGS (CONT'D.)

(a) Medium term notes ("MTN")

The MTNs are drawdown by the following entities:

	Note	Group		Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Gamuda Berhad	(i)	1,500,000	1,200,000	1,500,000	1,200,000
Bandar Serai	(i)	300,000	-	-	-
Kesas	(ii)	735,000	-	-	-
		2,535,000	1,200,000	1,500,000	1,200,000

The amount drawdown, maturity date and yield as at issuance dates of the MTN are as follows:

(i) Murabahah medium term notes - unsecured

Gamuda Berhad

	Amount drawdown RM'000	Issuance date	Maturity date	Yield at issuance date %
Non-current				
Issue No. 4	400,000	21.3.2013	21.3.2018	4.17
Issue No. 5	400,000	28.10.2013	26.10.2018	4.22
Issue No. 6	400,000	13.3.2014	13.3.2019	4.62
Issue No. 7	300,000	13.3.2015	13.3.2020	4.55
	<u>1,500,000</u>			

Issue No.1 to No.3 were redeemed upon maturity in previous years.

Bandar Serai

	Amount drawdown RM'000	Issuance date	Maturity date	Yield at issuance date %
Non-current				
Tranche No.1	<u>300,000</u>	20.11.2014	20.11.2019	4.62%

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35. LONG TERM BORROWINGS (CONT'D.)

(a) Medium term notes ("MTN") (cont'd.)

(i) Murabahah medium term notes - unsecured (cont'd.)

Bandar Serai (cont'd.)

The Islamic medium term notes were drawdown by Bandar Serai, a subsidiary of the Company for the purpose of financing of partial payment of the acquisition of leasehold land. The facilities are unconditionally guaranteed by the Company.

(ii) Sukuk Musharakah Medium Term Notes ("Sukuk") - secured

Kesas

	Group	
	2015 RM'000	2014 RM'000
Primary Sukuk	735,000	-
Secondary Sukuk	188,184	-
	923,184	-
Less: Unamortised profit element	(161,295)	-
	761,889	-
Less: Accumulated profit element charged to profit or loss	(26,889)	-
	735,000	-

The remaining maturities of the borrowings as at 31 July 2015 are as follows:

	Group	
	2015 RM'000	2014 RM'000
More than one year and less than two years	90,000	-
More than two years and less than five years	270,000	-
Five years or more	375,000	-
	735,000	-

On 2 October 2014, Kesas, a subsidiary of the Company, established its Islamic medium term notes with an aggregate nominal amount of RM735 million. The Sukuk is constituted by a Sukuk Musharakah Trust Deed dated 2 October 2014. The Sukuk were issued in 8 series, with maturities from October 2016 to October 2023. The profit margin ranges from 4.20% to 4.85% per annum.

35. LONG TERM BORROWINGS (CONT'D.)

(a) Medium term notes ("MTN") (cont'd.)

(ii) Sukuk Musharakah Medium Term Notes ("Sukuk") - secured (cont'd.)

Kesas (cont'd.)

The Sukuk was issued to fully redeem its previously issued bonds (BaIDS), Government support loan and Redeemable convertible unsecured loan stock ("RCULS").

The borrowings are secured by the following:

- (i) A principal debenture on all fixed and floating assets of the subsidiary, both present and future;
- (ii) A principal charge on the subsidiary's deposits with licensed banks and other financial institution as disclosed in Note 16;
- (iii) Assignments of the subsidiary's contractual rights, interest and benefit in and to the Project Documents and proceeds therefrom;
- (iv) Assignments of all relevant insurances required to be undertaken in respect of the expressway; and
- (v) Step-in-rights to rectify defaults amongst the project counterparties by way of assignments as mentioned in Note (iii) above and power of attorney for such assignments.

(b) Term loans - secured

The term loans are drawdown by the following entities:

		Group	
		2015 RM'000	2014 RM'000
Jade Homes Sdn. Bhd.	36(a)(i)	-	28,673
TTJSC	(i)	92,415	216,796
		92,415	245,469

- (i) The term loan is drawdown by a subsidiary, Sai Gon Thuong Tin Tan Thang Investment Real Estate Joint Stock Company ("TTJSC") is secured by leasehold land under development as disclosed in Note 13 and bore interest rate ranging from 10.5% to 11.4% (2014: 11.4% to 12.2%) per annum.

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35. LONG TERM BORROWINGS (CONT'D.)

(b) Term loans - secured (cont'd.)

(i) (cont'd.)

Term loan is repayable as follows:

	Group	
	2015	2014
	RM'000	RM'000
Within one year (Note 36(a))	197,064	60,231
More than two years and less than five years	92,415	216,796
	289,479	277,027

(c) Term loans - unsecured

The term loans are drawdown by the following entities:

	Group	
	2015	2014
	RM'000	RM'000
Gamuda Berhad	351,440	293,103
Megah Capital Sdn. Bhd. (Note 44)	379,500	-
	730,940	293,103

Both loans are denominated in United States Dollar ("USD") and are drawn down for investments, working capital and to refinance existing credit facilities of the Group. As disclosed in Note 37(b), Megah Capital Sdn. Bhd. has swapped its term loan of USD100,000,000 at floating USD interest rate of LIBOR plus 1.30% per annum through cross currency interest rate swap into RM379,500,000 at fixed RM interest rate of 4.58% per annum, which resulted in the Group having a RM denominated loan of RM379,500,000.

The term loans mature five years from the date of first loan drawdown. The interests of the term loans are charged at 1.94% to 4.58% (2014: 1.90% to 2.06%) per annum. Term loan drawdown by Megah Capital Sdn. Bhd. is subject to offsetting arrangements as disclosed in Note 44.

Term loan is repayable as follows:

	Group		Company	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
More than two years and less than five years	730,940	293,103	351,440	293,103

36. SHORT TERM BORROWINGS

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Secured:				
Term loan (a)	225,986	104,751	-	-
Government support loan (b)	-	108,113	-	-
Bithaman Ajil Islamic Debt Securities ("BaIDS") (c)	-	100,000	-	-
Unsecured:				
MTN (d)	-	320,000	-	320,000
Commercial papers	150,000	-	150,000	-
Revolving credits	401,100	159,295	401,100	159,295
	777,086	792,159	551,100	479,295

(a) Term loans - secured

The term loans are drawdown by the following entities:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Jade Homes Sdn. Bhd. (i)	28,922	44,520	-	-
TTJSC (Note 35(b)(i))	197,064	60,231	-	-
	225,986	104,751	-	-

- (i) The term loan was drawn down by a subsidiary, Jade Homes Sdn. Bhd. for the purpose of repayment of shareholders' advances for cost incurred in relation to land costs, infrastructure, earth works and land conversion premium on the Jade Hills project. The facility is secured by a charge over freehold land under development as disclosed in Note 13.

The term loan bears a floating interest rate and the weighted average interest rate as at the reporting date for the term loan was 4.47% (2014: 4.42%) per annum.

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36. SHORT TERM BORROWINGS (CONT'D.)

(a) Term loans - secured (cont'd.)

(i) (cont'd.)

Term loan is repayable as follows:

	Group	
	2015 RM'000	2014 RM'000
Within one year	28,922	44,520
Between two to five years (Note 35(b))	-	28,673
	28,922	73,193

(b) Government support loan

The Government support loan was drawdown by a subsidiary, Kesas, in relation to construction costs on the Shah Alam Expressway project. The loan was initially repayable in 4 equal and consecutive instalments, commencing 30 April 2008 with final repayment on 30 April 2014. The said loan is interest-free for the period from the first drawdown to 31 December 1998 and thereafter bears interest at a fixed interest rate of 8.00% per annum.

On 14 August 2009, the Government had agreed to the proposal of Kesas for a further rescheduling of the loan to eight equal annual installments beginning 29 November 2010 to 29 November 2017. The loan was fully settled upon issuance of Sukuk Musharakah Medium Term Notes (Note 35(a)(ii)) on 2 October 2014.

(c) BaIDS

Pursuant to a Trust Deed between Kesas and Malaysian Trustees Berhad dated 11 October 2002, Kesas had issued RM800,000,000 secured BaIDS based on the Islamic financing principle of Al-Bai' Bithaman Ajil.

The primary BaIDS comprise 9 tranches, with total proceeds and redemption value of RM800,000,000, maturing annually from year 2006 to year 2014.

The secondary BaIDS are non-detachable from the primary BaIDS and represents the profit element attributable to the BaIDS. The secondary BaIDS have a redemption value of RM555,842,500 and are paid half yearly at approximately RM17,645,000. The margin of the profit element to the primary BaIDS ranges from 5.75% to 8.10% per annum.

The profit element on BaIDS are recognised as borrowing costs over the tenure of the BaIDS's tranches and are charged to profit or loss as an expense in the period they are incurred.

The facility was fully settled upon issuance of Sukuk Musharakah Medium Term Notes (Note 35(a)(ii)) on 2 October 2014.

36. SHORT TERM BORROWINGS (CONT'D.)

(d) MTN

The MTNs are drawdown by the following entity:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Gamuda Berhad (Note 35(a))	-	320,000	-	320,000

The weighted average effective interest rates for long term and short term borrowings (per annum) as at reporting date are as follows:

	Group		Company	
	2015 %	2014 %	2015 %	2014 %
MTN	4.38	4.53	4.38	4.53
Islamic commercial papers	3.69	-	3.69	-
Revolving credits				
- USD	1.33	1.05	1.33	1.05
Term loan				
- USD	1.94 - 4.58	1.90	1.94	1.90
- Vietnam Dong	12.22	12.22	-	-
- Ringgit Malaysia	4.77	4.77	-	-
BaIDS	-	7.50	-	-
Government support loan	-	8.00	-	-

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37. DERIVATIVES

		Group	
		2015 Assets RM'000	2014 Liabilities RM'000
Interest rate swaps	(a)	-	1,903
Cross currency interest rate swaps	(b)	1,255	-

The Group uses cross currency interest rate swap and interest rate swaps to manage some of the transaction exposure.

(a) Interest rate swaps

Interest rate swaps were interest rate arrangements entered into to partially hedge interest rate fluctuation on US Dollar ("USD") denominated loan by paying fixed interest rates from 1.845% to 2.495% (2014: 1.845% to 2.495%) per annum until maturity of the loan. It was fully settled during the financial year.

(b) Cross currency interest rate swaps

These contracts are not designated as cash flow or fair value hedges and are entered into for periods consistent with currency transaction exposure and fair value changes exposure. Such derivatives do not qualify for hedge accounting.

During the year, the Group obtained a loan denominated in United States Dollar ("USD") amounting to USD100,000,000 ("USD loan") and at the same time entered into a cross currency interest rate swap ("CCIRS"). The CCIRS is to hedge against interest rate and foreign exchange movements for the USD loan.

For the financial year 2015

Contract amount	CCIRS	Maturity
USD100,000,000 (RM379,500,000)	<p>The Group:</p> <p>(i) Pays fixed RM interest rate of 4.58% per annum on the RM contract amount in exchange for receiving floating USD interest rate of 1-month LIBOR plus 1.30% per annum on the USD contract amount; and</p> <p>(ii) Receives USD in exchange for paying RM at a predetermined rate of RM3.795 to USD1.000; according to the scheduled principal and interest repayment.</p>	16 July 2020

Effectively, the Group has swapped the USD100,000,000 loan at floating USD interest rate of LIBOR plus 1.30% per annum into RM379,500,000 loan at fixed RM interest rate of 4.58% per annum, which resulted in the Group having a RM denominated loan of RM379,500,000.

37. DERIVATIVES (CONT'D.)

Derivatives are neither past due nor impaired and are placed with or entered into with reputable financial institutions with high credit ratings and no history of default.

During the financial year, the Group recognised a gain of RM1,255,000 arising from fair value changes of derivative. The fair value changes are attributable to changes in interest rate and foreign exchange rate. The Group's USD loan and CCIRS's offset arrangement and the method and assumptions applied in determining the fair values of derivatives are disclosed in Note 44.

38. DUE TO SUBSIDIARIES

	Company	
	2015	2014
	RM'000	(restated) RM'000
Due to subsidiaries		
- trade	467	762
- non-trade	44,487	151,802
	44,954	152,564

The trade amounts due to subsidiaries have a normal credit term which ranges from 30 to 90 days (2014: 30 to 90 days).

The non-trade amounts due to subsidiaries are unsecured, interest free and repayable on demand.

39. PROVISION FOR LIABILITIES

Provision for liabilities of the Group is analysed as follows:

	Group	
	2015	2014
	RM'000	RM'000
Current	55,021	29,096
Non-current	-	2,685
	55,021	31,781

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39. PROVISION FOR LIABILITIES (CONT'D.)

Group	Provision for development costs Note (a) RM'000	Provision for club membership Note (b) RM'000	Total RM'000
At 1 August 2014	27,956	3,825	31,781
Provision during the year	30,100	1,236	31,336
Utilisation during the year	(3,991)	(1,878)	(5,869)
Unused amounts reversed	(2,227)	-	(2,227)
At 31 July 2015	51,838	3,183	55,021
At 1 August 2013	27,327	8,057	35,384
Provision during the year	7,607	1,956	9,563
Utilisation during the year	(4,624)	(6,188)	(10,812)
Unused amounts reversed	(2,354)	-	(2,354)
At 31 July 2014	27,956	3,825	31,781

(a) Provision for development costs

Provision for development costs is in respect of development projects undertaken by its subsidiaries as they had a present obligation as a result of a past event and it was probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

During the financial year, based on the earlier estimation and development experience, management concluded that the provision for development costs exceeded the amount necessary to cover the development costs. Accordingly, RM2,227,000 (2014: RM2,354,000) of the provision for development costs has been reversed.

(b) Provision for club membership

Certain subsidiaries of the Group are obliged to offer club membership via incentive schemes offered.

40. CAPITAL COMMITMENTS

	Group	
	2015 RM'000	2014 RM'000
Approved and contracted for:		
Land for property development	-	1,041,793
Property, plant and equipment	2,330	16,049
Investment properties	-	19,700

41. MATERIAL LITIGATIONS

The arbitral award (“the Award”) in respect of the arbitration between Wayss & Freytag (Malaysia) Sdn. Bhd. (“W&F”) and MMC-Gamuda Joint Venture (“JV”) was issued by the arbitral tribunal (“Tribunal”) on 16 April 2013.

In the Award, the tribunal determined that the W&F’s claims against the JV succeeded in substantial part and dismissed the JV’s claims against W&F. The Tribunal thus awarded the following reliefs to W&F:

1. That the JV pays to W&F the sum of RM96,297,229;
2. That the JV pays to W&F interest at a simple rate of 4% per annum on the sum of RM96,297,229 from date of termination (23 January 2006) to date of the Award (amounting to RM28,247,187);
3. That JV pays to W&F interest at the simple rate of 5% per annum on the sum of RM96,297,229 from the date of the Award until payment in full; and
4. That the JV pays to W&F costs of RM9,000,000.

Following the request for some clerical corrections made by both parties, the Tribunal issued a corrective award on 30 May 2013 (the “Corrective Award”) as follows:

1. The amount awarded to W&F has increased to RM97,574,035;
2. The amount of interest payable from the date of termination to date of the Award amounting to RM28,229,639;
3. The post award interest at the simple rate of 5% per annum from the date of the Award until payment in full is to be imposed on the sum of RM97,574,035; and
4. That the JV pays to W&F costs of RM9,000,000.

On 23 May 2013, the JV filed an application for a reference to the High Court in Kuala Lumpur on questions of law arising out of the Award and on determination of the said questions, for the Award to be set aside (JV’s Section 42 Application). The JV’s Section 42 Application was registered as Kuala Lumpur High Court Originating Summons No. 24C(ARB)-2-05/2013.

On 14 June 2013, a copy of W&F’s application for inter alia, recognition and enforcement of the Award under Section 38 of the Arbitration Act 2005 (W&F’s Enforcement Application) was served on the JV. W&F’s Enforcement Application was registered as Kuala Lumpur High Court Originating Summons No. 24NCC(ARB)-26-06/2013.

In addition to the JV’s Section 42 Application on 4 July 2013 the JV filed another application to set aside the Award under Section 37 of the Arbitration Act 2005 whereby Mr Yusof Holmes was named as the 2nd Defendant (“JV’s Section 37 Application”). The JV’s Section 37 Application was registered as Kuala Lumpur High Court Originating Summons No. 24C(ARB)-3-07/2013. This application was made on the basis that there has been inter alia, a breach of Mr Holmes’ statutory duty under the Arbitration Act 2005 and that the Award is in conflict with the public policy in Malaysia.

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41. MATERIAL LITIGATIONS (CONT'D.)

The JV's Section 42 Application was heard before the Honourable Dato' Mary Lim Thiam Suan on 7 November 2013. On 9 June 2014, the learned Judge dismissed the JV's Section 42 Application with costs of RM75,000 to be paid to W&F. The JV had on 7 July 2014 appealed to the Court of Appeal against the decision of the High Court in respect of the JV's Section 42 Application.

On 24 July 2014, Mr Holmes filed a notice of application to strike out the JV's Section 37 Application against him and for him to be removed as a party in the proceedings ("Holmes' Striking Out Application"). Holmes' Striking Out Application was heard before the Honourable Dato' Mary Lim Thiam Suan on 2 September 2014. On 17 September 2014, the Judge allowed Holmes' Striking Out Application.

The JV's Section 37 Application was heard before the Honourable Dato' Mary Lim Thiam Suan on 20 October 2014. On 16 December 2014, the learned Judge dismissed the JV's Section 37 Application with costs. Consequentially, W&F's Enforcement Application was allowed by the learned High Court Judge.

On 30 December 2014, the JV filed notices of appeal to the Court of Appeal against the decisions of the High Court in relation to the JV's Section 37 Application and W&F's Enforcement Application.

On 5 February 2015, the JV and W&F mutually agreed to place the Corrective Award sum together with interest calculated up to 30 January 2015 with both parties' solicitors as stakeholders pending the outcome of the JV's appeals to the Court of Appeal.

The JV's appeals to the Court of Appeal in respect of the JV's Section 37 Application, the JV's Section 42 Application and W&F's Enforcement Application aforementioned are all currently pending the fixing of hearing dates before the Court of Appeal.

42. SIGNIFICANT RELATED PARTY TRANSACTIONS

- (a) In addition to transactions detailed elsewhere in the financial statements, the Group and the Company had the following transactions with related parties during the financial year:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Professional services rendered by Raja Eleena, Siew Ang & Associates firm in which a director, YTM Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah, has interest	1,105	2,063	-	-
Contract services rendered by GLC Architect, a company in which a person connected with a director, Y Bhg Dato' Goon Heng Wah, has interest	11	490	-	-
Sales of land to a joint venture	(46,250)	-	-	-
Contract services rendered to an associated company, Syarikat Pengeluar Air Sungai Selangor Sdn. Bhd.	(143,405)	(133,689)	-	-
Rental received from subsidiaries	-	-	(3,791)	(3,791)
Interest receivable from subsidiaries	-	-	(101,980)	(75,120)

- (i) The Company and its joint venture partner, MMC Corporation Berhad ("MMC") issued parent company guarantees to guarantee the due performance and obligations of MMC Gamuda KVMRT (T) Sdn Bhd ("Tunnel JV") in the underground works package of the Klang Valley Mass Rapid Transit Project Sungai Buloh - Kajang Line ("KVMRT Line 1"). Tunnel JV is equally owned by MMC and the Company.
- (ii) The Company and its joint venture partner, MMC Corporation Berhad ("MMC") have also issued parent company guarantees to guarantee the due performance and obligations of MMC Gamuda KVMRT (PDP SSP) Sdn. Bhd. ("PDP SSP") as the Project Delivery Partner ("PDP") of the Klang Valley Mass Rapid Transit Project Sungai Buloh-Serdang-Putrajaya Line ("KVMRT Line 2"). PDP SSP is equally owned by MMC and the Company.

The parent company guarantees for the 2 contracts mentioned above have not been called because Tunnel JV and PDP SSP have performed and met their obligations in compliance with the terms of the contract.

The directors are of the opinion that the transactions above have been entered into in the normal course of business.

- (b) Compensation of key management personnel ("KMP"):

Key management personnel are those persons having authority and responsibility for planning, directing, and controlling the activities of the entity either directly or indirectly.

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42. SIGNIFICANT RELATED PARTY TRANSACTIONS (CONT'D.)

- (b) Compensation of key management personnel (“KMP”) (cont’d.)

The remuneration of key management personnel during the year was as follows:

Total KMPs’ remuneration

	Group		Company	
	2015 RM’000	2014 RM’000	2015 RM’000	2014 RM’000
Total	18,448	11,215	12,260	6,894

The details of Board of Directors’ remuneration are disclosed in Note 6.

43. SIGNIFICANT EVENTS

- (i) MMC Gamuda KVMRT (PDP SSP) Sdn Bhd, a joint venture of the Company, has on 13 July 2015 executed the Project Delivery Partner Agreement (“PDP Agreement”) with Mass Rapid Transit Corporation Sdn Bhd in respect of implementation of Klang Valley Mass Rapid Transit Project Sungai Buloh-Serdang-Putrajaya Line (“KVMRT Line 2”).
- (ii) On 31 July 2014, the Company had entered into a Share Sale Agreement with Salak Park Sdn. Bhd. (“Salak Park”) for the acquisition of 10,800,000 ordinary shares of RM1.00 each, representing the entire equity interest in Salak Land for a total cash consideration of RM784,328,031. Salak Land holds a piece of leasehold land, adjacent to the Expressway Lingkaran Tengah between kilometre 24 and 26.4, measuring approximately 619 hectares. The land is classified as an agricultural land with lease tenure expiring on 6 October 2093. The land is intended to be developed into a contemporary comprehensive township comprising residential and commercial properties.

In prior year, the Company had made payments of RM392,200,000, representing 50% of the total purchase consideration to Salak Park.

The acquisition was completed on 9 March 2015 upon the fulfillment of all conditions precedent as stipulated in the Share Sale Agreement with Salak Park and consequently, Salak Land became a wholly owned subsidiary of the Group.

- (iii) On 25 June 2015, the Housing Development Board of Singapore has accepted the tender submitted by the Company, Evia Real Estate (7) Pte Ltd (“EREPL”) and Maxdin Pte Ltd (“MPL”), to acquire a piece of leasehold land measuring approximately 12,155 square meters located in Toa Payoh, Singapore, at the tender price of Singapore Dollars (“SGD”) 346 million.

The leasehold land will be developed by a joint venture company, GEM Homes Pte Ltd (“GEM”), which was formed between the Group, EREPL and MPL during the financial year as disclosed in Note 20.

44. FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are not reasonable approximation of fair value

	Note	Group		Company	
		Carrying Amount RM'000	Fair Value RM'000	Carrying Amount RM'000	Fair Value RM'000
At 31 July 2015					
Financial assets:					
Unquoted investment in subsidiaries	18	-	-	3,885,179	*
Unquoted interests in associated companies	19	1,408,800	*	395,740	*
Quoted investment in an associated company	19	351,690	1,007,651	59,624	1,007,651
Unquoted interests in joint arrangements	20	860,271	*	254,727	*
Other investments:	21				
- Unquoted		50	*	50	*
- Investment in transferable club memberships		840	1,800	683	1,400
Retention sums	23(b)	2,604	2,843	-	-
Loan to a joint venture by a subsidiary	23(b)	95,213	95,648	-	-
Financial liabilities:					
Retention sums	33(a)	61,354	67,260	30,377	34,041
Long term borrowings:					
- Medium term notes	35	2,535,000	2,551,911	1,500,000	1,502,999
- Term loan	35	823,355	826,831	351,440	351,741

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44. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D.)

Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are not reasonable approximation of fair value (cont'd.)

	Note	Group		Company	
		Carrying Amount RM'000	Fair Value RM'000	Carrying Amount RM'000	Fair Value RM'000
At 31 July 2014					
Financial assets:					
Unquoted investment in subsidiaries	18	-	-	3,314,207	*
Unquoted interests in associated companies	19	304,652	*	240,740	*
Quoted investment in an associated company	19	326,761	883,419	59,624	883,419
Unquoted interests in joint arrangements	20	602,134	*	254,476	*
Other investments:	21				
- Unquoted		50	*	50	*
- Investment in transferable club memberships		840	1,800	683	1,400
Retention sums	23(b)	8,774	8,803	-	-
Loan to a joint venture by a subsidiary	23(b)	41,500	42,320	-	-
Financial liabilities:	33(a)	70,460	74,054	36,298	37,473
Retention sums					
Long term borrowings:					
- Medium term notes	35	1,200,000	1,201,944	1,200,000	1,201,944
- Term loan	35	538,572	537,331	293,103	293,065

* It is not practical to estimate the fair value of the Group's and the Company's non-current unquoted investments because of the lack of quoted market price and without incurring excessive costs.

The following methods and assumptions are used to estimate fair values of the following classes of financial instruments:

(i) Quoted investment in an associated company and short term investments

Fair value is determined directly by reference to their published market bid price at the reporting date.

(ii) Non-current receivables and non-current borrowings

The fair value of these financial instruments are estimated by discounting expected future cash flows at market incremental lending rate for similar types of lending or borrowing arrangements as the reporting date.

44. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D.)

The following methods and assumptions are used to estimate fair values of the following classes of financial instruments: (cont'd.)

(iii) Cash and bank balances, current receivables and current payables

The carrying amounts of these financial assets and liabilities are reasonable approximation of fair values due to their short-term nature.

The following table provides the fair value measurement hierarchy of the Group's and the Company's assets and liabilities.

Quantitative disclosures fair value measurement hierarchy for assets and liabilities:

	Fair value measurement using		
	Total RM'000	Quoted prices in active markets (Level 1) RM'000	Significant observable inputs (Level 2) RM'000
Group			
31 July 2015			
Assets for which fair values are disclosed			
Investment properties (Note 14)	216,550	-	216,550
Interests in associated companies (Note 19)	1,007,651	1,007,651	-
Other investments (Note 21):			
- Investment in transferable club memberships	1,800	-	1,800
Receivables (Non-current) (Note 23(b)):			
- Retention sums	2,843	-	2,843
- Loan to a joint venture	95,648	-	95,648
Assets measured at fair value			
Derivatives assets (Note 37)	1,255	1,255	-
Investment securities (Note 24)	509,643	509,643	-
Liabilities for which fair values are disclosed			
Payables (Non-current) (Note 33(a)):			
- Retention sums	67,260	-	67,260
Long term borrowings (Note 35):			
- Medium term notes	2,551,911	-	2,551,911
- Term loan	826,831	-	826,831

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44. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D.)

Quantitative disclosures fair value measurement hierarchy for assets and liabilities: (cont'd.)

	Fair value measurement using		
	Total RM'000	Quoted prices in active markets (Level 1) RM'000	Significant observable inputs (Level 2) RM'000
Group			
31 July 2014			
Assets for which fair values are disclosed			
Investment properties(Note 14)	138,861	-	138,861
Interests in associated companies (Note 19)	883,419	883,419	-
Other investments (Note 21):			
- Investment in transferable club memberships	1,800	-	1,800
Receivables (Non-current) (Note 23(b)):			
- Retention sums	8,803	-	8,803
- Loan to a joint venture	42,320	-	42,320
Assets measured at fair value			
Investment securities (Note 24)	120,502	120,502	-
Liabilities for which fair values are disclosed			
Payables (Non-current) (Note 33(a)):			
- Retention sums	74,054	-	74,054
Long term borrowings (Note 35):			
- Medium term notes	1,201,944	-	1,201,944
- Term loan	537,331	-	537,331

44. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D.)

Quantitative disclosures fair value measurement hierarchy for assets and liabilities: (cont'd.)

	Fair value measurement using		
	Total RM'000	Quoted prices in active markets (Level 1) RM'000	Significant observable inputs (Level 2) RM'000
Company			
31 July 2015			
Assets for which fair values are disclosed			
Investment properties (Note 14)	49,411	-	49,411
Interests in associated companies (Note 19)	1,007,651	1,007,651	-
Other investments (Note 21):			
- Investment in transferable club memberships	1,400	-	1,400
Assets measured at fair value			
Investment securities (Note 24)	51,551	51,551	-
Liabilities for which fair values are disclosed			
Payables (Non-current)(Note 33(a))			
- Retention sums	34,041	-	34,041
Long term borrowings (Note 35):			
- Medium term notes	1,502,999	-	1,502,999
- Term loan	351,741	-	351,741

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44. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D.)

Quantitative disclosures fair value measurement hierarchy for assets and liabilities: (cont'd.)

	Fair value measurement using		
	Total RM'000	Quoted prices in active markets (Level 1) RM'000	Significant observable inputs (Level 2) RM'000
Company			
31 July 2014 (restated)			
Assets for which fair values are disclosed			
Investment properties (Note 14)	40,010	-	40,010
Interests in associated companies (Note 19)	883,419	883,419	-
Other investments (Note 21):			
- Investment in transferable club memberships	1,400	-	1,400
Assets measured at fair value			
Investment securities (Note 24):	91,420	91,420	-
Liabilities for which fair values are disclosed			
Payables (Non current)(Note 33(a))			
- Retention sums	37,473	-	37,473
Long term borrowings (Note 35):			
- Medium term notes	1,201,944	-	1,201,944
- Term loan	293,065	-	293,065

There have been no transfers between Level 1 and Level 2 during the year.

44. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D.)

Financial instruments subject to offsetting arrangements

The Group entered into a Cross Currency Interest Rate Swap to hedge against foreign currency and interest rate movements for term loans which have an arrangement to settle simultaneously on due dates at a net basis.

The Group's borrowings and derivatives that are off-set are as follows:

	Gross carrying amount RM'000	Gross amounts offset RM'000	Net amounts RM'000
As at 31 July 2015			
Derivatives (Note 37)	1,255	(1,255)	-
Borrowings (Note 35(c))	(380,755)	1,255	(379,500)

45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group and the Company are exposed to financial risks arising from their operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk, market risk and foreign currency risk.

The Group operates within clearly defined guidelines that are approved by the Board.

The following sections provide details regarding the Group's and Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

(a) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's and the Company's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including investment securities, cash and bank balances and derivatives), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

The Group's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

Exposure to credit risk

At the reporting date, the Group's and the Company's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statements of financial position.

Information regarding credit enhancements for trade and other receivables is disclosed in Note 23.

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45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

(a) Credit risk (cont'd.)

Credit risk concentration profile

The Group determines concentrations of credit risk by monitoring the country and industry sector profile of its trade receivables on an ongoing basis. The credit risk concentration profile of the Group's trade receivables at the reporting date are as follows:

	Group			
	2015		2014	
	RM'000	% of total	RM'000	% of total
By country:				
Malaysia	1,109,512	73%	909,622	82%
Middle East	941	0%	168	0%
Vietnam	401,014	27%	162,306	15%
India	282	0%	37,273	3%
	1,511,749	100%	1,109,369	100%
By industry sectors:				
Engineering and construction	556,294	37%	584,121	53%
Property development and club operations	548,906	36%	219,703	20%
Water and expressway concessions	406,549	27%	305,545	27%
	1,511,749	100%	1,109,369	100%

For the purpose of the above analysis, the following are included:

	Group	
	2015 RM'000	2014 RM'000
Trade receivables	589,026	432,930
Due from associated companies - trade	409,827	342,817
Due from joint venture partners - trade	24	115
Due from joint ventures - trade	512,872	333,507
	1,511,749	1,109,369

45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

(a) Credit risk (cont'd.)

Financial assets that are neither past due nor impaired

Information regarding trade and other receivables that are neither past due nor impaired is disclosed in Note 23. Deposits with banks and other financial institutions and investment securities that are neither past due nor impaired are placed with or entered into with reputable financial institutions or companies with high credit ratings and no history of default.

Financial assets that are either past due or impaired

Information regarding financial assets that are either past due or impaired is disclosed in Note 23.

(b) Liquidity risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by bank borrowings.

At the reporting date, approximately 19% (2014: 31%) of the Group's loans and borrowings (Note 36) will mature in less than one year based on the carrying amount reflected in the financial statements. Approximately 23% (2014: 24%) of the Company's loans and borrowings will mature in less than one year at the reporting date.

NOTES TO THE FINANCIAL STATEMENTS

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45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

(b) Liquidity risk (cont'd.)

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's and the Company's liabilities at the reporting date based on contractual undiscounted repayment obligations.

	← 2015 →			Total RM'000
	On demand or within one year RM'000	One to five years RM'000	Over five years RM'000	
Group				
Financial liabilities:				
Trade and other payables	1,352,785	298,411	-	1,651,196
Loans and borrowings				
- Principal	777,086	2,983,355	375,000	4,135,441
- Interest	160,182	393,174	31,689	585,045
Total undiscounted financial liabilities	2,290,053	3,674,940	406,689	6,371,682
	← 2014 →			
	On demand or within one year RM'000	One to five years RM'000	Over five years RM'000	Total RM'000
Group				
Financial liabilities:				
Trade and other payables	878,084	155,754	-	1,033,838
Loans and borrowings				
- Principal	792,159	1,738,572	-	2,530,731
- Interest	123,587	214,913	-	338,500
Derivatives	1,903	-	-	1,903
Total undiscounted financial liabilities	1,795,733	2,109,239	-	3,904,972

45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

(b) Liquidity risk (cont'd.)

Analysis of financial instruments by remaining contractual maturities (cont'd.)

	← 2015 →			Total RM'000
	On demand or within one year RM'000	One to five years RM'000	Over five years RM'000	
Company				
Financial liabilities:				
Trade and other payables	219,121	31,430	-	250,551
Due to subsidiaries	44,954	-	-	44,954
Loans and borrowings				
- Principal	551,100	1,851,440	-	2,402,540
- Interest	77,940	171,712	-	249,652
Total undiscounted financial liabilities	893,115	2,054,582	-	2,947,697

	← 2014 → (restated)			Total RM'000
	On demand or within one year RM'000	One to five years RM'000	Over five years RM'000	
Company				
Financial liabilities:				
Trade and other payables	387,336	36,298	-	423,634
Due to subsidiaries	152,564	-	-	152,564
Loans and borrowings				
- Principal	479,295	1,493,103	-	1,972,398
- Interest	70,477	178,429	-	248,906
Derivatives	1,903	-	-	1,903
Total undiscounted financial liabilities	1,091,575	1,707,830	-	2,799,405

NOTES TO THE FINANCIAL STATEMENTS

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45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

(c) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's and the Company's financial instruments will fluctuate because of changes in market interest rates.

The Group's and the Company's exposure to interest rate risk arises primarily from their loans and borrowings.

The Group's policy is to manage interest cost using a mix of fixed and floating rate debts. To manage this mix in a cost-efficient manner, the Group enters into interest rate swaps. At the reporting date, after taking into account the effect of an interest rate swap, approximately 65% (2014: 70%) of the Group's borrowings are at fixed rates of interest.

Sensitivity analysis for interest rate risk

At the reporting date, if interest rates had been 25 basis points lower/higher, with all other variables held constant, the Group's profit net of tax would have been RM5,922,000 (2014: RM3,250,000) higher/lower, arising mainly as a result of lower/higher interest expense on floating rate loans and borrowings. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

(d) Market price risk

Market price risk is the risk that the fair value or the future cash flows of the Group's and the Company's financial instruments will fluctuate because of changes in market prices (other than interest or exchange rates).

The Group is exposed to market price risk arising from its investment in management fund. These instruments are classified as held for trading financial assets. The Group does not have exposure to commodity price risk.

Sensitivity analysis for market price risk

As at reporting date, if the quoted prices of the investment securities had been 5% higher/lower, with all other variables held constant, the Group and the Company's profit for the year would have been RM25,482,000 (2014: RM6,025,000) and RM2,578,000 (2014: RM4,571,000) higher/lower.

(e) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Transactions in foreign operation are mainly denominated in the functional currency of the country it operates, and other foreign currency transactions are kept to an acceptable level. The Group's revenue that are denominated in foreign currencies are as disclosed in Note 47.

45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

(e) Foreign currency risk (cont'd.)

Included in the following statements of financial position captions of the Group and of the Company as at the reporting date are balances denominated in the following major foreign currencies:

	Vietnam Dong RM'000	Indian Rupee RM'000	New Taiwan Dollar RM'000	United States Dollar RM'000	Qatari Riyal RM'000	Bahraini Dinar RM'000	Singapore Dollar RM'000	Australian Dollar RM'000	Total RM'000
Group									
At 31 July 2015:									
Cash and bank									
balances	88,869	2,426	362	14,355	1,924	492	28	8,344	116,800
Receivables	419,792	42,238	-	930	155,744	63,611	-	327	682,672
Payables	245,093	878	1	30	100,277	1,492	-	809	348,580
Borrowings	289,479	-	-	752,540	-	-	-	-	1,042,019
At 31 July 2014:									
Cash and bank									
balances	48,398	2,154	405	2,561	1,981	230	-	-	55,729
Receivables	797,369	39,496	-	40,191	110,755	53,384	-	-	1,041,195
Payables	268,369	2,015	9,293	2,040	66,623	12,912	-	-	361,252
Borrowings	277,027	-	-	452,398	-	-	-	-	729,425
Company									
At 31 July 2015:									
Cash and bank									
balances	-	-	362	14,353	1,924	492	-	-	17,131
Receivables	-	-	-	-	155,744	63,383	-	-	219,127
Payables	-	-	1	-	100,277	1,486	-	-	101,764
Borrowings	-	-	-	752,540	-	-	-	-	752,540
At 31 July 2014									
(restated):									
Cash and bank									
balances	-	-	405	406	1,981	230	-	-	3,022
Receivables	-	-	-	-	110,755	53,384	-	-	164,139
Payables	-	-	9,293	-	66,623	12,912	-	-	88,828
Borrowings	-	-	-	452,398	-	-	-	-	452,398

NOTES TO THE FINANCIAL STATEMENTS

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45. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

(e) Foreign currency risk (cont'd.)

The Group is also exposed to currency translation risk arising from its net investments in foreign operations, including India, Qatar, Bahrain, Vietnam, Singapore and Australia. The Group maintains a natural hedge, whenever possible, by borrowing in the currency of the country in which the business is located.

Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Group's profit net of tax to a reasonably possible change in the VND, USD, BHD, NTD, QR, SGD, AUD and INR exchange rates against the respective functional currencies of the Group entities, with all other variables held constant.

		Total comprehensive income for the year			
		Group		Company	
		2015	2014	2015	2014
		RM'000	RM'000	RM'000	(restated) RM'000
VND/RM	strengthened 5%	(1,296)	15,019	-	-
	weakened 5%	1,296	(15,019)	-	-
USD/RM	strengthened 5%	(36,863)	(20,584)	(36,909)	(22,600)
	weakened 5%	36,863	20,584	36,909	22,600
BHD/RM	strengthened 5%	3,131	2,035	3,119	2,035
	weakened 5%	(3,131)	(2,035)	(3,119)	(2,035)
NTD/RM	strengthened 5%	18	(444)	18	(444)
	weakened 5%	(18)	444	(18)	444
QR/RM	strengthened 5%	2,870	2,306	2,870	2,306
	weakened 5%	(2,870)	(2,306)	(2,870)	(2,306)
INR/RM	strengthened 5%	2,189	1,982	-	-
	weakened 5%	(2,189)	(1,982)	-	-
SGD/RM	strengthened 5%	1	-	-	-
	weakened 5%	(1)	-	-	-
AUD/RM	strengthened 5%	393	-	-	-
	weakened 5%	(393)	-	-	-

46. CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value. The capital management approaches remain unchanged for the current and previous years.

The Group monitors and maintains a prudent level of net gearing ratio, which is net debt divided by total capital, to optimise shareholders value and to ensure compliance under debt covenants.

The Group includes within net debt, loans and borrowings less cash and bank balances and investment securities. Capital includes equity attributable to the owners of the parent and non controlling interests.

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Loans and borrowings	4,135,441	2,530,731	2,402,540	1,972,398
Less: Cash and bank balances	(928,059)	(799,250)	(79,234)	(21,893)
Investment securities	(509,643)	(120,502)	(51,551)	(91,420)
Net debt	2,697,739	1,610,979	2,271,755	1,859,085
Equity attributable to the owners of the Company	6,337,194	5,474,292	4,133,868	3,637,614
Non-controlling interests	356,019	687,395	-	-
Total capital	6,693,213	6,161,687	4,133,868	3,637,614
Net gearing ratio	40%	26%	55%	51%

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47. SEGMENT INFORMATION

The Group reporting is organised and managed in three major business units. The segments are organised and managed to the nature of products and services, specific expertise and technologies requirements, which requires different business and marketing strategies. The reportable segments are summarised as follows:

- (i) Engineering and construction - the construction of highways and bridges, airfield facilities, railway, tunnel, water treatment plants, dams, general and trading services related to construction activities;
- (ii) Property development and club operations - the development of residential and commercial properties and club operations; and
- (iii) Water and expressway concessions - the management of water supply and the management and tolling of highway operations.

The Group's chief operating decision maker monitors the operating results of its business segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which, in certain respects as explained in the table below, is measured differently from operating profit or loss in the consolidated financial statements.

Transfer prices between operating segments are on an arm's length basis in a manner similar to transactions with third parties.

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47. SEGMENT INFORMATION (CONT'D.)

	Engineering and construction RM'000	Property development and club operations RM'000	Water and expressway concessions RM'000	Eliminations RM'000	Note	Consolidated RM'000
2015						
Revenue						
Revenue as reported	1,157,740	841,549	400,629	-		2,399,918
Share of revenue of joint ventures	2,015,715	323,372	21,085	-		2,360,172
	3,173,455	1,164,921	421,714	-		4,760,090
Inter-segment sales	15,291	-	-	(15,291)	A	-
Total revenue	3,188,746	1,164,921	421,714	(15,291)		4,760,090
Result						
Profit from operations	177,387	169,950	254,650	-		601,987
Finance costs	(20,474)	(31,449)	(71,819)	-		(123,742)
Share of profits of associated companies	406	5,112	193,526	-		199,044
Share of profits of joint ventures	64,959	114,090	1,851	-		180,900
Profit before taxation	222,278	257,703	378,208	-		858,189
Taxation						(132,731)
Profit for the year						725,458
Assets and liabilities						
Segment assets excluding interests in associated companies and joint arrangements	2,288,779	5,952,736	2,463,423	-		10,704,938
Interests in associated companies	406	50,495	1,709,589	-		1,760,490
Interests in joint arrangements	118,353	585,509	156,409	-		860,271
						13,325,699
Segment liabilities	(2,277,042)	(3,111,317)	(1,244,127)	-		(6,632,486)
Other information						
Depreciation and amortisation	13,341	9,330	79,903	-		102,574
Additions to non-current assets	15,447	1,103,891	17,084	-	B	1,136,422
Non-cash items other than depreciation and amortisation	4,527	2,363	457	-	C	7,347

NOTES TO THE FINANCIAL STATEMENTS

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47. SEGMENT INFORMATION (CONT'D.)

	Engineering and construction RM'000	Property development and club operations RM'000	Water and expressway concessions RM'000	Eliminations RM'000	Note	Consolidated RM'000
2014						
Revenue						
Revenue as reported	1,180,137	895,146	154,289	-		2,229,572
Share of revenue of joint ventures	1,977,071	411,486	18,309	-		2,406,866
	3,157,208	1,306,632	172,598	-		4,636,438
Inter-segment sales	10,709	-	-	(10,709)	A	-
Total revenue	3,167,917	1,306,632	172,598	(10,709)		4,636,438
Result						
Profit from operations	229,590	111,905	146,845	-		488,340
Finance costs	(33,749)	(13,884)	(18,806)	-		(66,439)
Share of profits of associated companies	-	5,611	238,061	-		243,672
Share of profits of joint ventures	63,926	121,661	485	-		186,072
Profit before taxation	259,767	225,293	366,585	-		851,645
Taxation						(116,562)
Profit for the year						735,083
Assets and liabilities						
Segment assets excluding interests in associated companies and joint arrangements						
	1,720,901	4,008,704	3,389,641	-		9,119,246
Interests in associated companies	-	55,383	576,030	-		631,413
Interests in joint arrangements	91,345	356,202	154,587	-		602,134
						10,352,793
Segment liabilities						
	(2,735,189)	(775,037)	(680,880)	-		(4,191,106)
Other information						
Depreciation and amortisation	19,218	3,912	3,449	-		26,579
Additions to non-current assets	12,471	94,035	177	-	B	106,683
Non-cash items other than depreciation and amortisation	8,569	37,123	652	-	C	46,344

47. SEGMENT INFORMATION (CONT'D.)

Nature of adjustments and eliminations to arrive at amounts reported in the consolidated financial statements

A Inter-segment revenues are eliminated on consolidation.

B Additions to non-current assets consist of:

	Note	2015 RM'000	2014 RM'000
Property, plant and equipment	12	24,031	16,637
Investment properties	14	14,315	34,216
Land held for property development	13(a)	1,082,049	55,830
Expressway development expenditure	16	16,027	-
		1,136,422	106,683

C Other material non-cash expenses consist of the following items as presented in the respective notes to the financial statements:

	Note	2015 RM'000	2014 RM'000
Property, plant and equipment written off	7	56	147
Unrealised gain on foreign exchange		(26,466)	(3,905)
Provisions		35,012	50,102
Fair value adjustments		(1,255)	-
		7,347	46,344

Geographical information

	Revenues		Non-current assets	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Malaysia	2,055,396	2,035,549	4,487,680	3,019,848
Outside Malaysia				
Qatar	-	9,089	4,204	555
Vietnam	344,522	182,055	923,283	361,803
Taiwan	-	2,879	-	-
Mauritius	-	-	14,253	186
	344,522	194,023	941,740	362,544
Consolidated	2,399,918	2,229,572	5,429,420	3,382,392
Share of revenue of joint ventures, in Malaysia	2,360,172	2,406,866	-	-
Total revenue	4,760,090	4,636,438	5,429,420	3,382,392

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47. SEGMENT INFORMATION (CONT'D.)

Non-current assets information presented above consist of the following items as presented in the consolidated statement of financial position:

	2015 RM'000	2014 RM'000
Property, plant and equipment	312,282	284,885
Land held for property development	2,711,251	882,569
Investment properties	163,266	98,040
Prepaid land lease payments	3,170	3,595
Expressway development expenditure	1,692,837	1,755,349
Receivables	546,614	357,954
	5,429,420	3,382,392

48. SUBSEQUENT EVENTS

- (i) On 28 September 2015, the Company has announced that the proposed undertaking of renounceable rights of up to 412,445,675 warrants in Gamuda ("Warrant(s)") at an issue price of RM0.25 for each Warrant on the basis of one (1) Warrant for every six (6) existing ordinary shares of RM1.00 each held in the Company on the entitlement date to be determined and announced later.
- (ii) On 14 August 2015, the Company's 60%-owned SRS Consortium received a Letter of Award ('LOA') from the Penang State Government appointing SRS Consortium as the Project Delivery Partner ("PDP") for the implementation of the Penang Transport Master Plan comprising of road and public transport projects.

Discussions on the scope, terms and conditions of the project delivery partner agreement has commenced and the PDP agreement is expected to be executed within 6 months from the date of the LOA.

49. SUPPLEMENTARY INFORMATION – BREAKDOWN OF RETAINED PROFITS INTO REALISED AND UNREALISED

The breakdown of the retained profits of the Group and of the Company as at 31 July 2015 and 31 July 2014 into realised and unrealised profits is presented in accordance with the directive issued by Bursa Malaysia Securities Berhad dated 25 March 2010 and prepared in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants.

	Group		Company	
	2015	2014	2015	2014 (restated)
	RM'000	RM'000	RM'000	RM'000
Total retained profits of the Company and its subsidiaries				
Realised	1,959,300	1,850,351	821,946	655,055
Unrealised	(77,779)	(75,485)	(47,178)	11,719
	1,881,521	1,774,866	774,768	666,774
Total share of accumulated profits from joint ventures				
Realised	663,625	330,330	166,701	3,107
Unrealised	(19,910)	(114)	1,419	(114)
	643,715	330,216	168,120	2,993
Total share of retained profits from associated companies				
Realised	1,498,386	1,318,278	-	-
Unrealised	(385,517)	(342,038)	-	-
	1,112,869	976,240	-	-
(Less)/Add: Consolidation adjustments	(757,668)	(598,148)	(2,062)	16,470
Retained profits as per financial statements	2,880,437	2,483,174	940,826	686,237

STATEMENT OF DIRECTORS' INTERESTS

AS AT 8 OCTOBER 2015

(AS SHOWN IN THE REGISTER OF DIRECTORS' SHAREHOLDINGS)

Other than disclosed below, there is no other Director of the Company who has interest in the shares and options over shares in the Company and its related corporations.

SHARES HELD IN THE COMPANY

Name of Director	Direct	%	Deemed	%
Dato' Lin Yun Ling	73,535,736	3.06	-	-
Dato' Ir Ha Tiing Tai	21,554,276	0.90	16,000 ^{*1}	^{*3}
Tan Sri Dato' Seri Dr Haji Zainul Ariff bin Haji Hussain	120,000	^{*3}	-	-
Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah	225,000	0.01	123,000,000 ^{*2}	5.11
Dato' Haji Azmi bin Mat Nor	316,600	0.01	-	-
Dato' Goon Heng Wah	15,628,300	0.65	5,755,432 ^{*1}	0.24
Saw Wah Theng	804,775	0.03	-	-
Chow Chee Wah (Alternate to Dato' Lin Yun Ling)	435,000	0.02	-	-
Chan Kong Wah (Alternate to Dato' Goon Heng Wah)	400,000	0.02	-	-
Soo Kok Wong (Alternate to Saw Wah Theng)	315,800	0.01	-	-

Notes:

^{*1} Through spouse

^{*2} Through Generasi Setia (M) Sdn Bhd

^{*3} Less than 0.01%

SHARE OPTIONS HELD IN THE COMPANY

Share Options held under the Gamuda Berhad Employees' Share Option Scheme

Name of Director	Number of Share Options Held
Dato' Lin Yun Ling	1,500,000
Dato' Ir Ha Tiing Tai	800,000
Dato' Haji Azmi bin Mat Nor	500,000
Dato' Goon Heng Wah	600,000
Saw Wah Theng	600,000
Chow Chee Wah (Alternate to Dato' Lin Yun Ling)	500,000
Ubull a/I Din Om (Alternate to Dato' Ir Ha Tiing Tai)	325,000
Chan Kong Wah (Alternate to Dato' Goon Heng Wah)	500,000
Soo Kok Wong (Alternate to Saw Wah Theng)	253,000

SHAREHOLDERS' INFORMATION

AS AT 8 OCTOBER 2015

ORDINARY SHARES

Authorised	: RM3,000,000,000
Issued and fully paid	: RM2,405,905,055
Type of shares	: Ordinary shares of RM1.00 each
Voting rights	: 1 vote per shareholder on a show of hands 1 vote per share on a poll
No. of shareholders	: 12,990

DISTRIBUTION OF SHAREHOLDINGS

Size of shareholdings	Number of shareholders	%	Number of shares held	%
Less than 100	367	2.83	6,022	0.00
100 – 1,000	3,142	24.18	2,567,086	0.11
1,001 – 10,000	6,875	52.93	27,723,326	1.15
10,001 – 100,000	1,822	14.03	58,065,159	2.41
100,001 – 120,295,251	781	6.01	1,809,661,057	75.22
120,295,252* and above	3	0.02	507,882,405	21.11
Total	12,990	100.00	2,405,905,055	100.00

Note:

* Denotes 5% of the issued capital

SUBSTANTIAL SHAREHOLDERS

(As shown in the Register of Substantial Shareholders)

Name of substantial shareholder	← Number of shares held →		%
	Direct	Deemed	
Employees Provident Fund Board	255,406,005	-	10.62
Amanahraya Trustees Berhad – Skim Amanah Saham Bumiputera	187,000,000	-	7.77
Kumpulan Wang Persaraan (Diperbadankan)	138,968,800	-	5.78
Lembaga Tabung Haji	128,014,200	-	5.32
Raja Dato' Seri Eleena binti Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-lah	225,000	123,000,000*	5.12
Generasi Setia (M) Sdn Bhd	123,000,000	-	5.11

Note:

* Through Generasi Setia (M) Sdn Bhd

SHAREHOLDERS' INFORMATION

AS AT 8 OCTOBER 2015

TOP 30 SHAREHOLDERS

(Without aggregating the securities from different securities accounts belonging to the same Depositor)

No.	Name	Number of shares held	%
1	Citigroup Nominees (Tempatan) Sdn Bhd - Employees Provident Fund Board	196,256,105	8.16
2	Amanahraya Trustees Berhad - Skim Amanah Saham Bumiputera	187,000,000	7.77
3	Lembaga Tabung Haji	124,626,300	5.18
4	Kumpulan Wang Persaraan (Diperbadankan)	116,020,300	4.82
5	Generasi Setia (M) Sdn Bhd	113,500,000	4.72
6	Amanahraya Trustees Berhad - Amanah Saham Wawasan 2020	80,695,170	3.35
7	Dato' Lin Yun Ling	73,535,736	3.06
8	Amanahraya Trustees Berhad - Amanah Saham Malaysia	57,713,800	2.40
9	Permodalan Nasional Berhad	56,891,400	2.36
10	Cartaban Nominees (Tempatan) Sdn Bhd - Exempt An for Eastspring Investments Berhad	52,123,663	2.17
11	HSBC Nominees (Asing) Sdn Bhd - BBH and Co Boston for Vanguard Emerging Markets Stock Index Fund	34,386,716	1.43
12	AMSEC Nominees (Tempatan) Sdn Bhd - AmTrustee Berhad for CIMB Islamic Dali Equity Growth Fund	33,625,200	1.40
13	Cartaban Nominees (Asing) Sdn Bhd - GIC Private Limited for Government of Singapore (C)	33,020,703	1.37
14	Amanahraya Trustees Berhad - AS 1Malaysia	30,529,400	1.27
15	Cartaban Nominees (Asing) Sdn Bhd - Exempt An for State Street Bank & Trust Company	29,843,210	1.24
16	Citigroup Nominees (Tempatan) Sdn Bhd - Employees Provident Fund Board (Nomura)	27,930,000	1.16

SHAREHOLDERS' INFORMATION

AS AT 8 OCTOBER 2015

TOP 30 SHAREHOLDERS (CONT'D)

(Without aggregating the securities from different securities accounts belonging to the same Depositor)

No.	Name	Number of shares held	%
17	Malaysia Nominees (Tempatan) Sendirian Berhad - Great Eastern Life Assurance (Malaysia) Berhad	27,204,900	1.13
18	Citigroup Nominees (Tempatan) Sdn Bhd - Exempt An for AIA Bhd	26,530,208	1.10
19	Amanahraya Trustees Berhad - Amanah Saham Didik	25,186,900	1.05
20	Maybank Nominees (Tempatan) Sdn Bhd - Maybank Trustees Berhad for Public Ittikal Fund	25,000,000	1.04
21	Dato' Ng Kee Leen	24,768,980	1.03
22	HSBC Nominees (Asing) Sdn Bhd - Exempt An for JPMorgan Chase Bank, National Association (U.S.A.)	21,749,013	0.90
23	Citigroup Nominees (Asing) Sdn Bhd - CBNY for United Nations Joint Staff Pension Fund	21,230,000	0.88
24	Citigroup Nominees (Asing) Sdn Bhd - Exempt An for Citibank New York (Norges Bank 12)	18,966,500	0.79
25	Amanahraya Trustees Berhad - Public Islamic Dividend Fund	17,566,100	0.73
26	Maybank Nominees (Tempatan) Sdn Bhd - Etiqa Takaful Berhad	15,970,600	0.66
27	Dato' Ir Ha Tiing Tai	15,929,276	0.66
28	Dato' Goon Heng Wah	15,628,300	0.65
29	HSBC Nominees (Asing) Sdn Bhd - HSBC BK PLC for Saudi Arabian Monetary Agency	13,531,700	0.56
30	Amanahraya Trustees Berhad - Public Islamic Select Enterprises Fund	13,384,300	0.56
Total		1,530,344,480	63.60

LIST OF MAJOR PROPERTIES

HELD AS AT 31 JULY 2015

No.	Location	Description	Area	Tenure	Date of Valuation/ Acquisition	Year of expiry	Approximate age of building (Years)	NBV (RM)
1	Block D, PJ Trade Centre No.8, Jalan PJU 8/8A, Bandar Damansara Perdana 47820 Petaling Jaya Selangor Darul Ehsan	20 storey office tower / Menara Gamuda	2,048 sq m	Leasehold	2011	2104	6	143,537,121
2	No. 30, Jalan SS2/44 47300 Petaling Jaya Selangor	Bungalow / staff quarters	501 sq m	Freehold	1991	-	29	299,200
3	No. 36/38, Jalan SS21/62 47400 Petaling Jaya Selangor	2 blocks, 4 storey shophot/office	286 sq m	Freehold	1991	-	21	928,001
4	No. 39, Jalan SS22/23 47400 Petaling Jaya Selangor	4 storey shophot/office	153 sq m	Freehold	2007	-	21	561,760
5	No. 53, Jalan SS22/23 47400 Petaling Jaya Selangor	4 storey shophot/office	153 sq m	Freehold	2006	-	26	1,261,832
6	No. 55-61, Jalan SS22/23 47400 Petaling Jaya Selangor	4 blocks, 4 storey shophot/office	612 sq m	Freehold	1992	-	24	4,810,538
7	No. 54-58, Jalan SS22/25 47400 Petaling Jaya Selangor	3 blocks, 4 storey shophot/office	460 sq m	Freehold	2006	-	23	4,478,688
8	HS (D) 54871, PT No. 56274 Mukim & Mukim & District of Kelang Selangor	Industrial estate/ workshop	16,898 sq m workshop	Freehold	1995	-	-	7,196,387
9	Lot 195821, 195822, 195823, 195824, 195825, 195826, 195827, 46482, 57417 all in the Mukim Kampar District of Kinta 31350 Ipoh, Perak	Granite hill, limestone hill and industrial land/quarry	469,493 sq m	Leasehold	1991	2022	-	3,169,505
10	PT 183485 Meru Industrial Estate Jelapang, 30020 Ipoh Perak	Industrial estate/ workshop	12,144 sq m	Leasehold	1991	2050	19	538,920
11	PT 51683, Jalan Jelapang 30020 Ipoh, Perak	Industrial estate/ workshop	4,353 sq m	Leasehold	1991	2043	25	355,976
12	No. 152, Jalan Gopeng 31350 Ipoh, Perak	3 storey shophot/ office	164 sq m	Leasehold	1991	2078	29	145,639
13	No. 158, Jalan Gopeng 31350 Ipoh, Perak	3 storey shophot/ office	163 sq m	Leasehold	1991	2078	29	147,581

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 39th Annual General Meeting (AGM) of the Company will be held at Permai Room, Kota Permai Golf & Country Club, No. 1, Jalan 31/100A, Kota Kemuning, Section 31, 40460 Shah Alam, Selangor Darul Ehsan on Monday, 7 December 2015 at 10.00 a.m. for the purpose of transacting the following businesses: -

AGENDA

1. To receive the Audited Financial Statements for the year ended 31 July 2015 and the Reports of the Directors and Auditors thereon.

2. To approve the payment of Directors' fees of RM520,000 for the year ended 31 July 2015 (2014: RM413,952).

(Resolution 1)

3. To re-elect the following Directors who retire pursuant to Article 95 of the Company's Articles of Association: -

- a. Y Bhg Dato' Ir Ha Tiing Tai
- b. Mr Saw Wah Theng

(Resolution 2)
(Resolution 3)

4. To re-appoint Messrs Ernst & Young, the retiring Auditors and to authorise the Directors to fix their remuneration.

(Resolution 4)

5. As Special Business: -

To consider and, if thought fit, pass the following ordinary resolutions with or without modifications:

a. **Authority to Directors to Allot and Issue Shares**

"THAT pursuant to Section 132D of the Companies Act, 1965, the Directors be and are hereby authorised with full powers to allot and issue shares in the Company from time to time and upon such terms and conditions and for such purposes as the Directors in their absolute discretion deem fit provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed ten percent (10%) of the issued share capital for the time being of the Company and that such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company and that the Directors be and are also empowered to obtain the approval from Bursa Malaysia Securities Berhad for the listing and quotation for the additional shares so issued."

(Resolution 5)

NOTICE OF ANNUAL GENERAL MEETING

b. Proposed Renewal of Share Buy-back Authority

“THAT subject to the provisions of the Companies Act, 1965, the Articles of Association of the Company, Bursa Malaysia Securities Berhad (“Bursa Securities”) Main Market Listing Requirements and the approvals of all relevant government and/or regulatory authorities, the Company be and is hereby authorised to purchase such number of ordinary shares of RM1.00 each of the Company (“Proposed Share Buy-back”) as may be determined by the Directors of the Company from time to time through Bursa Securities upon such terms and conditions as the Directors may deem fit in the interest of the Company provided that the aggregate number of shares to be purchased pursuant to this resolution does not exceed ten percent (10%) of the total issued and paid-up share capital for the time being of the Company and an amount not exceeding the retained profits and/or share premium of the Company be allocated by the Company for the Proposed Share Buy-back;

THAT at the discretion of the Directors, upon such purchase by the Company of its own shares, the purchased shares will be cancelled and/or retained as treasury shares and subsequently be cancelled, distributed as dividends or resold on Bursa Securities;

THAT the Directors be and are hereby empowered to do all acts and things and to enter into and execute all commitments, transactions, deeds, agreements, arrangements, undertakings, indemnities, transfers, assignments and/or guarantees as the Directors may deem fit and expedient in order to implement, finalise and give full effect to the Proposed Share Buy-back with full powers to assent to any conditions, modifications, revaluations, variations and/or amendments as may be required or imposed by any relevant authorities and/or any amendments, variations and/or modifications in the interest of the Company as may be approved by any relevant authorities if such approvals are required;

AND THAT the authority hereby given shall commence immediately upon the passing of this resolution and shall continue in force until:

- i. the conclusion of the next Annual General Meeting (“AGM”) of the Company at which time it will lapse, unless by ordinary resolution passed at the AGM, the authority is renewed either unconditionally or subject to conditions; or
- ii. the expiration of the period within which the next AGM after that date is required by law to be held; or
- iii. revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting,

whichever occurs first, but not so as to prejudice the completion of the purchase of its own shares by the Company before the aforesaid expiry date and, in any event, in accordance with the provisions of Bursa Securities Main Market Listing Requirements or any other relevant authorities.”

(Resolution 6)

6. To transact any other business of which due notice shall have been given.

NOTICE OF ANNUAL GENERAL MEETING

GENERAL MEETING RECORD OF DEPOSITORS

FURTHER NOTICE IS HEREBY GIVEN that for the purpose of determining a member's eligibility to attend and vote at the 39th AGM, the Company shall obtain a General Meeting Record of Depositors as at 30 November 2015 from Bursa Malaysia Depository Sdn Bhd in accordance with Article 67 of the Company's Articles of Association and Section 34(1) of the Securities Industry (Central Depositories) Act, 1991. Only depositors whose names appear therein shall be entitled to attend in person or appoint proxies to attend and/or vote on their behalf at the AGM.

By Order of the Board

Lim Soo Lye
Company Secretary

Petaling Jaya
9 November 2015

NOTICE OF ANNUAL GENERAL MEETING

Notes:

1. Appointment of Proxy(ies)

- a. A member of the Company who is entitled to attend and vote at this meeting is entitled to appoint a proxy but not more than two (2) proxies to attend and vote in his stead. A proxy may but need not be a member of the Company. There shall be no restriction as to the qualification of a proxy and the provisions of Section 149(1)(b) of the Companies Act, 1965 shall not apply to the Company.
- b. Where a member appoints two (2) proxies, the appointment shall be invalid unless he specifies the proportions of his shareholdings to be represented by each proxy.
- c. Where a member is an Authorised Nominee as defined under the Securities Industry (Central Depositories) Act, 1991, it may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account. If more than one (1) proxy is appointed, the appointment shall be invalid unless the Authorised Nominee specifies the proportions of the shareholdings to be represented by each proxy.
- d. Where a member is an Exempt Authorised Nominee as defined under the Securities Industry (Central Depositories) Act, 1991, which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies the Exempt Authorised Nominee may appoint in respect of each Omnibus Account it holds. If more than one (1) proxy is appointed, the appointment shall be invalid unless the Exempt Authorised Nominee specifies the number of shares to be represented by each proxy.
- e. If no name is inserted in the space provided for the name of your proxy, the Chairman of the meeting will act as your proxy.
- f. In the case of a corporate member, the Form of Proxy shall be under its Common Seal or under the hand of its attorney.
- g. The Form of Proxy must be deposited at the Company's Registered Office situated at Menara Gamuda, D-16-01, Block D, PJ Trade Centre, No. 8, Jalan PJU 8/8A, Bandar Damansara Perdana, 47820 Petaling Jaya, Selangor Darul Ehsan, Malaysia, not less than forty-eight (48) hours before the time set for holding the meeting or at any adjournment thereof.

2. Explanatory Notes on Special Business

a. Resolution 5

The proposed Resolution 5 if passed, will empower the Directors to issue shares of the Company up to a maximum of 10% of the issued share capital of the Company for the time being, for any possible fund raising activities for the purposes of funding future investment projects, working capital, acquisitions and/or for strategic reasons. It is a renewed general mandate and is sought to provide flexibility and avoid any delay and cost in convening a general meeting to specifically approve such issuance of shares. The authorisation, unless revoked or varied at a general meeting, will expire at the conclusion of the next AGM of the Company. At this juncture, there is no decision to issue new shares. Should there be a decision to issue new shares after the authorisation is sought, the Company will make an announcement of the actual purpose and utilisation of proceeds arising from such issuance of shares.

The Company did not issue any new shares under the general mandate which was approved at its 38th AGM held on 4 December 2014.

b. Resolution 6

Please refer to the Statement to Shareholders dated 9 November 2015 for further information.

3. Statement Accompanying Notice of AGM

There is no individual standing for election (excluding re-election) as a Director at the forthcoming 39th AGM of the Company.

ADMINISTRATIVE DETAILS

39TH ANNUAL GENERAL MEETING (“AGM”)

Date : Monday, 7 December 2015

Time : 10.00 a.m.

Place: Permai Room, Kota Permai Golf & Country Club, Kota Kemuning

REGISTRATION

1. Registration will start at 8.15 a.m. at the Ground Floor of Kota Permai Golf & Country Club and will remain open until the conclusion of the AGM or such time as may be determined by the Chairman of the meeting.
2. Please read the signage to ascertain which registration table you should approach to register yourself for the meeting and join the queue accordingly.
3. Please produce your original identity card (IC) to the registration staff for verification. Only original IC be accepted as for purpose of identity verification. Please make sure you collect your IC thereafter.
4. You will be given an identification tag and no person will be allowed to enter the meeting room without the identification tag. There will be no replacement in the event that you lose or misplace the identification tag.
5. No person will be allowed to register on behalf of another person even with the original IC of that other person.
6. After registration, please leave the registration area immediately and proceed to Permai Room.

DOOR GIFT

1. The giving of door gift will close at 10.15 a.m. sharp.
2. Each registered attendee, whether as a shareholder or proxy or both or as proxy for multiple shareholders, shall be eligible for **one (1) door gift only**.

GENERAL MEETING RECORD OF DEPOSITORS

For the purpose of determining a member’s eligibility to attend and vote at the 39th AGM, the Company shall obtain a General Meeting Record of Depositors as at 30 November 2015 from Bursa Malaysia Depository Sdn Bhd and only depositors whose names appear therein shall be entitled to attend in person or appoint proxies to attend and/or vote on their behalf at the AGM.

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FORM OF PROXY

“A” I/We.....*NRIC/*Passport/*Company No.....
(FULL NAME IN BLOCK LETTERS AS PER *IDENTITY CARD/*PASSPORT/*CERTIFICATE OF INCORPORATION) (COMPULSORY)

of..... (ADDRESS)

telephone no.being a member/members of GAMUDA BERHAD, hereby appoint

.....*NRIC No./ *Passport No.
(FULL NAME OF A PROXY IN BLOCK LETTERS AS PER *IDENTITY CARD/*PASSPORT) (COMPULSORY)

of..... (ADDRESS)

or failing him/her,.....*NRIC No./ *Passport No.
(FULL NAME OF A PROXY IN BLOCK LETTERS AS PER *IDENTITY CARD/*PASSPORT) (COMPULSORY)

of..... (ADDRESS)

or failing him/her, the Chairman of the Meeting as my/our *first proxy to attend and vote for me/us on my/our behalf at the 39th Annual General Meeting (AGM) of the Company to be held at Permai Room, Kota Permai Golf & Country Club, No.1, Jalan 31/100A, Kota Kemuning, Section 31, 40460 Shah Alam, Selangor Darul Ehsan, Malaysia on Monday, 7 December 2015 at 10.00 a.m. and at any adjournment thereof.

Where it is desired to appoint a second proxy, this section must also be completed. Otherwise it should be deleted.

“B” I/We.....*NRIC/*Passport/*Company No.
(FULL NAME IN BLOCK LETTERS AS PER *IDENTITY CARD/*PASSPORT/*CERTIFICATE OF INCORPORATION) (COMPULSORY)

of..... (ADDRESS)

telephone no.being a member/members of GAMUDA BERHAD, hereby appoint

.....*NRIC No./ *Passport No.
(FULL NAME OF A PROXY IN BLOCK LETTERS AS PER *IDENTITY CARD/*PASSPORT) (COMPULSORY)

of..... (ADDRESS)

or failing him/her,.....*NRIC No./ *Passport No.
(FULL NAME OF A PROXY IN BLOCK LETTERS AS PER *IDENTITY CARD/*PASSPORT) (COMPULSORY)

of..... (ADDRESS)

or failing him/her, the Chairman of the Meeting as my/our *second proxy to attend and vote for me/us on my/our behalf at the 39th AGM of the Company to be held at Permai Room, Kota Permai Golf & Country Club, No.1, Jalan 31/100A, Kota Kemuning, Section 31, 40460 Shah Alam, Selangor Darul Ehsan, Malaysia on Monday, 7 December 2015 at 10.00 a.m. and at any adjournment thereof.

The proportion of my/our shareholdings to be represented by my/our proxies is as follows:-

First Proxy “A”	%
Second Proxy “B”	%
	100 %

In case of a vote by a show of hands, *First Proxy “A”/*Second Proxy “B” shall vote on my/our behalf.

My/our proxy shall vote as follows:-

(Please indicate with an “X” in the spaces below how you wish your vote to be cast. In the absence of such indication, the proxy/proxies will vote or abstain from voting as he/they may think fit.)

No.	Resolution	First Proxy “A”		Second Proxy “B”	
		For	Against	For	Against
1	Approval of Directors’ fees				
2	Re-election of Y Bhg Dato’ Ir Ha Tiing Tai as Director				
3	Re-election of Mr Saw Wah Theng as Director				
4	Re-appointment of Auditors				
5	Authority to Directors to allot and issue shares				
6	Proposed renewal of share buy-back authority				

Signed thisday of 2015

Signature of Member and/or Common Seal

Number of shares held	CDS account no.

* Delete if inapplicable

FOLD THIS FLAP FOR SEALING

Notes:-

1. A member of the Company who is entitled to attend and vote at this meeting is entitled to appoint a proxy but not more than two (2) proxies to attend and vote in his stead. A proxy may but need not be a member of the Company. There shall be no restriction as to the qualification of a proxy and the provisions of Section 149(1)(b) of the Companies Act, 1965 shall not apply to the Company.
2. Where a member appoints two (2) proxies, the appointments shall be invalid unless he specifies the proportions of his shareholdings to be represented by each proxy.
3. Where a member is an Authorised Nominee as defined under the Securities Industry (Central Depositories) Act, 1991, it may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account. If more than one (1) proxy is appointed, the appointments shall be invalid unless the Authorised Nominee specifies the proportions of the shareholdings to be represented by each proxy.
4. Where a member is an Exempt Authorised Nominee as defined under the Securities Industry (Central Depositories) Act, 1991, which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies the Exempt Authorised Nominee may appoint in respect of each Omnibus Account it holds. If more than one (1) proxy is appointed, the appointments shall be invalid unless the Exempt Authorised Nominee specifies the number of shares to be represented by each proxy.
5. If no name is inserted in the space provided for the name of your proxy, the Chairman of the meeting will act as your proxy.
6. In the case of a corporate member, the Form of Proxy shall be under its Common Seal or under the hand of its attorney.
7. The Form of Proxy must be deposited at the Company's Registered Office situated at Menara Gamuda, D-16-01, Block D, PJ Trade Centre, No. 8, Jalan PJU 8/8A, Bandar Damansara Perdana, 47820 Petaling Jaya, Selangor Darul Ehsan, Malaysia, not less than forty-eight (48) hours before the time set for holding the meeting or at any adjournment thereof.
8. For the purpose of determining a member's eligibility to attend and vote at the 39th AGM, the Company shall obtain a General Meeting Record of Depositors as at 30 November 2015 from Bursa Malaysia Depository Sdn Bhd and only depositors whose names appear therein shall be entitled to attend in person or appoint proxies to attend and/or vote on their behalf at the AGM.

FOLD HERE

STAMP

Registered Office
Gamuda Berhad

Menara Gamuda
D-16-01, Block D, PJ Trade Centre
No. 8, Jalan PJU 8/8A
Bandar Damansara Perdana
47820 Petaling Jaya
Selangor Darul Ehsan
Malaysia

FOLD HERE

BUILDING MALAYSIA'S FUTURE

Together, let's create an inclusive, technologically advanced, and progressive future for Malaysia



The first Variable Density Tunnel Boring Machine breakthrough at the underground Tun Razak Exchange Station for the Klang Valley Mass Rapid Transit, Sungai Buloh-Kajang Line, in January 2014.



www.gamuda.com.my

Gamuda Berhad (29579-T)

Menara Gamuda, Block D, PJ Trade Centre,
No. 8, Jalan PJU 8/8A, Bandar Damansara Perdana,
47820 Petaling Jaya, Selangor Darul Ehsan,
Malaysia.

T : (603) 7491 8288 F : (603) 7728 6571/9811 E : gcc@gamuda.com.my